

Proposed Budget 2022-26

April 2022

Cardinia Shire Council

Proposed Budget 2022-26

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On behalf of Cardinia Shire Council, we are pleased to present the Cardinia Shire Council Budget for 2022-26, the second budget of this Council's four year term. Based on community feedback received during the Imagine Cardinia engagement process, this budget focuses on operating efficiently and effectively in a financially responsible way to meet community needs and to deliver on the commitments in the new Council Plan 2021-25.

Council engaged with the community at the commencement of the budget cycle and incorporated their feedback. In the last budget cycle, Cardinia Shire's first ever Community Vision was conceived and an updated Council Plan was formed to help build a community, which will have intergenerational benefit through a long term vision. This current budget cycle follows the same principles and has been subject to discussions amongst the council staff, senior leadership team and councillors to build a responsible budget. We again engage with the community for feedback by placing the budget on public exhibition. This is consistent with Cardinia's engagement principles and providing community opportunity to influence the budget outcome in the interests of the ratepayers and the community.

Value for money, capacity to pay and service accessibility remain guiding principles in this budget to keep rates and charges as affordable as possible while delivering a wide range of valued services to our community within the state government's rate cap. Our focus remains the delivery of essential services our community has told us it needs and expects. These include roads, rubbish and recycling, maternal and children's services, library services, sporting ovals, street-sweeping, and community supports from school crossings to senior citizens centres. The budget details the financial and non-financial resources required to continue to deliver these services over the next four years within the rate cap.

The budget also includes details of the proposed capital expenditure allocations to provide new, improved and renewed infrastructure, buildings, reserves, leisure spaces, footpaths, roads and drains. As an interface council, our growth requires continued heavy reliance on external grant and contributions funding to support servicing the community's needs, as well as advocacy to attract more services, infrastructure and investment into our community. Importantly, Council's commitment to sealing of unsealed roads and improved maintenance of unsealed roads will continue throughout this budget period. This budget includes increased focus on council's renewal of existing assets informed by newly developed Asset Management Plans.

Council has taken a balanced approach in this budget to provide quality, cost-effective and accessible services to our community while delivering an important and significant forward-thinking capital works program to support the jobs, economy and needs of our fast-growing shire now and into the future. Council plans to commit over \$318 million in capital infrastructure (excluding operating initiatives) over the next four years, with a \$100 million capital program (including \$31.17 million carry-over from 2021-22) in the 2022-23 financial year. Of the total capital works program for 2022-23, \$59 million is dedicated for renewal and upgrade of our \$2 billion worth of community assets.

Rate revenue is Council's largest source of funding, which is used to maintain and upgrade local roads, buildings, footpaths, cycle trails, parks, playgrounds, libraries and sporting facilities. This revenue also provides a broad range of Council services including waste management, maternal and child health and youth services. Rate increases have been capped at 1.75% in line with the Victorian Government's Fair Go Rates System.

The budget includes a number of key initiatives and projects, for example:

- Continue delivery of the federally funded 'Sealing the Dandenong Ranges and surrounds' road construction program. Princess Highway Intersection upgrades.
- Long-term strategic management of our water sensitive urban design assets in accordance with Council's strategic vision to cater for the community's desired levels of service.
- Coordinate health and wellbeing initiatives across the Shire in line with the priorities set in Cardinia Shire's Liveability Plan 2017-29.
- Implement the Road Development Program to seal strategic collector roads.
- Implement the Aspirational Energy Transition Plan including energy saving retrofits and solar power for Council buildings.
- Implement the BioLinks Plan for future investment in conservation management works that protect threatened species (both flora and fauna) in a changing climate.
- Assist businesses and investors to create jobs by activating employment land, advocate for an airport in the South East region, and assist existing businesses to grow.

Council has worked hard with the community to develop a budget that provides value and affordability in meeting the community's service priorities and expectations, delivering innovative projects, and investing in the community and local economy for the future, while working within the constraints of limited revenue sources and the rate cap. We look forward to partnering with our community to realise the benefits the budget provides for over the next four years.

Cr. Jeff Springfield
Mayor

Carol Jeffs
Chief Executive Officer

Council has prepared a Budget for 2022-26 which is aligned to the vision in the Council Plan. It seeks to maintain and improve services and infrastructure as well as deliver projects and services that are valued by our community, and do this within the rate increase mandated by the State Government.

1. Rate rise

General rates are to increase by the Fair Go Rates System (FRGS) cap of 1.75% for the 2022-23 year and is projected to increase by 0.25% to 2.0% by 2025-26. This raises total general rates revenue in 2022-23 of \$89.41m (2022-26, \$386.58m), supplementary rates revenue of \$1.5m (2022-26, \$5.40m), and cultural and recreational rates revenue of \$0.075m (2021-25, \$0.31m). The rate cap increase for the 2021-22 year was 1.50%.

This increase will fund continued delivery of ongoing services to the community, including essential services such as roads, rubbish and recycling, maternal and children's services, library services, economic development, local artists, sporting ovals, parks management, infrastructure asset management, street-sweeping and community supports from school crossings to senior citizens centres.

Refer to Section 4.1.1 for further Rates and Charges details.

2. Result

The budgeted adjusted underlying result for the 2022-23 year is a deficit of \$8.45m, which is \$7.98m higher than the 2021-22 forecast. The deficit is mainly a result of Council's response to the growing community needs, supporting council infrastructure and supporting local communities. As Council continues to improve community facilities, the \$5.43m works on crown land assets contribute significantly to Council's adjusted underlying deficit. In response to the ongoing growth in service demand and infrastructure development, an increase in staffing is provided in the budget in 2022-23. Council's contractual obligations continue to increase at a significantly higher pace than the rate increase and council continues to absorb the impact of cost shifting. Contracts like building maintenance and garbage collection, increasing landfill levy imposed by State government and additional assets maintenance costs continue to drive Council's expenditure and contribute to projected adjusted underlying deficits for the medium term.

Refer to Sections 3 and 4 for further information on the operating budget.

3. Capital Works

The budgeted capital works program for 2022-23 totals \$100.43m (2022-26, \$317.83m), including \$31.17m carryover from 2021-22, compared to \$68.25m forecast for 2021-22. The program is funded by Council cash of \$41.98m (2022-26, \$138.71m), grants and contributions of \$32.11m (2022-26, \$118.57m) and \$19.34m (2022-26, \$43.55m) respectively, and \$7.0m of borrowings (2022-26, \$17.0m).

Included in the budget for 2022-23 is \$66.59m for infrastructure works (recreation, leisure and community facilities, roads, drains, footpaths and parks, open space and streetscapes), \$27.03m for property (land and buildings) and \$6.81m for plant and equipment.

The budget supports Council's ongoing commitment to provide the community with key infrastructure and facilities, with some of the key projects for 2022-26 as follows:

- My Place Youth Facility Building - \$3.9m
- Integrated Children's Facility (Timbertop) - \$2.5m
- Integrated Children's Facility (Brunt Road) - \$3.2m
- Officer District Masterplan - Civil Works \$3.3m
- Sealing the Hills - \$10.0m
- Roads Sealing Program (Connect Cardinia) Stage 2 works - \$7.0m
- Princes Highway Intersection Upgrade Works - \$16.0m
- Koo Wee Rup Bowls and Community Pavilion - \$3.6m
- Cora Lynn Reserve Pavilion - \$2.3m

As Council continues to increase asset delivery across the shire, it is also increasing its focus to renew and upgrade existing assets, with some of the main programs for 2022-26 listed below. Council has recently developed Asset Management plans to identify its renewal requirements and make informed investment in various asset classes to maintain their optimum condition:

- Increased focus on Building assets across the municipality, Buildings Renewal program \$9.3m
- Water Sensitive Urban Design assets Renewal Program \$2.1m
- Roads Resurfacing Program \$14.3m
- Pavement Renewals Program \$9.3m
- Sports & Recreation Courts and Skate Parks upgrade \$5.4m
- Recreation Reserve resurfacing and lighting upgrades \$4.1m
- Bridges Renewal Program \$2.98m
- Roads Resurfacing, Resheeting and Pavement Renewals: \$27.7m

The Statement of Capital Works can be found in Section 3, with further details in the 2022-23 capital works program in Section 4.5 and the 2022-26 program in Section 4.6. A detailed listing of the budgeted projects for 2022-23 onwards is in Appendix A, which also includes the funding sources for each project.

4. Budget Influences

External Influences

In preparing the 2022-26 budget, the following external influences have been considered for their likely impact on the services delivered by Council in the budget period.

- **Lower rate environment:** The overall financial impact of the lower rate environment has lead Council to review it services and capital works program and to source alternative funding. The 1.75% rate cap for 2022-23 is grossly inadequate to meet service contract cost increases, enterprise agreement commitments and material and labour supply chain disruption induced cost increases.
- **Cost pressures due to shortage of supply:** Significant shortages in the supply of materials and labour caused by the COVID-19 pandemic and, more recently, the Ukraine conflict. This is resulting in contract costs escalating at a much higher estimate than initial Quantity Surveyor estimates, particularly for capital projects. This is increasing project risk exposure and forcing council to reassess project scopes, delivery timeframes and funding sources. These challenges are ongoing and will require council to manage effectively to avoid compromising delivery costs and timeframes. Budget provision has been made for some of these costs increases.
- **COVID-19 impact:** As the economy recovers from this pandemic, our community will continue to recover from these challenges. Council will continue to support the community and businesses where possible and provide assistance. We are learning different ways of working and making council facilities more akin to provide hybrid work environment and more services to move electronically. Our innovative ways of working and advance IT infrastructure supported us to work through the pandemic and we will need to continue to build our IT infrastructure to grow the organisation.
- **Natural Disasters:** The timing and impact of these events are unknown and unfortunately the regularity is increasing as a result of climate change. Whilst Council undertakes significant prevention and recovery measures, these events have a significant impact on the Shire's community, businesses and economy and Council's human and financial resources. The most recent of these events were the severe storm damages in June 2021 and October 2021 storm and flood event. Council continues to invest in Climate strategy projects and increased focus for generations to come.
- **Cost Shifting:** This occurs where Local Government provides a service to the community on behalf of the State or Federal Government. Over time the funds received by Local Governments do not increase in line with real Cost increases. An example of this is Maternal & Child Health, where the level of payment received by Council from the State Government does not reflect the real cost of providing the service to the community. Council continues to play a significant role in developing and maintaining crown land reserves for the benefit and enjoyment of the community and consequently has exposure to infrastructure owned by other State authorities.
- **Public infrastructure maintenance:** Councils across Australia raise approximately 3% of the total taxation collected by all levels of Government in Australia. In addition, councils are entrusted with the maintenance of more than 30% of all Australian public assets including roads, bridges, parks, footpaths and public buildings. This means that a large proportion of Council's income must be allocated to the maintenance and replacement of these valuable public assets in order to ensure the quality of public infrastructure is maintained at satisfactory levels.
- **Population growth** will continue to place significant stress on Council's resources.
- **New Superannuation Guarantee:** The compulsory Superannuation Guarantee increases to 10.5% from 1 July 2022, further increasing to 12% by 1 July 2025.
- **Waste Levy:** As the State Government Waste Levy continues to escalate at a much higher rate (12.5% in 2022-23) than the rate cap (a grossly inadequate 1.75% in 2022-23) and CPI (projected at 3.5% for 2022-23), the newly introduced waste levy rate will continue to put stress on Council waste management costs. These costs are recovered through the garbage charge to rate payers.

Internal Influences

As well as external influences, there are internal influences expected to impact the 2022-26 Budget. These include:

- Continued demands on Council resources for the renewal of existing assets;
- New *Local Government Act 2020* requirement for Asset Management Planning, resulting in increased costs for asset maintenance and renewal expenditure.
- Increased costs driven by Council's risk associated with Community Asset Committees and the management of reserve surrounds.
- The value of developer contributed assets and completed capital works, together with an increase in the value of existing assets, are significantly increasing depreciation and maintenance expenditure.

5. Snapshot of Results

	2021-22 Forecast \$'000	2022-23 Budget \$'000
Total Expenditure	139,747	153,178
Surplus/(deficit) for the year	81,200	77,976
Adjusted underlying surplus/(deficit)	(465)	(8,448)
Total Cash Balance - including Term Deposits	108,402	81,066
Capital Works Program	68,255	100,432
Funding the Capital Works Programs		
Grants	19,988	32,110
Contributions	12,158	19,343
Council cash	33,665	41,979
Borrowings	2,445	7,000

Budgeted expenditure by strategic objective	2022-23 Budget	
	\$'000	%
1. We empower our communities to be healthy, connected and resilient.	50,723	33.11%
2. We support the creation of liveable spaces and places.	22,139	14.45%
3. We value our natural assets and support our biodiversity to thrive.	22,477	14.67%
4. We support our productive land and employment land to grow local industries.	1,004	0.66%
5. We are responsible leaders.	56,835	37.10%

6. Rounding

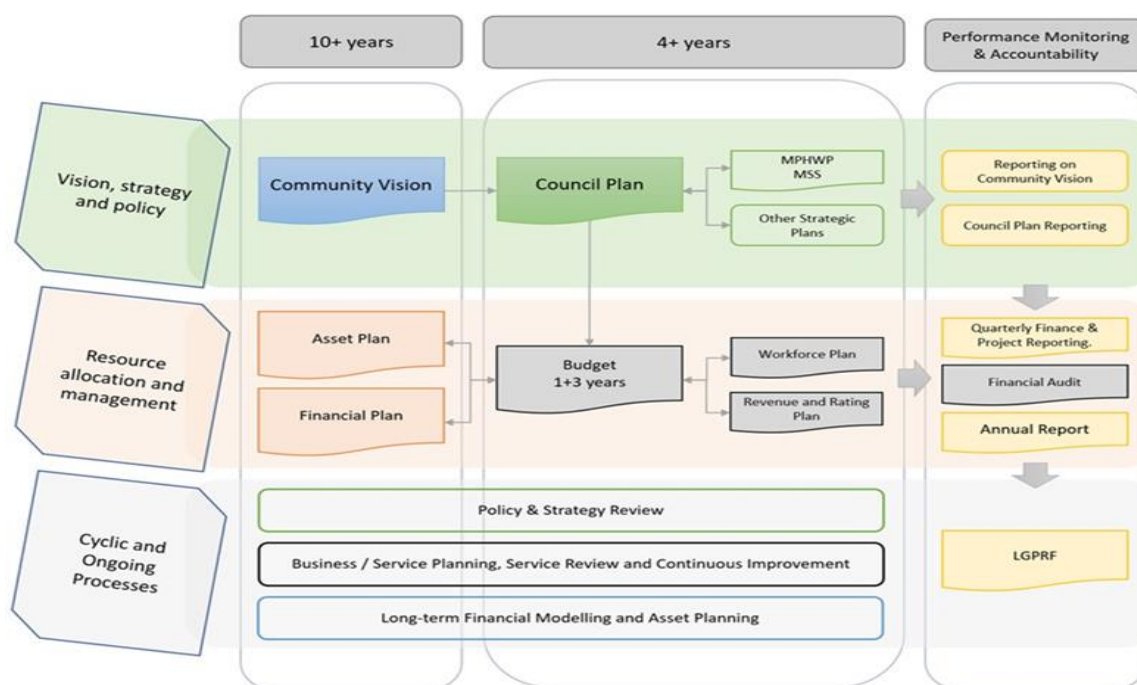
Unless otherwise stated, amounts in the budget have been entered in whole dollars and cents then rounded to the nearest thousand dollars. Total figures in the financial statements and accompanying notes and schedules reflect the true budgeted amount and may differ slightly when rounded figures are manually added due to rounding.

1. Link to the Council Plan

This section describes how the Budget links to the achievement of the Community Vision and Council Plan within an overall integrated planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term (Community Vision and Financial Plan), medium term (Council Plan, Workforce Plan, and Revenue and Rating Plan) and short term (Budget) and then holding itself accountable (Annual Report).

1.1.1 Legislative planning and accountability framework

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below depicts the integrated planning and reporting framework that applies to local government in Victoria. At each stage of the integrated planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.



Source: Department of Jobs, Precinct and Regions

1.1.2 Key planning considerations

Service level planning

Although councils have a legal obligation to provide some services - such as animal management, local roads, food safety and statutory planning - most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change.

Therefore councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.

Community consultation needs to be in line with a councils adopted Community Engagement Policy.

1.2 Our purpose

Our Vision

The unique identity of our urban, hills and rural areas is strengthened. We meet the challenges we face together as a community. How we respond balances the needs of our people, businesses, our productive land and natural environments.

Our Values

Underpinning Council's Human Resources Strategy, our values framework considers how staff work as individuals, across the organisation, and with the local community.

The framework also supports Council's vision with the five key values:

- Teamwork
- Respect
- Accountability
- Communication
- Customer focus

Each of these values includes four key behaviours to demonstrate and call to account the way staff behave each day at work.

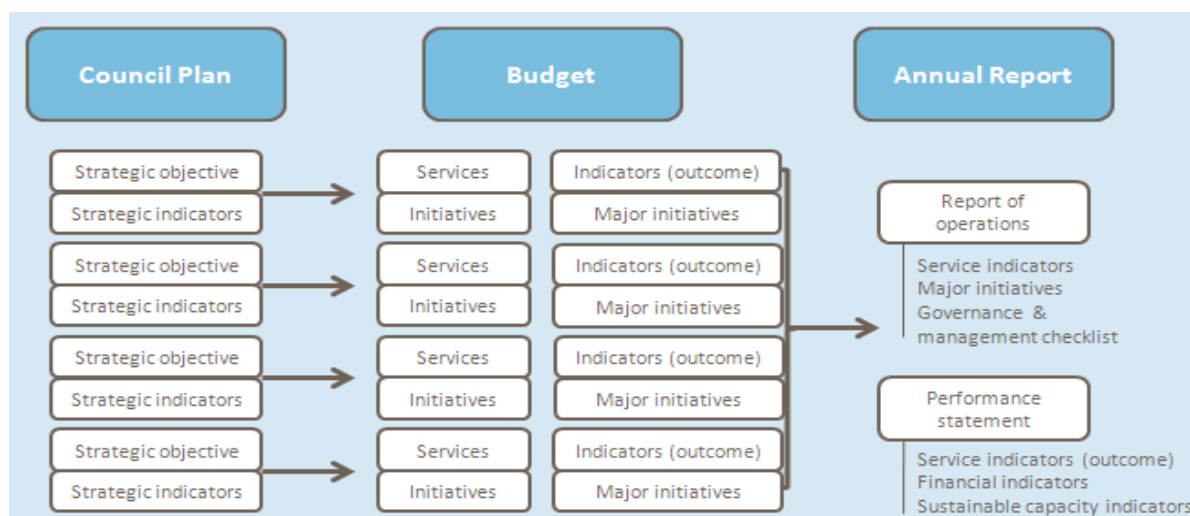
1.3 Strategic Objectives

The Council delivers activities and initiatives under 67 major service area categories. Each contributes to the achievement of the Council's Vision as set out in the Council Plan. Council has identified five Strategic Objective Areas for 2021-25, which are an integral part of achieving the Council Plan. The Annual Budget converts these activities and initiatives into financial terms to ensure that there are sufficient resources for their achievement. The following table lists the Strategic Objectives as described in the Council Plan.

Strategic Objective	Description
1. We empower our communities to be healthy, connected and resilient.	We work together to support everyone to be healthy, active and connected. Individuals feel included, safe and are valued for who they are. We have zero tolerance for all forms of discrimination. Our community services and facilities meet the diverse needs of our communities.
2. We support the creation of liveable spaces and places.	Cardinia Shire is a great place to live, work and play. How we plan and grow creates places that enhance our community's health and wellbeing and protects what we love.
3. We value our natural assets and support our biodiversity to thrive.	We place a high value on our natural assets and biodiversity. We take action to help our natural assets and biodiversity thrive and build their resilience to climate change and natural hazards. We enhance green spaces and habitat links, support our communities to live sustainably, and champion sustainable development and waste management practices.
4. We support our productive land and employment land to grow local industries.	Our rich supply of productive land, employment land, distance to markets, and education opportunities enhance Cardinia Shire as south east Melbourne's jobs capital. We work closely with farmers, businesses and industry to enhance our shire as a place to invest in the long-term, attract new industries, innovations, skill development and local job creation.
5. We are responsible leaders.	We practise good governance, meet recognised standards of excellence and ensure future generations benefit from our decisions. We make informed and responsive decisions that balance our current and future community's needs.

2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2022-23 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Source: Department of Jobs, Precincts and Regions

Unless otherwise stated, amounts in the budget have been entered in whole dollars and cents then rounded to the nearest thousand dollars. Total figures in the financial statements and accompanying notes and schedules reflect the true budgeted amount and may differ slightly when rounded figures are manually added due to rounding.

2.1 Strategic Objective 1: We empower our communities to be healthy, connected and resilient.

We work together to support everyone to be healthy, active and connected. Individuals feel included, safe and are valued for who they are. We have zero tolerance for all forms of discrimination. Our community services and facilities meet the diverse needs of our communities.

Services

Services	Service Objective		2020-21	2021-22	2022-23
			Actual \$'000	Forecast \$'000	Budget \$'000
Arts and Creative Industries	Provide the Cardinia community with a high quality venue for community, civic, cultural, social, business, and entertainment events and services. Attract regional use of the venue and its services and experiences. Contribute to the cultural development of the Shire.	Income	160	282	555
		Expenses	796	1,192	1,336
		Surplus / (Deficit)	(636)	(910)	(781)
Community Infrastructure and Service Planning	Provide support and resources for children's services in the municipality and advocate on their behalf, support the inclusion of children with additional needs and culturally and linguistically diverse backgrounds in mainstream children's services, assist with the future planning of children's services in Cardinia, and advocate for the provision of infrastructure with government departments. To implement externally funded projects, including Best Start.	Income	732	852	729
		Expenses	1,228	1,963	1,979
		Surplus / (Deficit)	(497)	(1,111)	(1,250)

2. Services and service performance indicators

Connected Communities	Provide opportunities for residents to meaningfully participate in decision making processes that affect their community, support individuals and communities through the provision of resources and fostering of partnerships between individuals and within communities, and assist with the development of strong and resilient communities that have the ability to identify and meet the communities' needs, achieve self-reliance, contribute to solutions and support their own advocacy efforts.	Income	111	108	95
		Expenses	1,273	1,342	1,334
		Surplus / (Deficit)	(1,161)	(1,234)	(1,239)
Compliance Services	Compliance Services was formed with the bringing together of the following areas: Local Laws, Health, and Planning Enforcement. Services provide to the community include animal management, enforcement of Local Laws, management of school crossing, immunisation for adults and children through public sessions and school programs, investigation of complaints about situations which can affect the health and wellbeing of the public and work with food premises business owners providing advice on food safety.	Income	1,935	2,221	2,407
		Expenses	3,066	3,444	3,758
		Surplus / (Deficit)	(1,131)	(1,223)	(1,350)
Egap	Provide internet services for the public at various community centres throughout the Shire.	Income	0	0	0
		Expenses	28	30	30
		Surplus / (Deficit)	(28)	(30)	(30)
Events	Provide support and resources for key events per year, including White Ribbon Day.	Income	0	0	0
		Expenses	3	10	10
		Surplus / (Deficit)	(3)	(10)	(10)
Family and Community Services Management	To provide leadership and community partnerships that create, sustain and enhance connected, inclusive and engaged communities that value diversity and healthy lifestyles. To manage and support community services business unit in the effective and efficient delivery of programs across the municipality. To provide evidenced based best practice in community services delivery in Cardinia.	Income	49	61	61
		Expenses	316	320	339
		Surplus / (Deficit)	(267)	(259)	(278)
Health	To minimise environmental problems within the community and as far as practicable to ensure food safety within the community.	Income	417	450	463
		Expenses	1,167	1,193	1,271
		Surplus / (Deficit)	(751)	(743)	(808)
Infectious Diseases Control	To increase the community's immunity to preventable infectious diseases and to increase the rate of immunisation against vaccine preventable diseases.	Income	71	87	87
		Expenses	199	217	240
		Surplus / (Deficit)	(128)	(130)	(153)

2. Services and service performance indicators

Library	Council's Library program services the Pakenham and Emerald Libraries, and provides for a mobile library service to other townships within the Shire.	Income	0	0	0
		Expenses	2,263	2,375	3,938
		Surplus / (Deficit)	(2,263)	(2,375)	(3,938)
Maternal and Child Health	Promote healthy outcomes for children from birth to school age and their families, by providing a comprehensive and focused approach to managing physical, emotional and or social factors affecting them in their community.	Income	2,136	2,415	2,315
		Expenses	3,252	3,902	4,426
		Surplus / (Deficit)	(1,117)	(1,487)	(2,111)
Community Safety and Inclusion	To work in collaboration with relevant agencies to continuously improve the Municipal Emergency Management Plan. To facilitate planning to ensure Cardinia Shire Council remains at the forefront of Emergency Management. Develop Council's capacity and capability to undertake its mandated Emergency Management roles and responsibilities.	Income	487	213	196
		Expenses	1,148	1,368	1,375
		Surplus / (Deficit)	(661)	(1,155)	(1,179)
Community Strengthening	Deliver wellbeing and liveability outcomes for our community through an evidence based, planned, integrated and preventative approach.	Income	33	359	0
		Expenses	856	1,261	1,040
		Surplus / (Deficit)	(823)	(902)	(1,040)
Youth Services	Provide quality services, events and programs for young people and their families. Seek the opinions of Cardinia's young people in relation to personal and community issues and aspirations. Encourage community leadership and volunteer initiatives that strengthen youth support networks and individuals.	Income	140	147	126
		Expenses	1,027	1,051	1,061
		Surplus / (Deficit)	(887)	(904)	(934)

Initiatives

1	Develop the next phase of the Together We Can initiative, with an increased focus on gender equality and financial literacy.
2	Review and update the Safer Communities Strategy to incorporate Crime Prevention Through Environmental Design (CPTED).
3	Implement and monitor the Safer Communities Strategy.
4	Support the delivery of an annual calendar of events and programs that celebrate our diverse community, its arts and culture.
5	Implement the endorsed Liveability Plan Action Agenda 2021-25.
6	Continue to drive the Services for Success initiative to attract health and social services including mental health services.
7	Advocate for funding to construct a multicultural centre in Cardinia Shire.

Service Performance Outcome Indicators

Libraries	Participation	Active library borrowers. (Percentage of the population that are active library borrowers)	[The sum of the number of active library borrowers in the last 3 financial years / The sum of the population in the last 3 financial years] x100
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2. Services and service performance indicators

Maternal and Child Health	Participation	Participation in the MCH service. (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the financial year) / Number of children enrolled in the MCH service] x100
Maternal and Child Health	Participation	Participation in the MCH service by Aboriginal children. (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the financial year) / Number of Aboriginal children enrolled in the MCH service] x100
Animal Management	Health and safety	Animal management prosecutions. (Percentage of animal management prosecutions which are successful)	Number of successful animal management prosecutions / Total number of animal management prosecutions
Food safety	Health and safety	Critical and major non-compliance outcome notifications. (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	[Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100

2.2 Strategic Objective 2: We support the creation of liveable spaces and places.

Cardinia Shire is a great place to live, work and play. How we plan and grow creates places that enhance our community's health and wellbeing and protects what we love.

Services

Service area	Service Objective	2020-21 Actual \$'000	2021-22 Forecast \$'000	2022-23 Budget \$'000
Active Communities Management	Provide co-ordinated and strategic leadership to the Active Communities business unit, including co-ordination of strategy development in each area of operation, and ensure effective management and operation of the business unit.	<i>Income</i>	0	0
		<i>Expenses</i>	345	339
		Surplus / (Deficit)	(345)	(339)
Aquatic and Recreation Facilities	Develop and maintain high quality aquatic and dry recreation venues to encourage high level of participation at all facilities, and work in partnership with service providers to ensure the provision of high quality, well managed facilities and services.	<i>Income</i>	812	491
		<i>Expenses</i>	2,443	2,214
		Surplus / (Deficit)	(1,631)	(1,722)
Asset Management	To ensure that council's strategic and corporate objectives in relation to assets and infrastructure are effectively implemented.	<i>Income</i>	0	0
		<i>Expenses</i>	772	1,065
		Surplus / (Deficit)	(772)	(1,065)

2. Services and service performance indicators

Bridges	To maintain the bridge network in order to provide the safe travel of vehicles and pedestrians. To enable the preservation of the network at an acceptable standard.	Income	3	0	0
		Expenses	232	268	310
		Surplus / (Deficit)	(229)	(268)	(310)
Building Management	To administer and enforce building legislation within the Shire.	Income	231	149	159
		Expenses	5,106	4,903	5,311
		Surplus / (Deficit)	(4,875)	(4,754)	(5,151)
Capital Works, Community Capital Works Grants and Priority Works	Expenditure on projects which is recorded as an expense in Council's financial statements, and not recorded as an asset.	Income	1,348	1,027	3,516
		Expenses	9,386	2,566	8,687
		Surplus / (Deficit)	(8,038)	(1,539)	(5,170)
Community Infrastructure	To effectively manage council's community infrastructure, as well as open space and traffic related technical services.	Income	641	584	561
		Expenses	2,833	2,613	2,827
		Surplus / (Deficit)	(2,192)	(2,028)	(2,267)
Community Infrastructure Delivery Management	To effectively manage the areas of major roads projects and community infrastructure.	Income	0	0	0
		Expenses	43	83	133
		Surplus / (Deficit)	(43)	(83)	(133)
Community Recreation	Maximise opportunities for local residents to participate in recreation by ensuring people with special needs are included in the planning and delivery of community recreation facilities and services, supporting reserve committees of management in managing and improving facilities, supporting sport-recreation clubs to provide-improve recreational opportunities, and promote healthy lifestyles and participation in sport and recreation activities.	Income	408	108	109
		Expenses	1,612	1,118	1,293
		Surplus / (Deficit)	(1,204)	(1,010)	(1,184)
Development	To ensure that council's strategic and corporate objectives in relation to assets and infrastructure are effectively implemented.	Income	1,438	1,595	2,138
		Expenses	1,609	1,917	1,870
		Surplus / (Deficit)	(171)	(322)	268
Development Services	To administer and enforce the aims and objectives of the Cardinia Planning Scheme.	Income	609	706	626
		Expenses	766	872	993
		Surplus / (Deficit)	(157)	(166)	(368)
Developer Contribution Plans	To record the operating income and expenditure of Developer Contribution Plans (DCPs), which is primarily interest earned on investments.	Income	232	0	225
		Expenses	0	0	0
		Surplus / (Deficit)	232	0	225
Drainage Maintenance	To maintain the drainage infrastructure in order to protect both the road asset and private property and ensure a safe road network in all weather conditions.	Income	22	0	0
		Expenses	1,908	2,250	2,493
		Surplus / (Deficit)	(1,886)	(2,250)	(2,493)

2. Services and service performance indicators

Emerald Lake Park	Support the value of the park to the community of Cardinia and Victoria by effectively managing the park's commercial and recreational visitor services, coordinating the park's marketing and promotion, increasing park usage, optimising park revenues, and attracting funding for park improvements.	Income	158	153	141
		Expenses	155	122	110
		Surplus / (Deficit)	3	31	30
Emerald Lake Park Maintenance and Operations	To provide a safe, enjoyable environment for users of the park, while improving facilities and service levels and reducing ratepayer subsidy.	Income	0	0	0
		Expenses	120	159	162
		Surplus / (Deficit)	(120)	(159)	(162)
Fleet and Workshop	Maintain a plant fleet in an efficient manner, whilst minimising Council's costs, to deliver the standards agreed to by Council. NB - this is an internally generated revenue. Throughout each program's expenses, is the offsetting fleet expenditure.	Income	146	135	135
		Expenses	(1,616)	(1,231)	(1,247)
		Surplus / (Deficit)	1,762	1,367	1,382
Footpaths and Street Furniture - Operations	To maintain the street furniture, footpaths and shared path network while ensuring safety and accessibility to residents and visitors.	Income	43	1	1
		Expenses	596	590	575
		Surplus / (Deficit)	(553)	(589)	(574)
Growth Area Planning and Subdivisions	Prepare and implement Precinct Structure Plans, Infrastructure Contributions Plans and Urban Design Frameworks.	Income	123	13	7
		Expenses	251	755	1,503
		Surplus / (Deficit)	(128)	(742)	(1,496)
Infrastructure Services Management	To ensure that council's strategic and corporate objectives in relation to assets and infrastructure are effectively implemented.	Income	0	0	0
		Expenses	174	229	225
		Surplus / (Deficit)	(174)	(229)	(225)
Major Roads Projects	Deliver major roads capital projects, including Sealing the Hills project.	Income	(0)	0	0
		Expenses	13	66	(3)
		Surplus / (Deficit)	(14)	(66)	3
Operations Management	To efficiently and effectively manage Cardinia Council's operational activities whilst ensuring compliance with the road management act and other relevant legislation.	Income	12	2,389	0
		Expenses	1,444	3,785	1,439
		Surplus / (Deficit)	(1,432)	(1,396)	(1,439)
Parks and Gardens Operations	Maintain Council's parks, wet lands, garden beds, street and road-side trees and playgrounds to an aesthetically pleasing and safe standard to enable maximum utilisation by the community.	Income	163	0	0
		Expenses	8,719	9,438	10,291
		Surplus / (Deficit)	(8,556)	(9,438)	(10,291)
Parks Planning	Development of strategic direction and activation of Council's passive reserves and open spaces.	Income	3	10	10
		Expenses	410	459	642
		Surplus / (Deficit)	(407)	(449)	(631)
Future Communities	Plan for (and provide advice) to Council on long-term community outcomes and the various land use planning, policy, advocacy, funding and partnerships that may be required to deliver those outcomes as they relate to Council's priority precincts.	Income	0	282	508
		Expenses	149	499	704
		Surplus / (Deficit)	(149)	(217)	(196)

2. Services and service performance indicators

Recreation Planning	Provide assets and infrastructure that improve the quality of life and are sustainable, and ensure young people of the Shire are provided with access to a range of support services, and social, cultural, and recreational opportunities.	Income	0	0	0
		Expenses	369	407	450
		Surplus / (Deficit)	(369)	(407)	(450)
Rental Properties	Provide access to affordable housing for the aged and disabled.	Income	292	250	261
		Expenses	68	162	167
		Surplus / (Deficit)	224	88	94
Sealed Roads	To maintain the sealed road network in order to provide safe travel for vehicles and pedestrians and to enable the preservation of the network at an acceptable standard.	Income	0	2	2
		Expenses	1,252	1,215	1,248
		Surplus / (Deficit)	(1,252)	(1,213)	(1,245)
Statutory Planning	To assess planning permit applications against the Cardinia Planning Scheme to maintain and facilitate orderly development consistent with both local and state policies.	Income	1,277	1,610	1,710
		Expenses	1,637	1,435	1,840
		Surplus / (Deficit)	(360)	175	(130)
Strategic Planning	Develop and maintain a sound planning policy framework to provide for the sustainable development of the natural and built environment in the Shire.	Income	6	23	11
		Expenses	2,067	2,080	1,289
		Surplus / (Deficit)	(2,061)	(2,057)	(1,278)
Unsealed Roads	To maintain the unsealed road network in order to provide safe travel of vehicles - pedestrians and to enable the preservation of the network at an acceptable standard.	Income	1,650	1,683	1,773
		Expenses	4,065	4,433	4,387
		Surplus / (Deficit)	(2,415)	(2,750)	(2,615)

Initiatives

8	Develop a municipal-wide community infrastructure plan, and include relevant projects in the 10-year capital program.
9	Advocate for increased public transport services, frequency and multi-modal connectivity within the shire and greater south east region.
10	Plan and deliver infrastructure upgrades to our road network to meet the needs of the current and future population.
11	Develop and upgrade shared pathways and walking tracks across the shire.
12	Plan and deliver accessible and inclusive recreation and community facilities.
13	Work with the Victorian Government and relevant stakeholders to encourage sustainable supply of social and affordable housing across the shire.
14	Develop an Open Space Strategy and Recreation/Sports Plan for Cardinia.
15	Develop a feasibility plan for the Cardinia Life facility with a range of future options for aquatics and indoor sports.
16	Advocate to the State and Federal Governments for increased investment for all transport modes, including road safety treatments.
17	Review and update Council's Road Safety Plan.
18	Design Pakenham town centre streetscape upgrades.
19	Commence Pakenham town centre streetscape upgrades.
20	Progress Pakenham town centre streetscape upgrades.
21	Complete Pakenham town centre streetscape upgrades.

2. Services and service performance indicators

Service Performance Outcome Indicators

Service	Indicator	Performance	Computation
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities. (Number of visits to aquatic facilities per head of population)	Number of visits to aquatic facilities / Population
Statutory planning	Decision making	Council planning decisions upheld at VCAT. (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Roads	Satisfaction	Satisfaction with sealed local roads. (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.

2.3 Strategic Objective 3: We value our natural assets and support our biodiversity to thrive.

We place a high value on our natural assets and biodiversity. We take action to help our natural assets and biodiversity thrive and build their resilience to climate change and natural hazards. We enhance green spaces and habitat links, support our communities to live sustainably, and champion sustainable development and waste management practices.

Services

Services	Service Objective		2020-21	2021-22	2022-23
			Actual \$'000	Forecast \$'000	Budget \$'000
Cleansing	To ensure that parks, reserves and roads are maintained free of litter and to maintain public conveniences in a hygienic condition.	Income	0	0	0
		Expenses	370	303	411
		Surplus / (Deficit)	(370)	(303)	(411)
Domestic Waste Water	To ensure that domestic water is disposed of in accordance with the State Environment Protection Policy, Environment Protection Act and Cardinia Council policy.	Income	44	40	45
		Expenses	297	323	209
		Surplus / (Deficit)	(253)	(283)	(164)
Environment Maintenance and Programs	Facilitate the on-going maintenance of natural and cultural resources in the Shire.	Income	301	36	6
		Expenses	519	620	638
		Surplus / (Deficit)	(218)	(584)	(633)

2. Services and service performance indicators

Environment Management	To facilitate sound environmental management of natural and cultural resources within the Cardinia shire. To lead Council and the community towards an environmentally sustainable future.	Income	46	0	0
		Expenses	793	967	1,357
		Surplus / (Deficit)	(748)	(967)	(1,357)
General Garbage Charge	To deliver efficient and cost effective waste disposal to the community.	Income	13,121	14,565	15,886
		Expenses	13,662	15,053	16,231
		Surplus / (Deficit)	(542)	(487)	(345)
Green Waste	To ensure the efficient and effective collection, removal and disposal of waste within the Municipality. To provide services that encourage diversion of waste from landfill and resource recovery.	Income	3,080	3,514	3,774
		Expenses	3,042	3,126	3,346
		Surplus / (Deficit)	38	388	427
Weed Management	To manage current weed populations in an effective manner across the Shire's open space and road reserve network, with a long term aim to reach eradication.	Income	232	71	30
		Expenses	274	347	284
		Surplus / (Deficit)	(41)	(276)	(255)

Initiatives

22	Develop the next five-year action plan for the Waste and Resource Recovery Strategy.
23	Implement the five-year action plan for the Waste and Resource Recovery Strategy.
24	Implement initiatives in the Aspirational Energy Strategy.
25	Implement initiatives in the Integrated Water Management Plan.
26	Implement initiatives in the Biodiversity Conservation Strategy.
27	Develop an Environmentally Sustainable Design Policy.
28	Incorporate the Environmentally Sustainable Design Policy into the planning scheme.
29	Provide the community with tools to assist in the management of natural threats and emergencies.

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill. (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100

2. Services and service performance indicators

2.4 Strategic Objective 4: We support our productive land and employment land to grow local industries.

Our rich supply of productive land, employment land, distance to markets, and education opportunities enhance Cardinia Shire as south east Melbourne's jobs capital. We work closely with farmers, businesses and industry to enhance our shire as a place to invest in the long-term, attract new industries, innovations, skill development and local job creation.

Services

Services	Service Objective		2020-21	2021-22	2022-23
			Actual \$'000	Forecast \$'000	Budget \$'000
Economic Development	Increase local employment opportunity, economic prosperity, and community amenity through encouragement and support for sustainable business development and sustainable new investment.	Income	120	575	0
		Expenses	802	1,534	1,004
		Surplus / (Deficit)	(682)	(959)	(1,004)

Initiatives

30	Advocate for the development of green wedge management plans.
31	Advocate for a South East Melbourne Airport.
32	Develop an Investment Attraction Plan for Cardinia Shire employment precincts.
33	Develop and deliver initiatives within the Economic Development Strategy, including the visitor economy and tourism.
34	Facilitate investment in our townships to support businesses and vibrant communities.
35	Advocate for the growth of local education opportunities that improve skills and employment pathways.
36	Implement the Cardinia Community Food Strategy and Action Plan.
37	Develop a Business Innovation Strategy.
38	Implement the Business Innovation Strategy.
39	Actively protect key heritage sites within the shire.

2.5 Strategic Objective 5: We practise responsible leadership.

We practise good governance, meet recognised standards of excellence and ensure future generations benefit from our decisions. We are accountable and make informed and responsive decisions that balance our current and future community's needs.

Services

Services	Service Objective		2020-21	2021-22	2022-23
			Actual \$'000	Forecast \$'000	Budget \$'000
Chief Executive Officer	Capture all income and expenditure specifically relating to the Chief Executive Officer and Executive Assistant.	Income	0	0	0
		Expenses	519	497	521
		Surplus / (Deficit)	(519)	(497)	(521)
Communications	Facilitate effective communication between Cardinia Council, the community and other stakeholders.	Income	1	0	0
		Expenses	1,149	1,443	1,579
		Surplus / (Deficit)	(1,148)	(1,443)	(1,579)

2. Services and service performance indicators

Corporate Financials and Rates and Revenue Services	Manage the financial aspects of asset sales and also depreciation, being the value of wear and tear of Council's non-currents assets over their useful life. Manage Cardinia's rateable properties and provide a responsive, solution focused service to rate queries.	Income	85,062	89,026	92,119
		Expenses	27,150	29,936	32,316
		Surplus / (Deficit)	57,912	59,090	59,804
Corporate Management	Provide leadership and direction to Council staff to ensure Council's vision and Council plans and decisions are achieved.	Income	6	0	0
		Expenses	2,249	2,217	2,267
		Surplus / (Deficit)	(2,243)	(2,217)	(2,267)
Customer Service	Provide customer service that is responsive to residents and is solution focused.	Income	0	0	0
		Expenses	1,356	1,194	1,323
		Surplus / (Deficit)	(1,356)	(1,194)	(1,323)
Emergency Events and Pandemic Response & Emergency Management	Capture all income and expenditure relating to Emergency Events (floods, bushfires) and the COVID-19 pandemic.	Income	3,176	245	185
		Expenses	3,843	1,222	195
		Surplus / (Deficit)	(668)	(977)	(10)
Finance Management and Purchasing	Ensure balanced budget outcomes and prudent management of debt and asset management, for a sustainable financial environment recognising inter-generational responsibility. Ensure councils procurement is managed in a sustainable manner to achieve the best outcome for Cardinia Shire.	Income	10,929	10,610	11,133
		Expenses	4,304	4,334	5,784
		Surplus / (Deficit)	6,625	6,276	5,348
Governance & Property and Property & Valuation	Promote Council activities in a positive way, develop policy as required, and monitor compliance with legislative requirements. Manage the Council's property portfolio and to ensure that the revaluation processes are conducted efficiently.	Income	69	1	1
		Expenses	633	729	876
		Surplus / (Deficit)	(564)	(728)	(875)
HR & Payroll and Learning & Organisation Development	Provide services that are responsive to organisational needs, ensure legislative compliance, and support the development of a competent, flexible, and focused workforce committed to our shared values.	Income	0	0	0
		Expenses	1,567	2,075	2,296
		Surplus / (Deficit)	(1,567)	(2,075)	(2,296)
Information Services	Provide the technological support to Council business units to improve their efficiency in delivery of Council services. Ensure Council's permanent and temporary corporate information is properly classified and stored to enable ease of access by staff, and to minimise Council's risk in the event of any litigation or fire.	Income	0	0	0
		Expenses	4,509	5,337	5,529
		Surplus / (Deficit)	(4,509)	(5,337)	(5,529)
Mayor and Councillors	Effectively resource the operations of the elected Council, including an allocation for the cost of Council elections every four years.	Income	1	10	5
		Expenses	1,028	1,048	1,118
		Surplus / (Deficit)	(1,027)	(1,037)	(1,113)
Risk, Health and Safety	Minimise Council's exposure to risk and ensure Council staff have received the appropriate training and are operating in a safe workplace.	Income	1	2	5
		Expenses	1,463	2,218	2,206
		Surplus / (Deficit)	(1,462)	(2,216)	(2,201)

2. Services and service performance indicators

Performance & Improvement and Customer & Service Improvement	Provide consistent integrated business planning processes ensuring actions align to the key directions of Council, monitor the effectiveness of these plans and associated service delivery through corporate performance and business activity monitoring, and build a culture of innovation through a continued focus on analysis, improvement and change implementation.	Income	0	0	0
		Expenses	703	743	826
		Surplus / (Deficit)	(703)	(743)	(826)

Initiatives

40	Implement the Community Engagement Policy, exceeding legislative requirements for community engagement.
41	Publicly report on Council decisions made and their implementation to demonstrate transparent decision making.
42	Develop a long-term financial plan that ensures financial sustainability.
43	Develop a strategy aimed at alternative revenue streams.
44	Implement the strategy aimed at alternative revenue streams.
45	Publicly report the organisation's performance on a quarterly basis, including customer service outcomes.
46	Implement the Cardinia Shire Advocacy Plan and work with strategic partners on shared advocacy initiatives.
47	Review the 10-year Financial Plan to further drive efficiency and cost control.

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions. (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interest of the community)	Community satisfaction rating out of 100 with the performance of Council in making decisions in the interest of the community

2.6 Reconciliation with adjusted underlying result

	Net (Cost) Revenue \$'000	Expenditure \$'000	Revenue \$'000
1. We empower our communities to be healthy, connected and resilient.	(38,786)	50,723	11,937
2. We support the creation of liveable spaces and places.	(15,103)	22,139	7,036
3. We value our natural assets and support our biodiversity to thrive.	(2,737)	22,477	19,740
4. We support our productive land and employment land to grow local industries.	(1,004)	1,004	0
5. We practise responsible leadership.	46,612	56,835	103,448
Surplus/(deficit) for the year (excluding capital income and other abnormals)	(11,018)	153,178	142,161
add back: Recurrent capital grants	2,569		
Adjusted underlying surplus/(deficit)	(8,448)		

3. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2022-23 has been supplemented with projections to 2025-26.

This section includes the following financial statements prepared in accordance with the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*.

Comprehensive Income Statement
Balance Sheet
Statement of Changes in Equity
Statement of Cash Flows
Statement of Capital Works
Statement of Human Resources

Unless otherwise stated, amounts in the budget have been entered in whole dollars and cents then rounded to the nearest thousand dollars. Total figures in the financial statements and accompanying notes and schedules reflect the true budgeted amount and may differ slightly when rounded figures are manually added due to rounding.

3.1 Comprehensive Income Statement

For the four years ending 30 June 2026

		Forecast 2021-22	Budget 2022-23	Projections		
	Notes	\$'000	\$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000
Income						
Rates and charges	4.1.1	106,648	111,291	116,547	121,491	126,533
Statutory fees and fines	4.1.2	5,260	5,921	6,165	6,318	6,444
User fees	4.1.3	2,422	2,810	2,862	2,910	2,959
Grants - Operating	4.1.4	20,203	19,731	16,445	16,815	17,193
Grants - Capital	4.1.4	26,419	31,310	31,442	29,265	28,318
Contributions - monetary	4.1.5	314	314	350	350	350
Capital contributions - monetary	4.1.5	3	3	3	3	3
Development levies - monetary	4.1.5	14,681	17,681	20,465	24,681	24,191
Contributions - non-monetary	4.1.5	42,739	40,000	40,000	40,000	40,000
Other income	4.1.7	2,257	2,094	2,163	2,307	2,454
Total income		220,947	231,154	236,443	244,141	248,446
Expenses						
Employee costs	4.1.8	45,384	47,980	49,649	51,916	54,407
Materials and services	4.1.9	61,776	70,151	63,033	64,656	66,320
Bad & doubtful debts	4.1.10	126	189	156	156	156
Depreciation	4.1.11	28,256	30,380	31,716	32,742	33,592
Amortisation - intangible assets	4.1.11	244	255	265	275	285
Amortisation - right of use assets	4.1.11	486	581	573	573	557
Borrowing costs	4.1.12	1,381	1,697	1,524	1,444	1,478
Finance costs - leases	4.1.12	158	143	127	110	93
Net loss on disposal of property, infrastructure, plant & equipment	4.1.6	0	0	0	0	0
Other expenses	4.1.13	1,935	1,802	1,885	2,326	1,969
Total expenses		139,747	153,178	148,927	154,198	158,856
Total comprehensive result		81,200	77,976	87,516	89,942	89,590
less: Capital income & other abnormals		(83,842)	(88,994)	(91,911)	(93,949)	(92,513)
add back: Recurrent capital grants		2,178	2,569	2,613	2,665	2,718
Adjusted underlying result *		(465)	(8,448)	(1,782)	(1,342)	(205)

*As per VAGO adjusted underlying result calculation definition.

3. Financial Statements

3.2 Balance Sheet

For the four years ending 30 June 2026

		Forecast 2021-22	Budget 2022-23	Projections		
	Notes	\$'000	\$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000
Current assets						
Cash and cash equivalents		35,402	13,066	7,471	9,824	32,974
Trade and other receivables		24,112	25,542	26,602	27,523	28,434
Other financial assets		73,000	68,000	58,000	58,000	58,000
Inventories		8	8	8	8	8
Non-current assets classified as held for sale		500	500	500	500	500
Other assets		4,871	4,871	4,871	4,871	4,871
Total current assets	4.2.1	137,893	111,987	97,451	100,726	124,786
Non-current assets						
Trade and other receivables		15,785	15,785	15,785	15,785	15,785
Investments in associates and joint ventures		1,480	1,480	1,480	1,480	1,480
Property, infrastructure, plant and equipment		2,110,456	2,219,353	2,314,513	2,386,183	2,454,760
Right of use assets	4.2.4	4,844	4,271	3,698	3,125	2,567
Intangible assets		297	297	297	297	297
Total non-current assets	4.2.1	2,132,862	2,241,186	2,335,773	2,406,870	2,474,889
Total assets		2,270,755	2,353,173	2,433,224	2,507,596	2,599,675
Current liabilities						
Trade and other payables		39,009	42,646	37,768	32,561	32,429
Trust funds and deposits		10,428	10,428	10,428	10,428	10,428
Unearned income/revenue		0	0	0	0	0
Provisions		8,896	9,030	9,165	9,303	9,442
Interest bearing liabilities	4.2.3	3,349	3,478	3,198	11,498	4,019
Lease liabilities	4.2.4	516	532	548	548	566
Total current liabilities	4.2.2	62,199	66,114	61,108	64,338	56,884
Non-current liabilities						
Trade and other payables		10,402	10,411	10,410	10,410	10,410
Provisions		1,061	1,087	1,136	1,192	1,252
Interest bearing liabilities	4.2.3	29,541	30,043	28,626	10,328	20,788
Lease liabilities	4.2.4	4,465	4,455	3,364	2,805	2,228
Total non-current liabilities	4.2.2	45,469	45,995	43,536	24,735	34,678
Total liabilities		107,667	112,109	104,644	89,073	91,562
Net assets		2,163,088	2,241,064	2,328,581	2,418,523	2,508,112
Equity						
Accumulated Surplus		1,234,005	1,319,548	1,402,897	1,489,190	1,569,908
Reserves		929,083	921,516	925,683	929,333	938,204
Total equity		2,163,088	2,241,064	2,328,581	2,418,523	2,508,112

3. Financial Statements

3.3 Statement of Changes in Equity

For the four years ending 30 June 2026

	Notes	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2021-22 Forecast Actual					
Balance at beginning of the financial year		2,081,889	1,157,224	855,439	69,226
Surplus/(deficit) for the year		81,200	81,200	-	-
Transfer from reserves		-	13,391	-	(13,391)
Transfer to reserves		-	(17,810)	-	17,810
Balance at end of the financial year		2,163,088	1,234,005	855,439	73,644
2022-23 Budget					
Balance at beginning of the financial year		2,163,088	1,234,005	855,439	73,644
Surplus/(deficit) for the year		77,976	77,976	-	-
Transfer from reserves	4.3.1	-	27,400	-	(27,400)
Transfer to reserves	4.3.1	-	(19,834)	-	19,834
Balance at end of the financial year	4.3.2	2,241,064	1,319,548	855,439	66,077
2023-24					
Balance at beginning of the financial year		2,241,064	1,319,548	855,439	66,077
Surplus/(deficit) for the year		87,516	87,516	-	-
Transfer from reserves		-	18,410	-	(18,410)
Transfer to reserves		-	(22,577)	-	22,577
Balance at end of the financial year		2,328,581	1,402,897	855,439	70,244
2024-25					
Balance at beginning of the financial year		2,328,581	1,402,897	855,439	70,244
Surplus/(deficit) for the year		89,942	89,942	-	-
Transfer from reserves		-	23,130	-	(23,130)
Transfer to reserves		-	(26,779)	-	26,779
Balance at end of the financial year		2,418,523	1,489,190	855,439	73,894
2025-26					
Balance at beginning of the financial year		2,418,523	1,489,190	855,439	73,894
Surplus/(deficit) for the year		89,590	89,590	-	-
Transfer from reserves		-	17,470	-	(17,470)
Transfer to reserves		-	(26,342)	-	26,342
Balance at end of the financial year		2,508,112	1,569,908	855,439	82,765

3. Financial Statements

3.4 Statement of Cash Flows

For the four years ending 30 June 2026

	Notes	Forecast	Budget	Projections		
		2021-22	2022-23	2023-24	2024-25	2025-26
		\$'000	\$'000	\$'000	\$'000	\$'000
		Inflows	Inflows	Inflows	Inflows	Inflows
		(Outflows)	(Outflows)	(Outflows)	(Outflows)	(Outflows)
Cash flows from operating activities						
Rates and charges		106,127	110,640	115,811	120,799	125,827
Statutory Fees and fines		5,260	5,921	6,165	6,318	6,444
User Fees		2,469	2,030	2,538	2,681	2,755
Grants - operating		20,203	19,731	16,445	16,815	17,193
Grants - capital		26,419	31,310	31,442	29,265	28,318
Contributions - monetary		314	314	350	350	350
Capital Contributions (Cash)		3	3	3	3	3
Development Levies (Cash)		14,681	17,681	20,465	24,681	24,191
Interest received		400	475	504	611	719
Trust funds and deposits taken/repaid		264	-	-	-	-
Other receipts		1,857	1,619	1,659	1,697	1,735
Employee costs		(45,237)	(47,821)	(49,465)	(51,721)	(54,208)
Materials and services		(65,688)	(68,506)	(69,951)	(72,346)	(68,576)
Net cash provided by operating activities	4.4.1	67,073	73,398	75,967	79,152	84,752
Cash flows from investing activities						
Payments for property, infrastructure, plant and equipment		(68,255)	(100,432)	(88,040)	(65,588)	(63,397)
Proceeds from sale of property, infrastructure, plant and equipment		900	900	900	900	944
Net cash used in investing activities	4.4.2	(67,355)	(94,532)	(77,140)	(64,688)	(62,453)
Cash flows from financing activities						
Finance costs		(1,381)	(1,697)	(1,524)	(1,444)	(1,478)
Proceeds from borrowings		16,000	12,110	9,500	1,500	7,000
Repayment of borrowings		(11,349)	(11,478)	(11,198)	(11,498)	(4,019)
Interest paid - lease liabilities		(158)	(143)	(127)	(110)	(93)
Repayment of lease liabilities		(998)	6	(1,074)	(559)	(559)
Net cash provided by/(used in) financing activities	4.4.3	2,113	(1,202)	(4,422)	(12,111)	851
Net change in cash & cash equivalents		1,830	(22,336)	(5,595)	2,354	23,149
Cash & cash equivalents at start of year		33,572	35,402	13,066	7,471	9,824
Cash & cash equivalents at end of year		35,402	13,066	7,471	9,824	32,974

3. Financial Statements

3.5 Statement of Capital Works

For the four years ending 30 June 2026

		Forecast 2021-22	Budget 2022-23	Projections		
	Notes	\$'000	\$'000	2023-24	2024-25	2025-26
		\$'000	\$'000	\$'000	\$'000	\$'000
Property						
Land		7,558	7,773	1,478	1,456	1,434
Buildings		17,237	19,254	12,729	8,127	13,179
Total Property		24,794	27,027	14,207	9,583	14,613
Plant and equipment						
Plant, machinery and equipment		1,638	4,831	3,084	2,950	2,726
Fixtures, fittings and furniture		107	146	141	147	148
Computers and telecommunications		1,520	1,838	1,015	1,011	1,006
Total Plant and equipment		3,265	6,815	4,241	4,108	3,880
Infrastructure						
Roads		26,420	46,562	57,093	43,994	37,545
Bridges		800	670	761	749	738
Footpaths and cycleways		1,350	1,870	1,606	1,673	1,678
Drainage		922	813	1,040	1,049	1,058
Recreational, leisure and community facilities		6,901	9,809	6,161	1,421	1,706
Parks, open space and streetscapes		1,960	5,635	2,485	2,481	1,984
Off street car parks		808	777	130	133	136
Other infrastructure		1,035	456	339	440	366
Total Infrastructure		40,196	66,590	69,615	51,941	45,210
Total capital works expenditure	4.5.1	68,255	100,432	88,062	65,632	63,703
Represented by:						
New asset expenditure		8,456	1,013	1,005	971	840
Asset renewal expenditure		16,283	26,322	21,421	20,607	19,381
Asset upgrade expenditure		20,570	32,397	44,696	32,878	35,877
Asset expansion expenditure		22,947	40,700	20,940	11,176	7,605
Total capital works expenditure	4.5.1	68,255	100,432	88,062	65,632	63,703
Funding sources represented by:						
Grants	4.1.4	2,445	32,110	30,977	28,406	27,081
Contributions		12,158	19,343	15,051	8,156	998
Council cash		32,465	41,979	40,534	27,570	28,624
Borrowings		21,188	7,000	1,500	1,500	7,000
Total capital works expenditure	4.5.1	68,255	100,432	88,062	65,632	63,703

3. Financial Statements

3.6 Statement of Human Resources

For the four years ending 30 June 2026

	Forecast 2021-22 \$'000	Budget 2022-23 \$'000	Projections		
			2023-24 \$'000	2024-25 \$'000	2025-26 \$'000
Staff expenditure					
Employee costs - operating	43,057	44,764	46,376	48,562	50,968
Employee costs - capital	2,327	3,216	3,273	3,354	3,438
Total staff expenditure	45,384	47,980	49,649	51,916	54,407
Staff numbers	EFT	EFT	EFT	EFT	EFT
Employees	425.4	461.4	469.4	477.4	485.4
Total staff numbers	425.4	461.4	469.4	477.4	485.4

Summaries of human resources expenditure and Equivalent Full Time (EFT) counts, categorised according to the organisational structure of Council, are included below.

Division	Budget 2022-23 \$'000	Comprises			
		Permanent		Casual \$'000	Temporary \$'000
		Full Time \$'000	Part Time \$'000		
CEO	1,959	1,959	-	-	-
Customer, People and Performance	9,741	7,600	1,840	-	301
Governance, Facilities and Economy	8,863	7,395	1,213	147	109
Infrastructure and Environment	15,299	13,722	336	-	1,242
Liveable Communities	14,298	9,243	4,227	79	749
Total permanent, casual and temporary staff	50,161	39,919	7,615	226	2,401
Other staff	-				
Total expenditure	50,161				

Reconciliation to 3.1 Comprehensive Income Statement

Total expenditure as above	50,161
Fringe Benefits Tax, overtime, trainees, uniform and impact from salary capitalisation	(2,180)
Employee costs per Income Statement	47,980

Division	Budget 2022-23 EFT	Comprises			
		Permanent		Casual EFT	Temporary EFT
		Full Time EFT	Part Time EFT		
CEO	9.8	9.8	-	-	-
Customer, People and Performance	88.7	64.2	20.5	-	4.0
Governance, Facilities and Economy	85.1	67.4	14.9	1.8	1.0
Infrastructure and Environment	151.2	136.0	3.8	-	11.4
Liveable Communities	126.5	79.7	37.9	0.7	8.3
Total permanent, casual and temporary staff	461.4	357.1	77.1	2.5	24.7
Other staff	-				
Total EFT	461.4				

3. Financial Statements

Summary of Planned Human Resources Expenditure

For the four years ended 30 June 2026

	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000
CEO				
Permanent - Full time	1,959	1,985	2,003	2,016
Women	1,697	1,721	1,737	1,750
Men	261	264	266	267
Persons of self-described gender	0	0	0	0
Permanent - Part time	0	0	0	0
Women	0	0	0	0
Men	0	0	0	0
Persons of self-described gender	0	0	0	0
Total CEO	1,959	1,985	2,003	2,016
Customer, People & Performance				
Permanent - Full time	7,600	7,851	8,100	8,264
Women	4,605	4,774	4,943	5,052
Men	2,995	3,077	3,157	3,212
Persons of self-described gender	0	0	0	0
Permanent - Part time	1,840	1,909	1,978	2,026
Women	1,720	1,784	1,847	1,889
Men	120	125	132	137
Persons of self-described gender	0	0	0	0
Total Customer, People & Performance	9,440	9,761	10,079	10,290
Governance Facilities & Economy				
Permanent - Full time	7,395	7,646	7,896	8,065
Women	2,924	3,035	3,148	3,227
Men	4,471	4,611	4,748	4,837
Persons of self-described gender	0	0	0	0
Permanent - Part time	1,213	1,252	1,295	1,322
Women	978	1,008	1,041	1,061
Men	235	244	253	261
Persons of self-described gender	0	0	0	0
Total Governance Facilities & Economy	8,608	8,898	9,190	9,387
Infrastructure & Environment				
Permanent - Full time	13,722	14,098	14,484	14,737
Women	3,722	3,852	3,979	4,065
Men	10,000	10,246	10,505	10,671
Persons of self-described gender	0	0	0	0
Permanent - Part time	336	346	356	363
Women	273	281	288	294
Men	62	65	67	69
Persons of self-described gender	0	0	0	0
Total Infrastructure & Environment	14,057	14,444	14,840	15,099
Liveable Communities				
Permanent - Full time	9,243	9,568	9,886	9,995
Women	7,343	7,587	7,828	7,936
Men	1,901	1,981	2,058	2,059
Persons of self-described gender	0	0	0	0
Permanent - Part time	4,227	4,340	4,355	4,437
Women	3,959	4,060	4,122	4,199
Men	268	280	233	238
Persons of self-described gender	0	0	0	0
Total Liveable Communities	13,470	13,908	14,241	14,432
Casuals, temporary and other expenditure	3,663	3,926	4,918	6,620
Capitalised labour costs	-3,216	-3,273	-3,354	-3,438
Total staff expenditure	47,980	49,649	51,916	54,407

3. Financial Statements

Summary of Planned Human Resources Expenditure

For the four years ended 30 June 2026

	2022-23 FTE	2023-24 FTE	2024-25 FTE	2025-26 FTE
CEO				
Permanent - Full time	9.8	9.8	9.8	9.8
Women	8.8	8.8	8.8	8.8
Men	1.0	1.0	1.0	1.0
Persons of self-described gender	0.0	0.0	0.0	0.0
Permanent - Part time	0.0	0.0	0.0	0.0
Women	0.0	0.0	0.0	0.0
Men	0.0	0.0	0.0	0.0
Persons of self-described gender	0.0	0.0	0.0	0.0
Total CEO	9.8	9.8	9.8	9.8
Customer, People & Performance				
Permanent - Full time	64.2	64.2	64.2	64.2
Women	41.1	41.1	41.1	41.1
Men	23.1	23.1	23.1	23.1
Persons of self-described gender	0.0	0.0	0.0	0.0
Permanent - Part time	20.5	20.5	20.5	20.5
Women	18.9	18.9	18.9	18.9
Men	1.6	1.6	1.6	1.6
Persons of self-described gender	0.0	0.0	0.0	0.0
Total Customer, People & Performance	84.7	84.7	84.7	84.7
Governance Facilities & Economy				
Permanent - Full time	67.4	67.4	67.4	67.4
Women	29.3	29.3	29.3	29.3
Men	38.1	38.1	38.1	38.1
Persons of self-described gender	0.0	0.0	0.0	0.0
Permanent - Part time	14.9	14.9	14.9	14.9
Women	11.9	11.9	11.9	11.9
Men	3.0	3.0	3.0	3.0
Persons of self-described gender	0.0	0.0	0.0	0.0
Total Governance Facilities & Economy	82.3	82.3	82.3	82.3
Infrastructure & Environment				
Permanent - Full time	136.0	144.0	152.0	160.0
Women	34.5	38.5	42.5	46.5
Men	101.5	105.5	109.5	113.5
Persons of self-described gender	0.0	0.0	0.0	0.0
Permanent - Part time	3.8	3.8	3.8	3.8
Women	3.0	3.0	3.0	3.0
Men	0.8	0.8	0.8	0.8
Persons of self-described gender	0.0	0.0	0.0	0.0
Total Infrastructure & Environment	139.8	147.8	155.8	163.8
Liveable Communities				
Permanent - Full time	79.7	79.7	79.7	79.7
Women	63.2	63.2	63.2	63.2
Men	16.5	16.5	16.5	16.5
Persons of self-described gender	0.0	0.0	0.0	0.0
Permanent - Part time	37.9	37.9	37.9	37.9
Women	35.5	35.5	35.5	35.5
Men	2.4	2.4	2.4	2.4
Persons of self-described gender	0.0	0.0	0.0	0.0
Total Liveable Communities	117.6	117.6	117.6	117.6
Casuals and temporary staff	27.2	27.2	27.2	27.2
Capitalised labour	0.0	0.0	0.0	0.0
Total staff numbers	461.4	469.4	477.4	485.4

4. Notes to the financial statements

This section presents detailed information on material components of the financial statements.

Unless otherwise stated, amounts in the budget have been entered in whole dollars and cents then rounded to the nearest thousand dollars. Total figures in the financial statements and accompanying notes and schedules reflect the true budgeted amount and may differ slightly when rounded figures are manually added due to rounding.

4.1 Comprehensive Income Statement

4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's budget.

As per the *Local Government Act 2020*, Council is required to have a Revenue and Rating Plan which is a four year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.

In developing the Budget, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2022-23 the FGRS cap has been set at 1.75%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate will increase by 1.75% in line with the rate cap.

The garbage charge for 2021-22 is budgeted to increase by \$19.55 (or 6.4%) from \$307.25 to \$326.80. The charge for the optional green waste service is budgeted to increase by \$2.40 (or 1.9%) from \$126.60 to \$129.00.

This will raise total rates and charges for 2021-22 of \$111.291m, which also includes interest on rates and charges, compared to a forecast of \$106.648m in 2021-22.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Forecast 2021-22 \$'000	Budget 2022-23 \$'000	Change \$'000 %	
General rates*	86,278	89,406	3,127	3.6%
Waste management charge	17,903	19,660	1,757	9.8%
Supplementary rates and rate adjustments	1,500	1,500	0	0.0%
Cultural and recreational	85	75	(10)	(12.0%)
Interest on rates and charges	891	650	(241)	(27.0%)
COVID-19 provision for partial rate rebate	(10)	0	10	0.0%
Total rates and charges	106,648	111,291	4,643	4.4%

*This item is subject to the rate cap established under the FGRS.

4. Notes to the financial statements

4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	Budget 2021-22 \$/CIV	Budget 2022-23 \$/CIV	Change %
Base Rate	0.002704	0.002264	(16.3%)
Farm Land	0.002028	0.001698	(16.3%)
Urban Residential	0.002893	0.002423	(16.2%)
Urban Vacant Land	0.006193	0.005186	(16.3%)
Urban Commercial and Industrial	0.003921	0.003283	(16.3%)
Urban Farm Land	0.002299	0.001925	(16.3%)
Rate concession for cultural and recreational land	25%	25%	0.0%

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	Budget 2021-22 \$'000	Budget 2022-23 \$'000	Change \$'000	%
Base Rate	28,893	30,729	1,836	6.4%
Farm Land	3,181	3,306	126	3.9%
Urban Residential	35,687	43,856	8,168	22.9%
Urban Vacant Land	4,922	4,801	(120)	(2.4%)
Urban Commercial and Industrial	5,898	5,316	(582)	(9.9%)
Urban Farm Land	662	1,398	736	111.1%
Cultural and Recreational Land	85	75	(10)	(12.0%)
Supplementary	1,100	1,500	400	36.4%
Total amount to be raised by general rates	80,428	90,981	10,553	13.1%

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	Budget 2021-22 Number	Budget 2022-23 Number	Change \$'000	%
Base Rate	16,728	17,004	276	1.6%
Farm Land	1,120	1,128	8	0.7%
Urban Residential	27,235	28,162	927	3.4%
Urban Vacant Land	1,849	1,635	(214)	(11.6%)
Urban Commercial and Industrial	1,528	1,556	28	1.8%
Urban Farm Land	49	49	0	0.0%
Cultural and Recreational Land	6	6	0	0.0%
Total number of assessments	48,515	49,540	1,025	2.1%

4. Notes to the financial statements

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	Budget 2021-22 \$'000	Budget 2022-23 \$'000	Change \$'000	%
Base Rate	11,105,908	13,572,784	2,466,876	22.2%
Farm Land	1,558,450	1,947,180	388,730	24.9%
Urban Residential	14,306,895	18,099,765	3,792,870	26.5%
Urban Vacant Land	824,475	925,840	101,365	12.3%
Urban Commercial and Industrial	1,415,230	1,619,271	204,041	14.4%
Urban Farm Land	416,485	726,070	309,585	74.3%
Cultural and Recreational Land	41,980	44,120	2,140	5.1%
Total value of land	29,669,423	36,935,030	7,265,607	24.5%

4.1.1(g) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property Budget 2021-22 \$	Per Rateable Property Budget 2022-23 \$	Change \$	%
Garbage Charge	307.25	326.80	19.55	6.4%
Green Waste Charge	126.60	129.00	2.40	1.9%
Total	433.85	455.80	21.95	5.1%

4.1.1(h) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	Budget 2021-22 \$'000	Budget 2022-23 \$'000	Change \$'000	%
Garbage Charge	14,439	15,886	1,447	10.0%
Green Waste Charge	3,464	3,774	310	8.9%
Total	17,903	19,660	1,757	9.8%

4.1.1(i) The estimated total amount to be raised by all rates and charges compared with the previous financial year

	Budget 2021-22 \$'000	Budget 2022-23 \$'000	Change \$'000	%
General Rates	80,428	90,981	10,553	13.1%
Garbage Charge	14,439	15,886	1,447	10.0%
Green Waste Charge	3,464	3,774	310	8.9%
Total Rates and charges	98,331	110,641	12,309	12.5%

4. Notes to the financial statements

4.1.1(j) Fair Go Rates System Compliance

Cardinia Shire Council is required to comply with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

	2021-22	2022-23
Total Rates (\$'000)	\$ 84,923	\$ 87,866
Number of rateable properties	48,509	49,534
Base Average Rate	\$ 1,751	\$ 1,774
Maximum Rate Increase (set by the State Government)	1.50%	1.75%
Maximum Allowable Capped Average Rate	\$ 1,777	\$ 1,805
Maximum General Rates Revenue (\$'000)	\$ 86,197	\$ 89,404
Budgeted General Rates Revenue (\$'000)*	\$ 86,193	\$ 89,406
Budgeted Supplementary Rates Revenue (\$'000)	\$ 1,100	\$ 1,500
Budgeted Cultural and Recreational Land Rates Revenue (\$'000)	\$ 85	\$ 75
Budgeted Total Rates Revenue (\$'000)	\$ 87,378	\$ 90,981

*This item is subject to the rate cap established under the FGRS.

4.1.1(k) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations;
- The variation of returned levels of value (e.g. valuation appeals);
- Changes of use of land such that rateable land becomes non-rateable land and vice versa; and
- Changes of use of land such that residential land becomes business land and vice versa.

4.1.1(l) Differential rates

Rates to be levied

The rate and amount of rates payable in relation to land in each category of differential are:

Type or class of land	Budget 2021-22 cents/\$CIV	Budget 2022-23 cents/\$CIV
Base Rate	0.2704	0.2264
Farm Land	0.2028	0.1698
Urban Residential	0.2893	0.2423
Urban Vacant Land	0.6193	0.5186
Urban Commercial and Industrial	0.3921	0.3283
Urban Farm Land	0.2299	0.1925
Cultural and Recreational Land	0.2028	0.1698

Council considers that each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate, are set out below.

4. Notes to the financial statements

Base Rate

Base Rate land is any rateable land which has the characteristics outlined below and does not have the characteristics of any other specified rate:

- used for retirement village units; or
- any land that is not in the Urban Growth Corridor and is not defined as Farm Land.

Objective:

To ensure that Council has adequate funding to undertake its strategic, statutory, service provision and community services obligations and to ensure that the differential rate in the dollar declared for defined Base Rate land properties is fair and equitable, having regard to the cost and the level of benefits derived from provision of Council services.

Use and Level of Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

100% of the Base Rate.

Geographic Location:

Rateable land in the geographic areas outlined below:

- Retirement villages wherever located within the municipal district;
- Properties other than retirement villages outside the Urban Growth Corridor of the municipal district

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

All buildings which are already constructed on the land or which are constructed prior to the end of the financial year.

Farm Land

Any land outside the Urban Growth Corridor which is "Farm Land" within the meaning of Section 2(1) of the *Valuation of Land Act 1960*.

- Farm Land means any rateable land that is 2 or more hectares in area;
- used primarily for primary producing purposes from its activities on the land; used primarily for grazing (including agistment), dairying, pig-farming, poultry farming, fish farming, tree farming, bee keeping, viticulture, horticulture, fruit growing or the growing of crops of any kind or for any combination of those activities; and

That is used by a business:

- That has a significant and substantial commercial purpose of character;
- That seeks to make a profit on a continuous or repetitive basis from its activities on the land; and
- That is making a profit from its activities on the land, or that has a reasonable prospect of making a profit from its activities on the land if it continues to operate in the way that it is operating.

Objective:

To ensure that Council has adequate funding to undertake its strategic, statutory, service provision and community services obligations and to ensure that the differential rate in the dollar declared for defined Farm land properties is fair and equitable, having regard to the cost and the level of benefits derived from provision of Council services with considerations to maintain agriculture as a major industry in the municipal district, to facilitate the longevity of the farm sector and achieve a balance between providing for municipal growth and retaining the important agricultural economic base.

4. Notes to the financial statements

Use and Level of Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of the differential rate is the level which Council considers is necessary to achieve the objectives

75% of the Base Rate

Geographic Location:

Outside the Urban Growth Corridor of the municipal district.

Use of Land:

Farm Land use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

All buildings which are already constructed on the land or which are constructed prior to the end of the financial year.

Urban Residential

Urban Residential land is any rateable land which is in the Urban Growth Corridor and does not have the characteristics of Urban Farm land, Urban Vacant Land, or Urban Commercial and Industrial Land and is not used for retirement village units.

Objective:

To ensure that Council has adequate funding to undertake its strategic, statutory, service provision and community services obligations and to ensure that the differential rate in the dollar declared for defined Urban Rate land properties is fair and equitable, having regard to the cost and the level of benefits derived from provision of Council services with consideration given to the greater and easier access properties in the Urban Growth Corridor have to services and infrastructure.

Use and Level of Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

107% of Base Rate

Geographic Location:

Within the Urban Growth Corridor of the municipal district.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

All buildings which are already constructed on the land or which are constructed prior to the end of the financial year.

4. Notes to the financial statements

Urban Vacant Land

Urban Vacant Land is any rateable land:

- on which no dwelling or other building designed or adapted for occupation is constructed;
- which is located within the Urban Growth Corridor; and
- does not have the characteristics of Urban Commercial and Industrial Land.

Objective:

To ensure that Council has adequate funding to undertake its strategic, statutory, service provision and community services obligations and to ensure that the differential rate in the dollar declared for defined Urban Vacant land properties is fair and equitable, having regard to the cost and the level of benefits derived from provision of Council services and to encourage development of residential land in the Urban Growth Corridor.

Use and Level of Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

229% of the Base Rate

Geographic Location:

Within the Urban Growth Corridor or the municipal district.

Use of Land:

Any land in the urban growth corridor zoned as Residential or Urban Growth under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Urban Commercial and Industrial Land

Urban Commercial and Industrial Land is any rateable land, which is:

- In the Urban Growth Corridor; and
- Used primarily for carrying out the manufacture or production of, or trade in goods or services (including tourist facilities and in the case of a business providing accommodation for tourists, is prescribed accommodation under the Public Health and Wellbeing Act (Vic) 2008; or
- Unoccupied building erected which is zoned Commercial or Industrial under the relevant Cardinia Shire Council Planning Scheme; or
- Unoccupied land which is zoned Commercial or Industrial under the relevant Cardinia Shire Council Planning Scheme.

Objective:

To ensure that Council has adequate funding to undertake its strategic, statutory, service provision and community services obligations and to ensure that the differential rate in the dollar declared for defined Urban Commercial and Industrial Rate land properties is fair and equitable, having regard to the cost and the level of benefits derived from provision of Council services.

The commercial businesses of Cardinia Shire Council benefit from ongoing investment by Council in services and infrastructure. Council also notes the tax deductibility of Council rates for commercial properties which is not available to the residential sector, and the income generating capability of commercial based properties.

4. Notes to the financial statements

The Commercial differential rate is applied to recognise the additional demands placed on public infrastructure due to commerce attracting non-residents to the shire, the higher demands of commercial and industrial properties on the natural environment and to promote the economic development objectives for the Cardinia Shire Council as outlined in the Council Plan. These objectives include an ongoing investment to create a vibrant economy and includes the maintenance and improvement of tourism infrastructure. Construction and maintenance of public infrastructure, development and provision of health and community services and the general provision of support services and promotion of business in the municipality.

Use and Level of Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

145% of the Base Rate

Geographic Location:

Within the Urban Growth Corridor of the municipal district.

Use of Land:

Any commercial or industrial use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

All buildings which are already constructed on the land or which are constructed prior to the end of the financial year.

Urban Farm Land

Any land within the Urban Growth Corridor which is "Farm Land" within the meaning of Section 2(1) of the *Valuation*

- a) Farm Land means any rateable land that is 2 or more hectares in area;
- b) used primarily for primary producing purposes from its activities on the land; used primarily for grazing (including agistment), dairying, pig-farming, poultry farming, fish farming, tree farming, bee keeping, viticulture, horticulture, fruit growing or the growing of crops of any kind or for any combination of those activities; and

That is used by a business:

- That has a significant and substantial commercial purpose of character;
- That seeks to make a profit on a continuous or repetitive basis from its activities on the land; and
- That is making a profit from its activities on the land, or that has a reasonable prospect of making a profit from its activities on the land if it continues to operate in the way that it is operating.

Objective:

To ensure that Council has adequate funding to undertake its strategic, statutory, service provision and community services obligations and to ensure that the differential rate in the dollar declared for defined Farm land properties is fair and equitable, having regard to the cost and the level of benefits derived from provision of Council services with considerations to encourage commerce, to maintain agriculture as a major industry in the municipal district, to facilitate the longevity of the farm sector and achieve a balance between providing for municipal growth and retaining the important agricultural economic base.

4. Notes to the financial statements



Use and Level of Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of the differential rate is the level which Council considers is necessary to achieve the objectives

85% of the Base Rate

Geographic Location:

Within the Urban Growth Corridor of the municipal district.

Use of Land:

Farm Land use permitted under the relevant Cardinia Shire Council Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Cardinia Shire Council Planning Scheme.

Types of Buildings:

All buildings which are already constructed on the land or which are constructed prior to the end of the financial year.

4. Notes to the financial statements

4.1.2 Statutory fees and fines

	Forecast 2021-22	Budget 2022-23	Change	
	\$'000	\$'000	\$'000	%
Infringements and costs	1,558	1,635	77	5.0%
Town planning fees	1,544	2,131	587	38.0%
Land information certificates	140	156	16	11.6%
Permits	2,018	1,999	(20)	(1.0%)
Total statutory fees and fines	5,260	5,921	661	12.6%

Statutory fees and fines relate mainly to fees and fines levied in accordance with legislation and include animal registrations, Health Act registrations and parking fines. Increases in statutory fees and fines are made in accordance with legislative requirements.

Revenue from statutory fees and fines are forecast to increase by \$661k or 12.6% over 2021-22. Most of this is attributable to increased town planning fees, which includes development, landscape development and building services fees.

4.1.3 User fees

	Forecast 2021-22	Budget 2022-23	Change	
	\$'000	\$'000	\$'000	%
Aged and health services	2	2	0	2.5%
Leisure centre and recreation	853	1,139	286	33.6%
Child care/children's programs	551	565	14	2.5%
Parking	42	20	(22)	(52.5%)
Registration and other permits	341	435	93	27.4%
Building services	573	588	14	2.5%
Other fees and charges	59	62	2	3.7%
Total user fees	2,422	2,810	388	16.0%

User fees relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include income from Community Asset Committees, the use of leisure, entertainment and other community facilities. One of three pricing strategies is applied to determine the level of budgeted user charges; Market price; Full cost recovery price; or Subsidised price.

Revenue from user fees is projected to increase by \$388k or 16.0% over 2021-22. The main area contributing to this increase is leisure centres and recreation, which includes Community Asset Committees and event revenue and room and equipment hire revenue at Cardinia Cultural Centre.

4. Notes to the financial statements

4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

	Forecast 2021-22 \$'000	Budget 2022-23 \$'000	Change \$'000 %	
Summary of grants				
Commonwealth funded grants	30,160	29,810	(351)	(1.2%)
State funded grants	16,462	21,231	4,769	29.0%
Total Grants	46,622	51,041	4,419	9.5%
(a) Operating Grants				
Recurrent - Commonwealth Government				
Victoria Grants Commission	11,566	12,200	634	5.5%
Recurrent - State Government				
Best Start program	124	124	0	0.0%
Community health	169	104	(65)	(38.4%)
Environment and heritage	101	30	(72)	(70.8%)
Families and children	386	295	(91)	(23.6%)
Maternal and child health	2,143	2,045	(98)	(4.6%)
Recreation	76	80	4	5.0%
School crossing supervisors	441	463	22	5.0%
Total recurrent grants	15,006	15,341	334	2.2%
Non-recurrent - Commonwealth Government				
Community health	85	66	(20)	(22.9%)
Emergency management	-	195		
Local infrastructure	934	1,648	714	76.4%
Non-recurrent - State Government				
Community health	382	30	(352)	(92.1%)
Emergency management	3,279	60	(3,219)	(98.2%)
Environment and heritage	126	-	(126)	(100.0%)
Families and children	15	15	0	0.0%
Local infrastructure	375	2,376	2,001	533.7%
Total non-recurrent grants	5,197	4,390	(807)	(15.5%)
Total operating grants	20,203	19,731	(473)	(2.3%)
(b) Capital Grants				
Recurrent - Commonwealth Government				
Victoria Grants Commission	825	878	54	6.5%
Roads to Recovery	1,691	1,691	0	0.0%
Total recurrent grants	2,516	2,569	54	2.1%
Non-recurrent - Commonwealth Government				
Local infrastructure	12,040	13,132	1,093	9.1%
Recreation	3,020	-	(3,020)	(100.0%)
Non-recurrent - State Government				
Families and children	4,320	2,000	(2,320)	(53.7%)
Local infrastructure	3,923	13,608	9,685	246.9%
Recreation	600	-	(600)	(100.0%)
Total non-recurrent grants	23,903	28,741	4,838	20.2%
Total capital grants	26,419	31,310	4,891	18.5%
Total Grants	46,622	51,041	4,419	9.5%

4. Notes to the financial statements

Operating grants include all monies received from State and Federal Government sources for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level of operating grants is expected to decrease by 2.3% or \$0.473m over 2021-22.

The major variances relate to the non-recurrent funding for emergency events, including the June 2021 rain and October 2021 storm events, 2019 Bunyip bushfires and COVID-19, which are all recognised in 2021-22 but not 2022-23. These have been partly offset by increased non-recurrent funding in 2022-23 for capital works projects which are unable to be capitalised.

Capital grants include all monies received from State and Federal Government sources for the purposes of funding the capital works program. Budgeted capital grants have increased by \$4.891m compared to the 2021-22 forecast. In total, \$31.310m of capital grants are budgeted.

The more significant budgeted grants for 2022-23 are \$10.7m for Princes Hwy intersections construction, \$10.0m for the Sealing of Hills program, \$2.0m for Brunt Road Integrated Children's Facility, and a total of \$2.569m from Roads to Recovery and Victoria Grants Commission for local roads.

Due to the implementation of *AASB1058 Income for Not-for-Profit Entities* from 1 July 2019, grant income is recognised on the fulfilment of performance obligation on the funding agreement rather than cash receipt. Therefore, some grant cash payment would be deferred to be recognised as income across financial years until Council achieves the project milestones.

4.1.5 Contributions

	Forecast 2021-22 \$'000	Budget 2022-23 \$'000	Change	
			\$'000	%
Monetary	14,998	17,998	3,000	20.0%
Non-monetary	42,739	40,000	(2,739)	(6.4%)
Total contributions	57,737	57,998	261	0.5%

Contributions relate to monies paid by non-government third parties for the purpose of funding the delivery of Council's services to ratepayers.

Revenue from contributions is projected to increase by \$0.261m or 0.5% compared to 2021-22. This is primarily due to an increase in the value of monetary developer levies, partly offset by a decrease in non-monetary contributions.

4.1.6 Net gain/(loss) on disposal of property, infrastructure, plant and equipment

	Forecast 2021-22 \$'000	Budget 2022-23 \$'000	Change	
			\$'000	%
Net proceeds received by Council	900	900	0	0.0%
Written down value of assets disposed	(900)	(900)	0	0.0%
Total contributions	0	0	0	0.0%

Net gain/(loss) on disposal of property, infrastructure, plant and equipment relates to income received by Council from the sale of assets, in particular land and plant, and the recognition of the written down value of assets disposed.

For both the 2021-22 forecast and 2022-23 budget, proceeds from the sale of plant are expected to equal their written down value.

4. Notes to the financial statements

4.1.7 Other income

	Forecast 2021-22 \$'000	Budget 2022-23 \$'000	Change	
			\$'000	%
Interest	400	475	75	18.8%
Other recoveries	1,040	750	(290)	(27.9%)
Rent/lease income	532	554	22	4.1%
Other	285	315	30	10.6%
Total other income	2,257	2,094	(163)	(7.2%)

Other income relates to a range of items such as cost recoveries, rent/lease income and other miscellaneous income items, and also includes interest revenue on investments, including DCP investments.

Other income is budgeted to decrease by \$0.163m or 7.2% from 2021-22, primarily due to an decrease in cost recovery income, mainly due to new contract arrangements for the Cardinia LiFE leisure facility.

4.1.8 Employee costs

	Forecast 2021-22 \$'000	Budget 2022-23 \$'000	Change	
			\$'000	%
Wages and salaries	39,680	41,982	(2,303)	(5.8%)
WorkCover	1,047	796	251	24.0%
Casual staff	285	201	85	29.6%
Superannuation	3,897	4,504	(607)	(15.6%)
Fringe benefits tax	444	444	0	0.0%
Other	31	52	(22)	(70.9%)
Total employee costs	45,384	47,980	(2,596)	(5.7%)

Employee costs include all labour related expenditure such as wages and salaries and on-costs such as allowances, leave entitlements, employer superannuation, and work cover premiums. It also includes Fringe Benefits Tax (FBT).

Employee costs overall are expected to increase by \$2.596m or 5.7% compared to 2021-22. This increase is primarily due to a combination of:

- Full year effect of new staff appointed during 2021-22,
- New staff appointments in 2022-23,
- Staff increment movements.
- Superannuation Guarantee Levy increase from 10.0% in 2021-22 to 10.5% in 2022-23.

A summary of human resources expenditure categorised according to the organisational structure of Council is included in Section 3.6 (Statement of Human Resources) and Summary of Planned Human Resources Expenditure.

4. Notes to the financial statements

4.1.9 Materials and services

	Forecast 2021-22 \$'000	Budget 2022-23 \$'000	Change	
			\$'000	%
Building maintenance	266	288	(21)	(8.0%)
General maintenance	2,473	2,805	(332)	(13.4%)
Office administration	150	156	(7)	(4.7%)
Information technology	2,125	2,034	90	4.3%
Materials and services	19,405	25,952	(6,547)	(33.7%)
Contract payments				
- Waste and Garbage contracts	16,761	17,625	(864)	(5.2%)
- Parks and Gardens contracts	5,017	5,122	(105)	(2.1%)
- Library contract	2,277	2,316	(40)	(1.8%)
- Other Contracts	7,065	7,562	(498)	(7.0%)
Utilities	2,424	2,541	(117)	(4.8%)
Consultants	2,728	2,442	286	10.5%
Insurance	1,087	1,307	(220)	(20.2%)
Total materials and services	61,776	70,151	(8,375)	(13.6%)

Materials and services include the purchases of consumables, contractor payments for the provision of services, and utility costs. Materials and services are forecast to increase by \$8.375m or 13.6% compared to 2021-22.

This is as a result of a general CPI increase, increases in costs due to the increase in population of the Shire, and the resultant increase in the number of facilities provided and services required by the additional population.

Contracts are forecast to increase by \$1.507m or 4.8% over 2021-22. The main contracts contributing to this increase are the waste and garbage contracts, primarily as a result of an increase in the volume of services and disposal costs, and have been offset by an increase in garbage charge income.

Materials and services expenditure is budgeted to increase by \$6.547m or 33.7% over 2021-22, mainly due to recognition of capital works expenditure which is unable to be capitalised as Council assets, most of which is in relation to non-Council owned property such as crown land.

4.1.10 Bad & doubtful debts

	Forecast 2021-22 \$'000	Budget 2022-23 \$'000	Change	
			\$'000	%
Local laws	80	140	(60)	(75.0%)
Other	46	49	(3)	(7.2%)
Total Bad & Doubtful debts	126	189	(63)	(50.2%)

Bad and doubtful debts are projected to increase by \$63k or 50.2% from 2021-22 mainly due to higher local laws bad and doubtful debts.

4. Notes to the financial statements

4.1.11 Depreciation and amortisation

	Forecast 2021-22 \$'000	Budget 2022-23 \$'000	Change	
			\$'000	%
Property	6,923	7,245	(322)	(4.6%)
Plant & equipment	1,939	2,099	(159)	(8.2%)
Infrastructure	19,548	21,037	(1,489)	(7.6%)
Intangible assets	90	255	(165)	(184.0%)
Right of use assets	486	581	(95)	(19.6%)
Total depreciation and amortisation	28,986	31,216	(2,231)	(7.7%)

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment including infrastructure assets such as roads, bridges, footpaths, and drains.

The increase of \$2,231k or 7.7% over 2021-22 is mainly due to an increase in the value of Council's infrastructure assets from significant developer contributed assets, completed capital works projects and an increase in the valuation of existing assets.

4.1.12 Borrowing costs

	Forecast 2021-22 \$'000	Budget 2022-23 \$'000	Change	
			\$'000	%
Interest - borrowings	1,148	1,445	(296)	(25.8%)
Interest - right of use asset	158	143	16	9.9%
Bank charges	233	252	(19)	(8.2%)
Total Borrowing costs	1,540	1,839	(300)	(19.5%)

Borrowing costs relate to interest charged by financial institutions on funds borrowed, interest on right of use assets, and bank charges.

Borrowing costs are budgeted to increase by \$300k or 19.5% from 2021-22. Interest on loans are budgeted to increase due to the interest on new loans totalling \$12.110m being drawn down to part fund the capital works

4.1.13 Other expenses

	Forecast 2021-22 \$'000	Budget 2022-23 \$'000	Change	
			\$'000	%
Auditors' remuneration - VAGO	111	76	36	32.2%
Auditors' remuneration - internal	130	100	30	23.2%
Councillors' allowances	391	445	(54)	(13.8%)
Operating lease rentals	573	501	73	12.7%
Other expenses	729	680	49	6.7%
Total other expenses	1,935	1,802	133	6.9%

Other expenses relate to a range of unclassified items including audit fees, rent and lease expenditure, government fees & charges and other miscellaneous expenditure items.

Other expenses in total are budgeted to decrease by \$133k or 6.9% from 2021-22, with the major decrease being funding for the 2021 Council by-election.

4. Notes to the financial statements

4.2 Balance Sheet

4.2.1 Assets

Current assets are those assets which are able to be converted to cash within twelve months. These current assets are forecast to decrease by \$25.907m during 2022-23, mainly due to a decrease in cash and cash equivalents of \$22.337m as detailed in 3.4 Statement of Cash Flows.

Conversely, non-current assets are those assets that are not expected to be converted to cash within twelve months. Non-current assets are expected to increase by \$108.324m during the 2022-23 year, mainly in property, infrastructure, plant and equipment due to the addition of new assets from completed projects and the recognition of contributed assets.

4.2.2 Liabilities

Current liabilities are those obligations Council must pay within the next year. These liabilities are budgeted to increase by \$3.915m, mainly due to an increases in trade and other payables (creditors).

Non-current liabilities (that is, obligations Council must pay beyond the next year) are expected to increase by \$0.526m. This is mainly attributable an increase in interest-bearing liabilities, with new loans to partly fund capital works being greater than the repayment of existing loans.

4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	Forecast 2021-22 \$'000	Budget 2022-23 \$'000
Amount borrowed as at 30 June of the prior year	28,239	32,890
Amount budgeted to be borrowed	16,000	12,110
Amount budgeted to be redeemed	(11,349)	(11,478)
Amount of borrowings as at 30 June	32,890	33,521

4.2.4 Leases by category

As a result of the introduction of *AASB 16 Leases*, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast 2021-22 \$'000	Budget 2022-23 \$'000
Right-of-use assets		
Property & Vehicles	4,844	4,271
Total right-of-use assets	4,844	4,271
Lease Liabilities		
Current lease liabilities		
Property & Vehicles	516	532
Total current lease liabilities	516	532
Non-current lease liabilities		
Property & Vehicles	4,465	4,455
Total non-current lease liabilities	4,465	4,455
Total Lease Liabilities	4,981	4,986

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. Generally, Council uses an appropriate incremental borrowing rate as the discount rate

4. Notes to the financial statements

4.3 Statement of Changes in Equity

4.3.1 Reserves

Transfers from reserves is the movement of developer infrastructure levies collected in previous years to partly fund the Developer Contribution Plan (DCP) projects in the current year capital works program. Transfer to reserves is the movement of developer levies collected this financial year to reserves to fund DCP projects in future years.

4.3.2 Equity

Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations.
- Other reserves, which are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the Accumulated Surplus of the Council to be separately disclosed.
- Accumulated surplus which is the value of all net assets less Reserves that have accumulated over time.

4.4 Statement of Cash Flows

4.4.1 Net cash flows provided by/used in operating activities

Operating activities refer to the cash generated or used in the normal service delivery functions of Council.

Net cash inflow of operating activities is forecast to increase by \$6.326m from 2021-22 primarily due to increases in cash inflows for capital grants, rates and charges, and development levies, partly offset by increased cash outflows for materials and services and employee benefits.

4.4.2 Net cash flows provided by/used in investing activities

Investing activities refer to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property, equipment, etc.

Net cash outflow of investing activities is expected to increase by \$27.177m due to an increase in payments for the capital works program, partly offset by an increase in proceeds from sale of investments.

4.4.3 Net cash flows provided by/used in financing activities

Financing activities refer to cash generated or used in the financing of Council functions and includes borrowings from financial institutions. These activities also include repayment of the principal and interest components of loan repayments for the year.

Net cash inflow from financing activities is forecast to decrease by \$3.315m mainly as a result of the drawdown of the budgeted new loans totalling \$12.110m, compared to \$8.0m in 2021-22.

4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2022-23 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

4.5.1 Summary

	Forecast	Budget	Change	
	Actual	2022-23	\$'000	%
	2021-22			
	\$'000	\$'000		
Property	24,794	27,027	2,233	9.00%
Plant and equipment	3,265	6,815	3,550	108.73%
Infrastructure	40,196	66,590	26,395	65.67%
Total	68,255	100,432	32,177	47.14%

	Project Cost	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property	27,026	327	3,753	5,098	17,849	3,150	9,173	14,704	-
Plant and equipment	6,815	656	4,805	1,346	8	-	-	6,815	-
Infrastructure	66,590	30	17,764	25,953	22,844	28,960	10,170	20,460	7,000
Total	100,432	1,013	26,322	32,397	40,700	32,110	19,343	41,979	7,000

4.5.2 Current Budget

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
PROPERTY									
Land									
<i>Land Acquisition</i>	7,773	-	-	-	7,773	-	6,273	1,500	-
Buildings									
<i>Public Toilets</i>	150	-	64	86	-	-	-	150	-
<i>IYU Recreation Reserve Athletics facility - Pavilion</i>	300	-	-	-	300	-	-	300	-
<i>My Place Youth Facility - Building</i>	850	-	-	-	850	-	-	850	-
<i>Biodiversity and Environment strategy implementation</i>	233	-	23	210	-	-	-	233	-
<i>Electronic Access Control and Master Key Systems</i>	191	-	-	191	-	-	-	191	-
<i>Buildings Renewal Program</i>	1,819	-	1,819	-	-	-	-	1,819	-
<i>Toomuc Reserve south oval (junior) pavilion upgrade</i>	125	-	9	116	-	-	-	125	-
<i>Toomuc Reserve north oval (senior) pavilion upgrade - netball changerooms</i>	125	-	24	101	-	-	-	125	-
<i>Library facilities improvement works</i>	42	-	4	37	-	-	-	42	-
<i>Disability Access Works</i>	186	-	56	131	-	-	-	186	-
<i>Universal Design Rec Facilities Upgrade</i>	562	-	112	449	-	-	-	562	-
<i>Netball pavilion upgrades</i>	2,348	-	798	1,549	-	-	-	2,348	-
<i>Brunt Road Integrated Children's Facility - Officer precinct - open January 2022 - design(Triple)</i>	3,000	-	-	-	3,000	2,000	1,000	-	-
<i>Alma Treloar Reserve- new public toilets - LRCI Round 3</i>	350	-	-	350	-	350	-	-	-
TOTAL PROPERTY	18,053	-	2,911	3,220	11,923	2,350	7,273	8,430	-

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PLANT AND EQUIPMENT									
Plant, Machinery and Equipment									
<i>New plant program</i>	156	156						156	
<i>Plant replacement</i>	2,675	-	2,675	-	-	-	-	2,675	-
Fixtures, Fittings and Furniture									
<i>Cardinia Cultural Centre minor equipment</i>	94	-	94	-	-	-	-	94	-
<i>Furniture and Equipment renewal</i>	52		36	8	8			52	
Computers and Telecommunications									
<i>IT Strategy</i>	520			520				520	
<i>Finance system</i>	500			500				500	
<i>Business improvement Program</i>	500	500	-	-	-	-	-	500	-
TOTAL PLANT AND EQUIPMENT	4,497	656	2,805	1,028	8	-	-	4,497	-
INFRASTRUCTURE									
Roads									
<i>Traffic management devices</i>	281	-	-	-	281	-	-	281	-
<i>Lang Lang Bypass</i>	50	-	-	-	50	-	-	50	-
<i>Local Area Traffic Improvements</i>	150	-	-	150		-	-	150	-
<i>Pakenham Streetscape/Traffic upgrades</i>	770	-	198	-	572	770	-	-	-
<i>Resurfacing-VGC part</i>	2,945	-	2,945	-	-	878	-	2,067	-
<i>Resurfacing Preparation</i>	754	-	754	-	-	-	-	754	-
<i>Unsealed Road Resheeting</i>	1,375	-	1,375	-	-	-	-	1,375	-
<i>Pavement Renewals (reconstruction)-RTR</i>	1,992	-	1,992	-	-	1,691	-	301	-
<i>Sealing the Hills</i>	10,000	-	209	9,791	-	10,000	-	-	-
<i>Salary capitalisation provision</i>	500	-	190	310	-	-	-	500	-
<i>Princes Hwy Intersections-Officer</i>	7,400	-	1,850	-	5,550	2,100	5,300	-	-
<i>Brunt Rd DCP</i>	1,120	-	-	-	1,120	-	205	915	-
<i>Brunt Rd Roundabout DCP</i>	1,490	-	372	-	1,117	-	720	770	-
<i>Pioneer Way DCP</i>	1,379	-	-	-	1,379	-	780	599	-
<i>Timbertop-Pinkhill Boulevard intersection - LRCI Round 3</i>	825	-	206	-	619	525	300	-	-
Bridges									
<i>Bridges - Replacement/Upgrade</i>	670	-	670	-	-	-	-	670	-

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Footpaths and Cycleways									
<i>Pedestrian & Bicycle strategy - shared path linkages</i>	308	-	-	308	-	200	-	108	-
<i>Footpaths</i>	649	-	-	649	-	-	-	649	-
<i>Equestrian Trails strategy implementation</i>	52	-	5	21	26	-	-	52	-
<i>Concrete footpaths</i>	487	-	487	-	-	-	-	487	-
<i>Gravel pathway resheeting</i>	104	-	104	-	-	-	-	104	-
<i>Equestrian Trails</i>	52	-	52	-	-	-	-	52	-
Drainage									
<i>Drainage replacement</i>	300	-	10	290	-	-	-	300	-
<i>Water Sensitive Urban Design Assets Renewal Program</i>	513	-	513	-	-	-	-	513	-
Recreational, Leisure & Community Facilities									
<i>IYU Recreation Reserve Athletics facility - Track and Field construction</i>	1,893	-	-	-	1,893	-	-	1,893	-
<i>Pakenham Tennis Club Relocation - Club Room Renovation</i>	52	-	26	26	-	-	-	52	-
<i>O'Neill Road Reserve - Civil</i>	500	-	118	382	-	-	-	500	-
<i>Netball/Tennis courts resurfacing</i>	692	-	692	-	-	-	-	692	-
<i>Cricket practice net renewal program</i>	146	-	48	98	-	-	-	146	-
<i>Recreation reserve resurfacing</i>	882	-	705	176	-	200	-	682	-
<i>Recreation Reserve lighting and power upgrade - rolling program</i>	312	-	250	62	-	-	-	312	-
<i>Garfield North Cannibal Creek Reserve Building</i>	1,637	-	-	1,637	-	1,300	-	337	-
<i>Swimming facilities</i>	144	-	144	-	-	-	-	144	-
<i>Officer District Park Masterplan implementation-Civil</i>	500	-	-	-	500	435	65	-	-

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Parks, Open Space and Streetscapes									
<i>New playgrounds and recreation facilities for young people</i>	216		-	216	-			216	
<i>Open Space Works - Atkins Road</i>	30	30						30	
<i>Tree planting program</i>	52		26	26	-			52	
<i>Open Space Program</i>	103		41	62	-			103	
<i>Landscape renewal</i>	52		52	-	-			52	
<i>Shade tree program</i>	68		-	68	-			68	
<i>SRV Minor Grants matching funding</i>	364		-	364	-			364	
<i>Beaconsfield Streetscape/Traffic upgrades</i>	433		111	-	321			433	
<i>BMX Facility Asset renewal</i>	114		44	70	-			114	
<i>Skatepark asset renewal</i>	156		156	-	-			156	
<i>Associated playspace infrastructure renewal</i>	85		73	12	-			85	
<i>Playground renewals as per council plan</i>	260		223	37	-			260	
<i>Streetlight upgrades - LRCI Round 3</i>	2,350		-	2,350	-	1,338		1,012	
<i>Cockatoo Cottages- LRCI Round 3</i>	185		33	152	-	185		-	
<i>Deep Creek Reserve - LRCI Round 3</i>	175		-	175	-	175		-	
<i>Parman Avenue reserve playspace - LRCI Round 3</i>	62		40	23	-	62		-	
Off Street Car Parks									
<i>Carpark resurfacing</i>	127	-	127	-	-	-	-	127	-
<i>Cardinia Youth Facility - Carpark (James Street carpark) - LRCI Round 3</i>	500	-	15	485	-	500	-	-	-
Other Infrastructure									
<i>Installation of new lighting</i>	114		-	114	-			114	
<i>Tree management at high risk sites</i>	104		104	-	-			104	
<i>Implementation of Arts and Culture Strategy</i>	104		104	-	-			104	
<i>Public Art Program</i>	134		-	-	134			134	
TOTAL INFRASTRUCTURE	46,711	30	15,062	18,057	13,562	20,360	7,370	18,981	-
TOTAL NEW CAPITAL WORKS	69,262	686	20,778	22,305	25,493	22,710	14,643	31,909	-

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
4.5.3 Works carried forward from the 2021/22 year									
PROPERTY									
Buildings									
Public Toilets	100	-	43	57	-	-	-	100	-
Design/Construct Stage 2 of Bunyip Stadium	200	-	14	186	-	-	-	200	-
Cardinia Youth Facility - Building	3,076	-	-	-	3,076	-	-	3,076	-
Purton Road Depot Development	353	-	36	317	-	-	-	353	-
Pakenham Tennis Club Relocation - Club Room Renovation	655	328	-	328	-	-	-	655	-
Buildings Renewal Program	600	-	600	-	-	-	-	600	-
Universal Design Rec Facilities Upgrade	100	-	20	80	-	-	-	100	-
Officer Recreation Reserve Pavilion extension	390	-	78	312	-	-	-	390	-
Cardinia Life extension	650	-	51	599	-	-	-	650	-
3 Year Old Kindergarten Works	150	-	-	-	150	-	-	150	-
Integrated Children's Facility - Timbertop (double)	2,500	-	-	-	2,500	800	1,700	-	-
Brunt Road Integrated Children's Facility - Officer precinct - open January 2024 - design(Triple)	200	-	-	-	200	-	200	-	-
TOTAL PROPERTY	8,974	328	842	1,878	5,926	800	1,900	6,274	-
PLANT AND EQUIPMENT									
Plant, Machinery and Equipment									
New plant program	2,000	-	2,000	-	-	-	-	2,000	-
Computers and Telecommunications									
Finance system	318	-	-	318	-	-	-	318	-
TOTAL PLANT AND EQUIPMENT	2,318	-	2,000	318	-	-	-	2,318	-

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
INFRASTRUCTURE									
Roads									
DCP-McGregor Road Duplication over Railway	(200)	-	(4)	-	(196)	-	-	(200)	-
Local Area Traffic Improvements	280	-	-	280	-	-	-	280	-
Pakenham Main Street Revitalisation	(150)	-	(39)	-	(111)	-	-	(150)	-
Roads Sealing Program-Connect Cardinia Stage 2	7,000	-	146	6,854	-	-	-	-	7,000
Princes Hwy Intersections-Officer	8,600	-	2,150	-	6,450	8,600	-	-	-
Footpaths and Cycleways									
Footpath Network Expansion	150	-	-	150	-	-	-	150	-
Gravel pathway resheeting	68	-	68	-	-	-	-	68	-
Recreational, Leisure & Community Facilities									
Upper Beaconsfield Reserve Masterplan	52	-	16	36	-	-	-	52	-
Upper Beaconsfield Community Buildings masterplan	52	-	-	-	52	-	-	52	-
Shade structures renewals	78	-	62	8	8	-	-	78	-
Garfield North Cannibal Creek Reserve Building	70	-	-	70	-	-	-	70	-
Officer District Park Masterplan implementation-Civil	2,800	-	-	-	2,800	-	2,800	-	-
Parks, Open Space and Streetscapes									
PB Ronald Reserve - Masterplan	150	-	44	106	-	-	-	150	-
Alma Treloar Masterplan implementation	372	-	112	260	-	-	-	372	-
Beaconsfield Streetscape/Traffic upgrades	376	-	97	-	279	-	-	376	-
Skatepark asset renewal	31	-	31	-	-	-	-	31	-
Off Street Car Parks									
Alma Treloar Car park Sealing	150	-	19	131	-	-	-	150	-
Other Infrastructure									
TOTAL INFRASTRUCTURE	19,879	-	2,702	7,896	9,281	8,600	2,800	1,479	7,000
TOTAL CARRIED FORWARD CAPITAL WORKS FROM 2021/22	31,171	328	5,544	10,092	15,207	9,400	4,700	10,071	7,000

4.6 Summary of Planned Capital Works Expenditure

For the years ending 30 June 2024, 2025 & 2026

2023-24	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Property										
Land	1,478	0	0	0	1,478	1,478	0	0	1,478	0
Land improvements	0	0	0	0	0	0	0	0	0	0
Total Land	1,478	0	0	0	1,478	1,478	0	0	1,478	0
Buildings	12,729	49	2,990	6,680	3,009	12,729	1,970	1,039	9,720	0
Heritage Buildings	0	0	0	0	0	0	0	0	0	0
Building improvements	0	0	0	0	0	0	0	0	0	0
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
Total Buildings	12,729	49	2,990	6,680	3,009	12,729	1,970	1,039	9,720	0
Total Property	14,207	49	2,990	6,680	4,487	14,207	1,970	1,039	11,198	0
Plant and Equipment										
Heritage plant and equipment	0					0	0	0	0	0
Plant, machinery and equipment	3,084	157	2,927	0	0	3,084	0	0	3,084	0
Fixtures, fittings and furniture	141	0	125	8	8	141	0	0	141	0
Computers and telecommunications	1,015	493	0	523	0	1,015	0	0	1,015	0
Library books	0					0	0	0	0	0
Total Plant and Equipment	4,241	649	3,053	531	8	4,241	0	0	4,241	0
Infrastructure										
Roads	57,093	277	11,417	33,182	12,217	57,093	29,007	10,522	17,563	0
Bridges	761	0	761	0	0	761	0	0	761	0
Footpaths and cycleways	1,606	0	663	912	31	1,606	0	0	1,606	0
Drainage	1,040	0	534	506	0	1,040	0	0	1,040	0
Recreational, leisure and community facilities	6,161	0	614	1,355	4,192	6,161	0	3,490	1,171	1,500
Waste management	0	0	0	0	0	0	0	0	0	0
Parks, open space and streetscapes	2,485	30	1,051	1,405	0	2,485	0	0	2,485	0
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	130	0	130	0	0	130	0	0	130	0
Other infrastructure	339	0	209	125	5	339	0	0	339	0
Total Infrastructure	69,615	307	15,378	37,485	16,445	69,615	29,007	14,012	25,096	1,500
Total Capital Works Expenditure	88,062	1,005	21,421	44,696	20,940	88,062	30,977	15,051	40,534	1,500

4.6 Summary of Planned Capital Works Expenditure

For the years ending 30 June 2024, 2025 & 2026

2024/25	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Property										
Land	1,456	0	0	0	1,456	1,456	0	0	1,456	0
Land improvements	0	0	0	0	0	0	0	0	0	0
Total Land	1,456	0	0	0	1,456	1,456	0	0	1,456	0
Buildings	8,127	0	2,671	2,876	2,581	8,127	0	936	5,691	1,500
Heritage Buildings	0	0	0	0	0	0	0	0	0	0
Building improvements	0	0	0	0	0	0	0	0	0	0
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
Total Buildings	8,127	0	2,671	2,876	2,581	8,127	0	936	5,691	1,500
Total Property	9,583	0	2,671	2,876	4,037	9,583	0	936	7,147	1,500
Plant and Equipment										
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Plant, machinery and equipment	2,950	315	2,635	0	0	2,950	0	0	2,950	0
Fixtures, fittings and furniture	147	0	131	8	8	147	0	0	147	0
Computers and telecommunications	1,011	485	0	525	0	1,011	0	0	1,011	0
Library books	0	0	0	0	0	0	0	0	0	0
Total Plant and Equipment	4,108	801	2,766	533	8	4,108	0	0	4,108	0
Infrastructure										
Roads	43,994	170	10,646	26,172	7,006	43,994	28,406	7,220	8,368	0
Bridges	749	0	749	0	0	749	0	0	749	0
Footpaths and cycleways	1,673	0	651	990	32	1,673	0	0	1,673	0
Drainage	1,049	0	540	510	0	1,049	0	0	1,049	0
Recreational, leisure and community facilities	1,421	0	1,106	315	0	1,421	0	0	1,421	0
Waste management	0	0	0	0	0	0	0	0	0	0
Parks, open space and streetscapes	2,481	0	1,136	1,345	0	2,481	0	0	2,481	0
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	133	0	133	0	0	133	0	0	133	0
Other infrastructure	440	0	209	137	94	440	0	0	440	0
Total Infrastructure	51,941	170	15,170	29,469	7,131	51,941	28,406	7,220	16,315	0
Total Capital Works Expenditure	65,632	971	20,607	32,878	11,176	65,632	28,406	8,156	27,570	1,500

4.6 Summary of Planned Capital Works Expenditure
For the years ending 30 June 2024, 2025 & 2026



2025/26	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Property										
Land	1,434	0	0	0	1,434	1,434	0	0	1,434	0
Land improvements	0	0	0	0	0	0	0	0	0	0
Total Land	1,434	0	0	0	1,434	1,434	0	0	1,434	0
Buildings	13,179	0	3,268	7,593	2,318	13,179	0	454	5,725	7,000
Heritage Buildings	0	0	0	0	0	0	0	0	0	0
Building improvements	0	0	0	0	0	0	0	0	0	0
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
Total Buildings	13,179	0	3,268	7,593	2,318	13,179	0	454	5,725	7,000
Total Property	14,613	0	3,268	7,593	3,752	14,613	0	454	7,159	7,000
Plant and Equipment										
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Plant, machinery and equipment	2,726	158	2,568	0	0	2,726	0	0	2,726	0
Fixtures, fittings and furniture	148	0	132	8	8	148	0	0	148	0
Computers and telecommunications	1,006	478	0	528	0	1,006	0	0	1,006	0
Library books	0	0	0	0	0	0	0	0	0	0
Total Plant and Equipment	3,880	637	2,700	536	8	3,880	0	0	3,880	0
Infrastructure										
Roads	37,545	204	9,626	25,008	2,707	37,545	27,081	0	10,464	0
Bridges	738	0	738	0	0	738	0	0	738	0
Footpaths and cycleways	1,678	0	690	956	32	1,678	0	0	1,678	0
Drainage	1,058	0	545	513	0	1,058	0	0	1,058	0
Recreational, leisure and community facilities	1,706	0	481	126	1,099	1,706	0	544	1,161	0
Waste management	0	0	0	0	0	0	0	0	0	0
Parks, open space and streetscapes	1,984	0	987	997	0	1,984	0	0	1,984	0
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	136	0	136	0	0	136	0	0	136	0
Other infrastructure	366	0	211	148	7	366	0	0	365	0
Total Infrastructure	45,210	204	13,413	27,748	3,845	45,210	27,081	544	17,584	0
Total Capital Works Expenditure	63,703	840	19,381	35,877	7,605	63,703	27,081	998	28,624	7,000

5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

The financial performance indicators below are the prescribed financial performance indicators contained in Part 3 of Schedule 3 of the *Local Government (Planning and Reporting) Regulations 2020, unless otherwise stated*. Results against these indicators will be reported in Council's Performance Statement included in the Annual Report.

Indicator	Measure	Notes	Actual 2020-21	Forecast 2021-22	Budget 2022-23	Projections			Trend 2022-26 +/-
						2023-24	2024-25	2025-26	
Operating position									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	(0.80%)	(0.33%)	(5.84%)	(1.21%)	(0.88%)	(0.13%)	+
Liquidity									
Working Capital	Current assets / current liabilities	2	189%	222%	169%	159%	157%	219%	+
Unrestricted cash	Unrestricted cash / current liabilities	3	(38.2%)	(34.0%)	(55.5%)	(72.2%)	(66.5%)	(54.8%)	-
Unrestricted cash (VAGO)	Unrestricted cash / current liabilities	3	64%	83%	47%	23%	24%	47%	o
Obligations									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	4	28%	31%	30%	27%	18%	20%	+
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		14%	12%	12%	11%	11%	4%	+
Indebtedness	Non-current liabilities / own source revenue		31%	39%	38%	34%	19%	25%	+
Asset renewal	Asset renewal and upgrade expense / Asset depreciation	5	73%	127%	189%	206%	163%	156%	-
Stability									
Rates concentration	Rate revenue / adjusted underlying revenue	6	73%	75%	76%	78%	78%	78%	-
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.36%	0.36%	0.30%	0.30%	0.30%	0.30%	o

5. Financial performance indicators

Indicator	Measure	Notes	Actual	Forecast	Budget	Projections			Trend
			2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2021-25 +/-
Efficiency									
Expenditure level	Total expenses / no. of property assessments		\$2,881	\$2,821	\$3,002	\$2,837	\$2,856	\$2,864	+
Revenue level	Total rate revenue / no. of property assessments		\$2.07	\$2.15	\$2.18	\$2.22	\$2.25	\$2.28	+

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

Notes to indicators

1. Adjusted underlying result – An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. A key goal of the Budget is to maintain an adjusted underlying surplus in the long term. The adjusted underlying result reduces to a deficit in 2022-23, but is declining over long term.

2. Working Capital – The proportion of current liabilities represented by current assets. Working capital is budgeted to steadily increase over the four year period, with increasing operating cash flows building cash and cash equivalent balances at a greater rate than current liabilities as trade and other payables decrease.

3. Unrestricted cash – Unrestricted cash is impacted by funds set aside for Developer contributions and other trust funds. The LGPRF ratio excludes long term investments from unrestricted cash, hence the difference to the VAGO indicator. Long term investments are appropriately managed to be available to cover commitments if required.

4. Loans & Borrowings – Council's current plan includes borrowings for capital expenditure. The loans and borrowing balance decreases over the period due to repayments of existing loans being higher than the value of drawdown of new loans during the period.

5. Asset renewal and upgrade – This percentage indicates the extent of Council's asset renewals and upgrades against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 indicates its assets are deteriorating faster than asset renewal. Future capital expenditure will be required to renew assets. Cardinia Shire offers urban and rural landscapes and strives to balance the needs of growth, interface, and rural environments. This adds pressure for new and renewal assets as Council strives to balance individual town needs. Council will renew assets where resources are available and will actively advocate and seek grant funding to increase new and upgrade opportunities. Council will continue to prioritise renewal projects to direct limited renewal funds where they are most needed, and closely monitor the impacts of not achieving sufficient asset renewal.

6. Rates Concentration – Reflects the extent of reliance on rate revenues to fund Council's ongoing services. Council strives to diversify its revenue sources in order to reduce the reliance on rates revenue. The trend over the period indicates Council is more reliant on rate revenue to fund ongoing operations. Additional funding helps fund key services in addition to enhancing service delivery.

6.1 Fees and Charges Schedule

This schedule presents the fees and charges of a statutory/non-statutory nature which will be charged in respect to various goods and services during the financial year 2022-23. Fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy or legislation.

				2021-22 Adopted	2022-23 Proposed	Change 2021-22 to 22-23		
	Fee Classification	Pricing Method (Non Statutory Fees only)	GST Applicable	\$ (inc GST if applicable)	\$ (incl GST if applicable)	\$ Incr/(Decr)	% Incr/(Decr)	Ref#
Liveable Communities								
Active and Connected Communities								
Community Recreation								
Community Recreation								
Council Managed Recreation Reserves - Casual hire rates								
Corporate - per hour	Non Statutory Fee	Market price	Yes	79.00	83.00	4.00	5.1%	1
Non Cardinia based Sporting Clubs - per hour	Non Statutory Fee	Market price	Yes	62.00	65.00	3.00	4.8%	2
Cardinia based Sporting Clubs - per hour	Non Statutory Fee	Market price	Yes	51.00	54.00	3.00	5.9%	3
Non Cardinia Schools - per hour	Non Statutory Fee	Market price	Yes	35.00	37.00	2.00	5.7%	4
Cardinia Schools - per hour	Non Statutory Fee	Market price	Yes	26.39	28.00	1.61	6.1%	5
James Bathe Recreation Reserve								
Ovals (Seasonal use 6 months, summer and winter)	Non Statutory Fee	Market price	Yes	1,427.00	1,498.00	71.00	5.0%	6
Netball courts (2) - full year	Non Statutory Fee	Market price	Yes	662.00	695.00	33.00	5.0%	7
Netball courts (2) - seasonal use (6 months)	Non Statutory Fee	Market price	Yes	331.00	348.00	17.00	5.1%	8
Public event bookings (only for commercial or for-profit organisations)	Non Statutory Fee	Market price	Yes	142.00	149.00	7.00	4.9%	9
Pavilion Community Space (no kitchen)	Non Statutory Fee	Market price	Yes	\$30 p/hr Commercial rate. \$20 p/hr Community Group rate.	\$32 p/hr Commercial rate. \$21 p/hr Community Group rate.			10
Pavilion Community Space (with kitchen)	Non Statutory Fee	Market price	Yes	\$40 p/hr Commercial rate. \$20 p/hr Community Group rate.	\$42 p/hr Commercial rate. \$21 p/hr Community Group rate.			11
Public market space hire (only for commercial or for-profit organisations)	Non Statutory Fee	Market price	Yes	\$200 per annum	\$210 per annum			12
Tynong North Community Hall								
Corporate - per hr	Non Statutory Fee	Market price	Yes	26.00	27.00	1.00	3.8%	13
Ongoing - long term bookings - per booking	Non Statutory Fee	Market price	Yes	16.00	17.00	1.00	6.3%	14
Community/ casual use - per hr	Non Statutory Fee	Market price	Yes	13.20	14.00	0.80	6.1%	15
Don Jackson Recreation Reserve								
Oval (Seasonal use 6 months, summer and winter)	Non Statutory Fee	Market price	Yes	1,427.00	1,498.00	71.00	5.0%	16
Public event bookings (only for commercial or for-profit organisations)	Non Statutory Fee	Market price	Yes	142.00	149.00	7.00	4.9%	17
Public market space hire (only for commercial or for-profit organisations)	Non Statutory Fee	Market price	Yes	\$200 per annum	\$210 per annum			18
Heatherbrae Recreation Reserve								
Oval (Seasonal use 6 months, summer and winter)	Non Statutory Fee	Market price	Yes	1,427.00	1,498.00	71.00	5.0%	19
Netball courts (2) - full year	Non Statutory Fee	Market price	Yes	662.00	695.00	33.00	5.0%	20
Public event bookings (only for commercial or for-profit organisations)	Non Statutory Fee	Market price	Yes	142.00	149.00	7.00	4.9%	21
Pavilion Community Space (no kitchen)	Non Statutory Fee	Market price	Yes	\$30 p/hr Commercial rate. \$20 p/hr Community Group rate.	\$32 p/hr Commercial rate. \$21 p/hr Community Group rate.			22
Pavilion Community Space (with kitchen)	Non Statutory Fee	Market price	Yes	\$40 p/hr Commercial rate. \$20 p/hr Community Group rate.	\$42 p/hr Commercial rate. \$21 p/hr Community Group rate.			23
Public market space hire (only for commercial or for-profit organisations)	Non Statutory Fee	Market price	Yes	\$200 per annum	\$210 per annum			24
IYU Recreation Reserve								
IYU Recreation Reserve - Northern / Junior Turf Soccer Pitches (Seasonal use 6 months, summer and winter)	Non Statutory Fee	Market price	Yes	955.00	1,003.00	48.00	5.0%	25
IYU Recreation Reserve - Southern / Senior Turf Soccer Pitch (Seasonal use 6 months, summer and winter)	Non Statutory Fee	Market price	Yes	714.00	750.00	36.00	5.0%	26
Pavilion Community Space (no kitchen)	Non Statutory Fee	Market price	Yes	\$30 p/hr Commercial rate. \$20 p/hr Community Group rate.	\$32 p/hr Commercial rate. \$21 p/hr Community Group rate.			27
Pavilion Community Space (with kitchen)	Non Statutory Fee	Market price	Yes	\$40 p/hr Commercial rate. \$20 p/hr Community Group rate.	\$42 p/hr Commercial rate. \$21 p/hr Community Group rate.			28
Synthetic Soccer Pitch - Full Pitch, no lights								
Corporate - per hour	Non Statutory Fee	Market price	Yes	79.00	83.00	4.00	5.1%	29
Non Cardinia based Sporting Clubs - per hour	Non Statutory Fee	Market price	Yes	62.00	65.00	3.00	4.8%	30
Cardinia based Sporting Clubs - per hour	Non Statutory Fee	Market price	Yes	51.00	54.00	3.00	5.9%	31
Non Cardinia Schools - per hour	Non Statutory Fee	Market price	Yes	35.00	37.00	2.00	5.7%	32
Cardinia Schools - per hour	Non Statutory Fee	Market price	Yes	26.39	28.00	1.61	6.1%	33
Synthetic Soccer Pitch - Full Pitch, with lights								
Corporate - per hour	Non Statutory Fee	Market price	Yes	95.00	100.00	5.00	5.3%	34
Non Cardinia based Sporting Clubs - per hour	Non Statutory Fee	Market price	Yes	79.00	83.00	4.00	5.1%	35
Cardinia based Sporting Clubs - per hour	Non Statutory Fee	Market price	Yes	69.00	72.00	3.00	4.3%	36
Non Cardinia Schools - per hour	Non Statutory Fee	Market price	Yes	46.00	48.00	2.00	4.3%	37
Cardinia Schools - per hour	Non Statutory Fee	Market price	Yes	35.00	37.00	2.00	5.7%	38
Synthetic Soccer Pitch - Half Pitch, no lights								
Corporate - per hour	Non Statutory Fee	Market price	Yes	62.00	65.00	3.00	4.8%	39
Non Cardinia based Sporting Clubs - per hour	Non Statutory Fee	Market price	Yes	46.00	48.00	2.00	4.3%	40
Cardinia based Sporting Clubs - per hour	Non Statutory Fee	Market price	Yes	35.00	37.00	2.00	5.7%	41
Non Cardinia Schools - per hour	Non Statutory Fee	Market price	Yes	26.39	28.00	1.61	6.1%	42
Cardinia Schools - per hour	Non Statutory Fee	Market price	Yes	19.29	20.00	0.71	3.7%	43
Synthetic Soccer Pitch - Half Pitch, with lights								
Corporate - per hour	Non Statutory Fee	Market price	Yes	74.00	78.00	4.00	5.4%	44
Non Cardinia based Sporting Clubs - per hour	Non Statutory Fee	Market price	Yes	57.00	60.00	3.00	5.3%	45
Cardinia based Sporting Clubs - per hour	Non Statutory Fee	Market price	Yes	46.00	48.00	2.00	4.3%	46
Non Cardinia Schools - per hour	Non Statutory Fee	Market price	Yes	35.00	37.00	2.00	5.7%	47
Cardinia Schools - per hour	Non Statutory Fee	Market price	Yes	24.36	26.00	1.64	6.7%	48

				2021-22 Adopted	2022-23 Proposed	Change 2021-22 to 2022-23		
				\$ (inc GST if applicable)	\$ (incl GST if applicable)	\$ Incr/(Decr)	% Incr/(Decr)	Ref#
Fee Classification	Pricing Method (Non Statutory Fees only)	GST Applicable						
Synthetic Soccer Pitch - Quarter Pitch, no lights								
Corporate - per hour	Non Statutory Fee	Market price	Yes	43.00	45.00	2.00	4.7%	49
Non Cardinia based Sporting Clubs - per hour	Non Statutory Fee	Market price	Yes	35.00	37.00	2.00	5.7%	50
Cardinia based Sporting Clubs - per hour	Non Statutory Fee	Market price	Yes	24.36	26.00	1.64	6.7%	51
Non Cardinia Schools - per hour	Non Statutory Fee	Market price	Yes	19.29	20.00	0.71	3.7%	52
Cardinia Schools - per hour	Non Statutory Fee	Market price	Yes	14.21	15.00	0.79	5.6%	53
Synthetic Soccer Pitch - Quarter Pitch, with lights								
Corporate - per hour	Non Statutory Fee	Market price	Yes	51.00	54.00	3.00	5.9%	54
Non Cardinia based Sporting Clubs - per hour	Non Statutory Fee	Market price	Yes	42.00	44.00	2.00	4.8%	55
Cardinia based Sporting Clubs - per hour	Non Statutory Fee	Market price	Yes	31.47	33.00	1.53	4.9%	56
Non Cardinia Schools - per hour	Non Statutory Fee	Market price	Yes	24.36	26.00	1.64	6.7%	57
Cardinia Schools - per hour	Non Statutory Fee	Market price	Yes	19.29	20.00	0.71	3.7%	58
Lakeside Recreation Reserve								
Oval (Seasonal use 6 months, summer and winter)	Non Statutory Fee	Market price	Yes	1,427.00	1,498.00	71.00	5.0%	59
Public event bookings (only for commercial or for-profit organisations)	Non Statutory Fee	Market price	Yes	142.00	149.00	7.00	4.9%	60
Public market space hire (only for commercial or for-profit organisations)	Non Statutory Fee	Market price	Yes	\$200 per annum	\$210 per annum			61
Nar Nar Goon Recreation Reserve								
Oval (Seasonal use 6 months, summer and winter)	Non Statutory Fee	Market price	Yes	1,427.00	1,498.00	71.00	5.0%	62
Netball Courts (full year)	Non Statutory Fee	Market price	Yes	1,324.00	1,390.00	66.00	5.0%	63
Tennis Courts (full year)	Non Statutory Fee	Market price	Yes	995.00	1,045.00	50.00	5.0%	64
Netball Courts (Seasonal use 6 months, summer and winter)	Non Statutory Fee	Market price	Yes	662.00	695.00	33.00	5.0%	65
Public event bookings (only for commercial or for-profit organisations)	Non Statutory Fee	Market price	Yes	142.00	149.00	7.00	4.9%	66
Public market space hire (only for commercial or for-profit organisations)	Non Statutory Fee	Market price	Yes	\$200 per annum	\$210 per annum			67
O'Neil Road Recreation Reserve								
Oval (Seasonal use 6 months, summer and winter)	Non Statutory Fee	Market price	Yes	1,427.00	1,498.00	71.00	5.0%	68
Public event bookings (only for commercial or for-profit organisations)	Non Statutory Fee	Market price	Yes	142.00	149.00	7.00	4.9%	69
Public market space hire (only for commercial or for-profit organisations)	Non Statutory Fee	Market price	Yes	\$200 per annum	\$210 per annum			70
Toomuc Recreation Reserve								
Oval (Seasonal use 6 months, summer and winter)	Non Statutory Fee	Market price	Yes	1,427.00	1,498.00	71.00	5.0%	71
Baseball diamonds (2)	Non Statutory Fee	Market price	Yes	1,015.00	1,066.00	51.00	5.0%	72
Netball courts (2) - full year	Non Statutory Fee	Market price	Yes	662.00	695.00	33.00	5.0%	73
Netball courts (2) - seasonal use	Non Statutory Fee	Market price	Yes	331.00	348.00	17.00	5.1%	74
Public market space hire (only for commercial or for-profit organisations)	Non Statutory Fee	Market price	Yes	142.00	149.00	7.00	4.9%	75
Public event bookings (only for commercial or for-profit organisations)	Non Statutory Fee	Market price	Yes	\$200 per annum	\$210 per annum			76
Kooweerup Community Complex								
Kooweerup Community Complex	Non Statutory Fee	N/A						77
Personal trainers on all Passive and Active Reserves								
Winter Apr 1 to Sep 30								
Up to 5 sessions	Non Statutory Fee	Market price	Yes	150.00	150.00	-	-	78
6 – 10 sessions	Non Statutory Fee	Market price	Yes	250.00	250.00	-	-	79
Summer Oct 1 to Mar 31								
Up to 5 sessions	Non Statutory Fee	Market price	Yes	250.00	250.00	-	-	80
6 – 10 sessions	Non Statutory Fee	Market price	Yes	350.00	350.00	-	-	81
Annual (must be renewed by 30 June each year)								
Up to 5 sessions	Non Statutory Fee	Market price	Yes	350.00	350.00	-	-	82
6-10 sessions	Non Statutory Fee	Market price	Yes	550.00	550.00	-	-	83
Holm Park Road Recreation Reserve Community Room								
Ovals (Seasonal use 6 months, summer and winter)	Non Statutory Fee	Market price	Yes	1,427.00	1,498.00	71.00	5.0%	84
Netball courts (4) - full year	Non Statutory Fee	Market price	Yes	1,324.00	1,390.00	66.00	5.0%	85
Public event bookings (only for commercial or for-profit organisations)	Non Statutory Fee	Market price	Yes	142.00	149.00	7.00	4.9%	86
Pavilion Community Room	Non Statutory Fee	Market price	Yes	\$28 p/hr Non-Community Group. \$14 p/hr Community Group	\$29 p/hr Non-Community Group. \$15 p/hr Community Group			87
Public market space hire (only for commercial or for-profit organisations)	Non Statutory Fee	Market price	Yes	\$200 per annum	\$210 per annum			88
Connected Communities								
Beaconsfield Community Centre								
Please phone 8768 4400 for the current hire rates	Non Statutory Fee	N/A						89
Community Bus								
Community Bus hire fees	Non Statutory Fee	Subsidised Price	No	8.15	8.40	0.25	3.1%	90
Community Bus hire - COVID Cleaning costs	Non Statutory Fee	Full Cost Recovery Price	No	55.00	55.00	-	-	91
Community Bus hire - COVID Cleaning costs (Weekend)	Non Statutory Fee	Full Cost Recovery Price	No	110.00	110.00	-	-	92
Community Halls								
Community Halls Private/Community Groups								
Full Day	Non Statutory Fee	Subsidised Price	Yes	218.23	-	(218.23)	(100.0%)	93
Bond	Non Statutory Fee	Subsidised Price	No	152.25	-	(152.25)	(100.0%)	94
Half day / evening (up to 4 hours)	Non Statutory Fee	Subsidised Price	Yes	109.11	-	(109.11)	(100.0%)	95
Two hour (min)	Non Statutory Fee	Subsidised Price	Yes	65.47	-	(65.47)	(100.0%)	96
Community Halls Private/for profit								
Bond	Non Statutory Fee	Subsidised Price	No	507.50	-	(507.50)	(100.0%)	97
Full Day	Non Statutory Fee	Market price	Yes	461.83	-	(461.83)	(100.0%)	98
Half day / evening (up to 4 hours)	Non Statutory Fee	Market price	Yes	238.53	-	(238.53)	(100.0%)	99
Two hour (min)	Non Statutory Fee	Market price	Yes	131.95	-	(131.95)	(100.0%)	100
Community Halls Private/Not for profit								
Full Day	Non Statutory Fee	Subsidised Price	Yes	218.23	-	(218.23)	(100.0%)	101
Bond	Non Statutory Fee	Subsidised Price	No	152.25	-	(152.25)	(100.0%)	102
Half day / evening (up to 4 hours)	Non Statutory Fee	Subsidised Price	Yes	109.11	-	(109.11)	(100.0%)	103
Two hour (min)	Non Statutory Fee	Subsidised Price	Yes	65.47	-	(65.47)	(100.0%)	104
Community or Multipurpose Room - Community Groups								
Bond	Non Statutory Fee	Subsidised Price	No	152.25	157.00	4.75	3.1%	105
Full Day	Non Statutory Fee	Subsidised Price	Yes	46.18	48.00	1.82	3.9%	106
Half day / evening (up to 4 hours)	Non Statutory Fee	Subsidised Price	Yes	22.84	24.00	1.16	5.1%	107
Two hour (min)	Non Statutory Fee	Subsidised Price	Yes	11.42	12.00	0.58	5.1%	108
Community or Multipurpose Room - for profit								
Bond	Non Statutory Fee	Subsidised Price	No	507.50	523.00	15.50	3.1%	109
Full Day	Non Statutory Fee	Subsidised Price	Yes	162.40	167.00	4.60	2.8%	110
Half day / evening (up to 4 hours)	Non Statutory Fee	Subsidised Price	Yes	81.20	84.00	2.80	3.4%	111
Two hour (min)	Non Statutory Fee	Subsidised Price	Yes	40.60	42.00	1.40	3.4%	112
Community or Multipurpose Room - Not for profit								
Bond	Non Statutory Fee	Subsidised Price	No	152.25	157.00	4.75	3.1%	113
Full Day	Non Statutory Fee	Subsidised Price	Yes	81.20	84.00	2.80	3.4%	114
Half day / evening (up to 4 hours)	Non Statutory Fee	Subsidised Price	Yes	40.60	42.00	1.40	3.4%	115
Two hour (min)	Non Statutory Fee	Subsidised Price	Yes	20.30	21.00	0.70	3.4%	116

				2021-22 Adopted	2022-23 Proposed	Change 2021-22 to 22-23		
	Fee Classification	Pricing Method (Non Statutory Fees only)	GST Applicable	\$ (inc GST if applicable)	\$ (incl GST if applicable)	\$ Incr/(Decr)	% Incr/(Decr)	Ref#
Training, Meeting, Activity or Consult Room - Community Groups								
Bond	Non Statutory Fee	Subsidised Price	No	152.25	157.00	4.75	3.1%	117
Full Day	Non Statutory Fee	Subsidised Price	Yes	35.02	36.00	0.98	2.8%	118
Half day / evening (up to 4 hours)	Non Statutory Fee	Subsidised Price	Yes	17.46	18.00	0.54	3.1%	119
Two hour (min)	Non Statutory Fee	Subsidised Price	Yes	8.73	9.00	0.27	3.1%	120
Training, Meeting, Activity or Consult Room - for profit								
Bond	Non Statutory Fee	Subsidised Price	No	507.50	523.00	15.50	3.1%	121
Full Day	Non Statutory Fee	Subsidised Price	Yes	138.04	142.00	3.96	2.9%	122
Half day / evening (up to 4 hours)	Non Statutory Fee	Subsidised Price	Yes	69.02	71.00	1.98	2.9%	123
Two hour (min)	Non Statutory Fee	Subsidised Price	Yes	34.51	36.00	1.49	4.3%	124
Training, Meeting, Activity or Consult Room - Not for profit								
Bond	Non Statutory Fee	Subsidised Price	No	152.25	157.00	4.75	3.1%	125
Full Day	Non Statutory Fee	Subsidised Price	Yes	69.02	71.00	1.98	2.9%	126
Half day / evening (up to 4 hours)	Non Statutory Fee	Subsidised Price	Yes	34.51	36.00	1.49	4.3%	127
Two hour (min)	Non Statutory Fee	Subsidised Price	Yes	17.26	18.00	0.74	4.3%	128
Hills Hub								
Hills Hub Hall Space - Community Groups								
Full Day	Non Statutory Fee	Subsidised Price	Yes	218.23	225.00	6.77	3.1%	129
Bond	Non Statutory Fee	Subsidised Price	Yes	152.25	157.00	4.75	3.1%	130
Half day / evening (up to 4 hours)	Non Statutory Fee	Subsidised Price	Yes	109.11	112.00	2.89	2.6%	131
Hills Hub Hall Space - for profit								
Bond	Non Statutory Fee	Subsidised Price	Yes	507.50	523.00	15.50	3.1%	132
Full Day	Non Statutory Fee	Subsidised Price	Yes	461.83	476.00	14.17	3.1%	133
Half day / evening (up to 4 hours)	Non Statutory Fee	Subsidised Price	Yes	238.53	246.00	7.47	3.1%	134
Hills Hub Hall Space - Not for profit								
Full Day	Non Statutory Fee	Subsidised Price	Yes	218.23	225.00	6.77	3.1%	135
Bond	Non Statutory Fee	Subsidised Price	Yes	152.25	157.00	4.75	3.1%	136
Half day / evening (up to 4 hours)	Non Statutory Fee	Subsidised Price	Yes	109.11	112.00	2.89	2.6%	137
Connected Communities NEW fee structure								
Standard Hire Fees per hour								
Bond (low risk)	Non Statutory Fee	Subsidised Price	Yes	-	500.00	500.00		138
Bond (med to high risk)	Non Statutory Fee	Subsidised Price	Yes	-	1,000.00	1,000.00		139
Level one space	Non Statutory Fee	Subsidised Price	Yes	-	60.00	60.00		140
Level two space	Non Statutory Fee	Subsidised Price	Yes	-	35.00	35.00		141
Level three space	Non Statutory Fee	Subsidised Price	Yes	-	25.00	25.00		142
Level four space	Non Statutory Fee	Subsidised Price	Yes	-	20.00	20.00		143
Level five space	Non Statutory Fee	Subsidised Price	Yes	-	15.00	15.00		144
40% will be added to the standard rates for weekend/peak time hire.								145
A 50% subsidy will be applied to the weekday or weekend standard rate for events that provide community benefit.								146
Emerald Lake Park								
Emerald Lake Park								
Amphitheatre Hire - Bunerong	Non Statutory Fee	Market price	Yes	247.00	247.00	-	-	147
Amphitheatre Hire - Carl Stemp	Non Statutory Fee	Market price	Yes	132.00	132.00	-	-	148
Amphitheatre Hire - Gus Ryberg	Non Statutory Fee	Market price	Yes	330.00	330.00	-	-	149
Amphitheatre Hire - The Gums	Non Statutory Fee	Market price	Yes	132.00	132.00	-	-	150
Amphitheatre Hire - The Pines	Non Statutory Fee	Market price	Yes	132.00	-	(132.00)	(100.0%)	151
Lakeside Meeting Room Community Group (4 hours)	Non Statutory Fee	Market price	Yes	158.00	163.00	5.00	3.2%	152
Lakeside Meeting Room Community Group (8 hours)	Non Statutory Fee	Market price	Yes	285.00	294.00	9.00	3.2%	153
Lakeside Meeting Room Standard (4 hours)	Non Statutory Fee	Market price	Yes	186.00	192.00	6.00	3.2%	154
Lakeside Meeting Room Standard (8 hours)	Non Statutory Fee	Market price	Yes	323.00	333.00	10.00	3.1%	155
Parking - 2 hour	Non Statutory Fee	Market price	Yes	2.03	2.00	(0.03)	(1.5%)	156
Parking - all day	Non Statutory Fee	Market price	Yes	6.09	6.00	(0.09)	(1.5%)	157
Shelter Hire - Boatshed	Non Statutory Fee	Market price	Yes	148.00	150.00	2.00	1.4%	158
Shelter Hire - Lakeside	Non Statutory Fee	Market price	Yes	148.00	150.00	2.00	1.4%	159
Shelter Hire - Poolside	Non Statutory Fee	Market price	Yes	148.00	150.00	2.00	1.4%	160
Weddings (Gardens)	Non Statutory Fee	Market price	Yes	508.00	525.00	17.00	3.3%	161
Weddings (Lakeside)	Non Statutory Fee	Market price	Yes	711.00	-	(711.00)	(100.0%)	162
Parks Planning								
Passive Reserves								
Public event bookings (only for commercial or for-profit organisations)	Non Statutory Fee	Market price	Yes	203.00	209.00	6.00	3.0%	163
Public market space hire (only for commercial or for-profit organisations)	Non Statutory Fee	Market price	Yes	\$200 per annum	\$200 per annum			164
Community and Family Services								
Youth Services								
My Place youth facility								
Casual Room Hire - Activity Room Full Half Day Rate	Non Statutory Fee	Subsidised Price	Yes	123.83	128.00	4.17	3.4%	165
Casual Room Hire - Activity Room Half Day Rate	Non Statutory Fee	Subsidised Price	Yes	61.92	64.00	2.08	3.4%	166
Casual Room Hire - Consulting Room Full Day Rate	Non Statutory Fee	Subsidised Price	Yes	85.26	88.00	2.74	3.2%	167
Casual Room Hire - Consulting Room Half Day Rate	Non Statutory Fee	Subsidised Price	Yes	45.68	47.00	1.32	2.9%	168
Casual Room Hire - Meeting Room Full Day Rate	Non Statutory Fee	Subsidised Price	Yes	112.67	116.00	3.33	3.0%	169
Regular Room Hire - Activity Room Full Day Rate	Non Statutory Fee	Subsidised Price	Yes	79.17	82.00	2.83	3.6%	170
Regular Room Hire - Activity Room Half Day Rate	Non Statutory Fee	Subsidised Price	Yes	39.59	41.00	1.41	3.6%	171
Regular Room Hire - Consulting Room Full Day Rate	Non Statutory Fee	Subsidised Price	Yes	50.75	52.00	1.25	2.5%	172
Regular Room Hire - Consulting Room Half Day Rate	Non Statutory Fee	Subsidised Price	Yes	28.42	29.00	0.58	2.0%	173
Regular Room Hire - Meeting Room Full Day Rate	Non Statutory Fee	Subsidised Price	Yes	68.01	70.00	1.99	2.9%	174
Regular Room Hire - Meeting Room Half Day Rate	Non Statutory Fee	Subsidised Price	Yes	34.51	36.00	1.49	4.3%	175
Note - Half Day - up to and including 4 hours, Day - 4 to 8 hours	Non Statutory Fee	N/A						176
Regular Rates - 6 or more consecutive bookings	Non Statutory Fee	N/A						177
The Point								
Full Day Casual Rate	Non Statutory Fee	Full Cost Recovery Price	Yes	142.10	146.00	3.90	2.7%	178
Full Day Regular Rate	Non Statutory Fee	Full Cost Recovery Price	Yes	101.50	105.00	3.50	3.4%	179
Half day Casual Rate	Non Statutory Fee	Full Cost Recovery Price	Yes	71.05	73.00	1.95	2.7%	180
Half Day Regular Rate	Non Statutory Fee	Full Cost Recovery Price	Yes	50.75	52.00	1.25	2.5%	181
Cardinia Youth Hub								
Casual Room Hire - Activity/Program Room Full Half Day Rate	Non Statutory Fee	Subsidised Price	Yes	123.83	128.00	4.17	3.4%	182
Casual Room Hire - Activity/Program Room Half Day Rate	Non Statutory Fee	Subsidised Price	Yes	61.92	64.00	2.08	3.4%	183
Casual Room Hire - Consulting/Counselling Room Full Day Rate	Non Statutory Fee	Subsidised Price	Yes	85.26	88.00	2.74	3.2%	184
Casual Room Hire - Consulting/Counselling Room Half Day Rate	Non Statutory Fee	Subsidised Price	Yes	45.68	47.00	1.32	2.9%	185
Casual Room Hire - Meeting/Training Room Full Day Rate	Non Statutory Fee	Subsidised Price	Yes	112.67	116.00	3.33	3.0%	186
Recording Booth- External Hire - Hourly Rate	Non Statutory Fee	Subsidised Price	Yes		27.50	27.50	100.0%	187
Regular Room Hire - Activity/Program Room Full Day Rate	Non Statutory Fee	Subsidised Price	Yes	79.17	82.00	2.83	3.6%	188
Regular Room Hire - Activity/Program Room Half Day Rate	Non Statutory Fee	Subsidised Price	Yes	39.59	41.00	1.41	3.6%	189
Regular Room Hire - Consulting/Counselling Room Full Day Rate	Non Statutory Fee	Subsidised Price	Yes	50.75	52.00	1.25	2.5%	190
Regular Room Hire - Consulting/Counselling Room Half Day Rate	Non Statutory Fee	Subsidised Price	Yes	28.42	29.00	0.58	2.0%	191
Regular Room Hire - Meeting/Training Room Full Day Rate	Non Statutory Fee	Subsidised Price	Yes	68.01	70.00	1.99	2.9%	192
Regular Room Hire - Meeting/Training Room Half Day Rate	Non Statutory Fee	Subsidised Price	Yes	34.51	36.00	1.49	4.3%	193

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	Fee Classification	Pricing Method (Non Statutory Fees only)	GST Applicable	\$ (inc GST if applicable)	\$ (incl GST if applicable)	\$ Incr/(Decr)	% Incr/(Decr)	Ref#
Future Communities								
Community Infrastructure and Service Planning								
Central Enrolments								
Kindergarten Central Enrolment	Non Statutory Fee	Subsidised Price	No	29.00	30.00	1.00	3.4%	194
Pakenham Springs Child and Family Centre								
Hollins Child and Family Centre								
Henry Family Child and Family Centre								
Arena Child and Family Centre								
Andrews Community Kindergarten								
Lakeside Children's Centre								
Bridgewood Primary School & Integrated Child & Family Centre								
Pakenham Hills Parentzone Facility								
Rix Road Integrated Child Centre								
Timbertop Integrated Child Centre								
Family Centres and Children's Centres - Community groups								
Community room full day	Non Statutory Fee	Subsidised Price	Yes	46.18	48.00	1.82	3.9%	195
Committee Room full day	Non Statutory Fee	Subsidised Price	Yes	35.02	36.00	0.98	2.8%	196
Activity room (half room) full day	Non Statutory Fee	Subsidised Price	Yes	35.02	36.00	0.98	2.8%	197
Community room half day	Non Statutory Fee	Subsidised Price	Yes	22.84	24.00	1.16	5.1%	198
Committee room half day	Non Statutory Fee	Subsidised Price	Yes	17.46	18.00	0.54	3.1%	199
Activity room (half room) half day	Non Statutory Fee	Subsidised Price	Yes	17.46	18.00	0.54	3.1%	200
Family Centres and Children's Centres - Not for profit								
Community room full day	Non Statutory Fee	Subsidised Price	Yes	81.20	84.00	2.80	3.4%	201
Committee room full day	Non Statutory Fee	Subsidised Price	Yes	69.02	71.00	1.98	2.9%	202
Activity room (half room) full day	Non Statutory Fee	Subsidised Price	Yes	69.02	71.00	1.98	2.9%	203
Consult room full day	Non Statutory Fee	Subsidised Price	Yes	69.02	71.00	1.98	2.9%	204
Community Room half day	Non Statutory Fee	Subsidised Price	Yes	40.60	42.00	1.40	3.4%	205
Committee Room half day	Non Statutory Fee	Subsidised Price	Yes	34.51	36.00	1.49	4.3%	206
Activity room (half room) half day	Non Statutory Fee	Subsidised Price	Yes	34.51	36.00	1.49	4.3%	207
Consult room half day	Non Statutory Fee	Subsidised Price	Yes	34.51	36.00	1.49	4.3%	208
Family Centres and Children's Centres - Private/for profit								
Community room full day	Non Statutory Fee	Market price	Yes	162.40	167.00	4.60	2.8%	209
Committee room full day	Non Statutory Fee	Market price	Yes	138.04	142.00	3.96	2.9%	210
Activity room (half room) full day	Non Statutory Fee	Market price	Yes	138.04	142.00	3.96	2.9%	211
Consult room full day	Non Statutory Fee	Market price	Yes	138.04	142.00	3.96	2.9%	212
Community room half day	Non Statutory Fee	Market price	Yes	81.20	84.00	2.80	3.4%	213
Committee room half day	Non Statutory Fee	Market price	Yes	69.02	71.00	1.98	2.9%	214
Activity room (half room) half day	Non Statutory Fee	Market price	Yes	69.02	71.00	1.98	2.9%	215
Consult room - half day	Non Statutory Fee	Market price	Yes	69.02	71.00	1.98	2.9%	216
Planning and Design								
Statutory Planning								
Statutory Planning								
Statutory Fees								
For a declaration by the Council as to whether a matter specified on a permit to be carried out to the "satisfaction of the Council" has in fact been completed:-	Statutory Fee		No	306.70	306.70	-	-	217
Application for Permit								
An application to develop land or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of the land for a single dwelling per lot if the estimated cost of development included in the application is:								
Less than \$10,000	Statutory Fee		No	188.20	202.90	14.70	7.8%	218
\$10,000 - \$100,000	Statutory Fee		No	592.50	638.80	46.30	7.8%	219
\$100,000 - \$500,000	Statutory Fee		No	1,212.80	1,307.60	94.80	7.8%	220
\$500,000 - \$1,000,000	Statutory Fee		No	1,310.40	1,412.80	102.40	7.8%	221
\$1,000,000 - \$2,000,000	Statutory Fee		No	1,407.90	1,518.00	110.10	7.8%	222
VicSmart application:								
Less than \$10,000	Statutory Fee		No	188.20	202.90	14.70	7.8%	223
More than \$10,000	Statutory Fee		No	404.30	435.90	31.60	7.8%	224
To subdivide or consolidate land:								
To develop land (other than a class 2, 3, 7 or 8 or a permit to subdivide or consolidate land) if the estimated cost of development is:								
Less than \$100,000	Statutory Fee		No	1,080.40	1,080.40	-	-	225
To develop land (other than a class 4, 5, or 8 or a permit to subdivide or consolidate land) if the estimated cost of development is:								
\$100,000 - \$1,000,000	Statutory Fee		No	1,456.70	1,456.70	-	-	226
To develop land (other than a class 4, 5, or 8 or a permit to subdivide or consolidate land) if the estimated cost of development is:								
\$1,000,001 - \$5,000,000	Statutory Fee		No	3,213.20	3,213.20	-	-	227
To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is:								
\$5,000,000 - \$15,000,000	Statutory Fee		No	8,189.80	8,189.80	-	-	228
\$15,000,000 - \$50,000,000	Statutory Fee		No	24,151.10	24,151.10	-	-	229
more than \$50,000,000	Statutory Fee		No	54,282.40	54,282.40	-	-	230
Applications for Amendments to Permits								
An application to amend a permit to use the land if that amendment is to change the use for which the land may be used.	Statutory Fee		No	1,240.70	1,337.70	97.00	7.8%	231
An application to amend a permit (other than a permit to develop land or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of the land for a single dwelling per lot) - (a) to change the statement of what the permit allows; or (b) to change any or all of the conditions which apply to the permit; or (c) in any way not otherwise provided for in this regulation.	Statutory Fee		No	1,240.70	1,337.70	97.00	7.8%	232
An application to amend a permit (other than a permit to subdivide land) to - (a) develop land for a single dwelling per lot; or (b) use and develop land for a single dwelling per lot; or (c) undertake development ancillary to the use of the land for a single dwelling per lot - if the estimated cost of any additional development to be permitted by the amendment is:								
\$10,000 or less	Statutory Fee		No	188.20	202.90	14.70	7.8%	233
>\$10,000 - \$100,000	Statutory Fee		No	592.50	638.80	46.30	7.8%	234
>\$100,000 - \$500,000	Statutory Fee		No	1,212.80	1,307.60	94.80	7.8%	235
>\$500,000 - \$2,000,000	Statutory Fee		No	1,310.40	1,412.80	102.40	7.8%	236

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An application to amend a permit originally assessed in accordance with VicSmart if the estimated cost of any additional development to be permitted by the amendment is:								
\$10,000 or less	Statutory Fee		No	188.20	202.90	14.70	7.8%	234
>\$10,000	Statutory Fee		No	404.30	435.90	31.60	7.8%	235
An application to amend a permit originally assessed in accordance with VicSmart to subdivide or consolidate land	Statutory Fee		No	188.20	202.90	14.70	7.8%	236
Certificates of compliance	Statutory Fee		No	306.70	330.70	24.00	7.8%	237
Amendment of plans prior to certification	Statutory Fee		No	104.60	104.60	-	-	238
Amendment of plans after certification	Statutory Fee		No	132.40	132.40	-	-	239
An application to amend a permit to develop land, other than - (a) a permit to undertake development ancillary to the use of the land for a single dwelling per lot where the total estimated cost of the development originally permitted and the additional development to be permitted by the amendment is not more than \$100,000; or (b) a permit to subdivide land; (c) or a permit originally assessed in accordance with VicSmart - if the estimated cost of any additional development to be permitted by the amendment is not more than \$100,000 or less.	Statutory Fee		No	1,080.40	1,080.40	-	-	240
An application (other than a Class 4, Class 5 or Class 8 application or a permit to subdivide or consolidate land) to amend a permit if the estimated cost of any additional development to be permitted by the amendment is more than \$100,000 and not more than \$1,000,000.	Statutory Fee		No	1,456.70	1,456.70	-	-	241
An application (other than a Clause 8 application or a permit to subdivide or consolidate land) to amend a permit if the estimated cost of any additional development to be permitted by the amendment is more than \$5,000,000.	Statutory Fee		No	3,213.20	3,213.20	-	-	242
An application to amend a permit to - (a) subdivide an existing building; or (b) subdivide land into 2 or more lots (other than a Class 9 or Class 16 permit); or (3) effect a realignment of a common boundary between lots or to consolidate 2 or more lots (other than a Clause 9 permit).	Statutory Fee		No	1,240.70	1,240.70	-	-	243
An application to amend a permit to subdivide land (other than Clause 9, Class 16, Class 17 and Class 18)	Statutory Fee		No	\$1,240.70 per 100 lots created	\$1,240.70 per 100 lots created	-	-	244
An application to amend a permit to - (a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or (b) create or remove a right of way; or (c) create, vary or remove an easement other than a right of way; or (d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant.	Statutory Fee		No	1,240.70	1,240.70	-	-	245
Plan of subdivision (certification)	Statutory Fee		No	164.50	177.40	12.90	7.8%	246
Non-Statutory Fees								
Planning Enquiries / Pre Application advice	Non Statutory Fee	Market price	No	123.80	190.00	66.20	53.5%	247
Provide a copy of an endorsed plan	Non Statutory Fee	Market price	No	112.35	170.00	57.65	51.3%	248
Extension of time to planning permit	Non Statutory Fee	Market price	No	140.45	290.00	149.55	106.5%	249
Secondary Consent (VicSmart)	Non Statutory Fee	Market price	No		202.90	202.90	100.0%	250
Secondary Consent	Non Statutory Fee	Market price	No	224.70	560.00	335.30	149.2%	251
Advertising Fee (up to 10 notices)	Non Statutory Fee	Market price	No	98.85	113.00	14.15	14.3%	252
Advertising Fee (11 to 20 notices)	Non Statutory Fee	Market price	No	196.65	213.00	16.35	8.3%	253
Advertising Fee (over 21 notices)	Non Statutory Fee	Market price	No	224.70	263.00	38.30	17.0%	254
Planning Certificate (Priority)	Non Statutory Fee	Market price	No	66.55	69.00	2.45	3.7%	255
Additional sign	Non Statutory Fee	Market price	Yes	-	55.00	55.00	100.0%	256
Sign (one)	Non Statutory Fee	Market price	Yes	67.65	235.00	167.35	247.4%	257
Section 173 Agreement Administration	Non Statutory Fee	Market price	Yes		300.00	300.00	100.0%	258
To Councils Satisfaction	Non Statutory Fee	Market price	Yes		180.00	180.00	100.0%	259
Reinspection Fee	Non Statutory Fee	Market price	Yes		300.00	300.00	100.0%	260
Growth Area Planning and Subdivisions								
Growth Area Planning								
Planning Scheme Amendment Stage 1								
Planning Scheme Amendment Stage 1	Statutory Fee		No	3,096.66	3,096.66	-	-	261
Planning Scheme Amendment Stage 2								
(i) up to and including 10 submissions which seek a change to an amendment and where necessary referring the submissions to a panel; or	Statutory Fee		No	15,347.82	15,347.82	-	-	262
(ii) 11 to (and including) 20 submissions which seek a change to an amendment and where necessary referring the submissions to a panel; or	Statutory Fee		No	30,665.59	30,665.59	-	-	263
(iii) Submissions that exceed 20 submissions which seek a change to an amendment, and where necessary referring the submissions to a panel; and	Statutory Fee		No	40,992.70	40,992.70	-	-	264
b) providing assistance to a panel in accordance with section 158 of the Act; and	Statutory Fee		No	488.52	488.52	-	-	265
c) making a submission to a panel appointed under Part 8 of the Act at a hearing referred to in section 24(b) of the Act; and	Statutory Fee		No			-	-	266
d) considering the panel's report in accordance with section 27 of the Act; and	Statutory Fee		No			-	-	267
e) after considering submissions and the panel's report, abandoning the amendment.	Statutory Fee		No			-	-	268
Planning Scheme Amendment Stage 3								
Planning Scheme Amendment Stage 3	Statutory Fee		No	488.52	488.52	-	-	269
Planning Scheme Amendment Stage 4								
Planning Scheme Amendment Stage 4	Statutory Fee		No	488.52	488.52	-	-	270
Planning Enforcement								
Applications for Permits								
An application for use only.	Statutory Fee		No	1,240.70	1,240.70	-	-	271
An application to subdivide an existing building.	Statutory Fee		No	1,240.70	1,240.70	-	-	272
An application to subdivide land into two lots	Statutory Fee		No	1,240.70	1,240.70	-	-	273
To effect a realignment of a common boundary between lots or to consolidate two or more lots	Statutory Fee		No	1,240.70	1,240.70	-	-	274
An application to subdivide land	Statutory Fee		No	\$1,240.70 per 100 lots	\$1,240.70 per 100 lots	-	-	275
An application to remove a restriction (within the meaning of the Subdivision Act 1988) over land if the land has been used or developed for more than 2 years before the date of the applications in a manner which would have been lawful under the Planning and Environment Act 1987 but for the existence of the restriction.	Statutory Fee		No	1,240.70	1,240.70	-	-	276
An application to create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or to create or remove a right of way	Statutory Fee		No	1,240.70	1,240.70	-	-	277
To create, vary or remove an easement other than a right of way; or to vary or remove a condition in the nature of an easement other than a right of way in a Crown grant	Statutory Fee		No	1,240.70	1,240.70	-	-	278

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Governance, Facilities and Economy								
Arts, Advocacy and Economy								
Arts and Creative Industries								
Cardinia Cultural Centre								
Boardroom								
Expo rate (10 hours+) - Standard	Non Statutory Fee	Market price	Yes	465.00	-	(465.00)	(100.0%)	279
Expo rate (10 hours+) - Community Group	Non Statutory Fee	Market price	Yes	406.00	-	(406.00)	(100.0%)	280
8 hours - Standard	Non Statutory Fee	Market price	Yes	323.00	165.00	(158.00)	(48.9%)	281
8 hours - Community Group	Non Statutory Fee	Market price	Yes	285.00	-	(285.00)	(100.0%)	282
4 hours - Standard	Non Statutory Fee	Market price	Yes	186.00	110.00	(76.00)	(40.9%)	283
4 hours - Community Group	Non Statutory Fee	Market price	Yes	158.00	-	(158.00)	(100.0%)	284
Staff Recovery								
Technicians	Non Statutory Fee	Market price	Yes	60.00	60.00	-	-	285
Ushers	Non Statutory Fee	Market price	Yes	44.00	45.00	1.00	2.3%	286
FOH Supervisor	Non Statutory Fee	Market price	Yes	-	55.00	55.00	-	287
Ticketing fees								
Ticket set	Non Statutory Fee	Market price	Yes	196.00	202.00	6.00	3.1%	288
Subsequent ticket sets	Non Statutory Fee	Market price	Yes	98.00	101.00	3.00	3.1%	289
Standard Booking fee	Non Statutory Fee	Market price	Yes	3.05	3.00	(0.05)	(1.6%)	290
Inside Charge	Non Statutory Fee	Market price	Yes	3.00	3.00	-	-	291
Comp Ticket Booking fee	Non Statutory Fee	Market price	Yes	2.03	2.00	(0.03)	(1.5%)	292
Administration levy 3.5% on all EFTPOS & CC sales administered at Centre	Non Statutory Fee	Market price	Yes					293
Amphitheatre								
Amphitheatre hire	Non Statutory Fee	Market price	Yes	242.00	249.00	7.00	2.9%	294
3 Phase power - provision thereof	Non Statutory Fee	Market price	Yes	203.00	209.00	6.00	3.0%	295
CCC Theatre								
Stage extension	Non Statutory Fee	Market price	Yes	509.00	524.00	15.00	2.9%	296
Orchestra Pit	Non Statutory Fee	Market price	Yes	349.00	359.00	10.00	2.9%	297
Performance per hour (includes 1 tech) - Standard	Non Statutory Fee	Market price	Yes	274.00	-	(274.00)	(100.0%)	298
Performance per hour (includes 1 tech) - Not for Profit	Non Statutory Fee	Market price	Yes	218.00	-	(218.00)	(100.0%)	299
White light rehearsal per hour (includes 1 tech) - Standard	Non Statutory Fee	Market price	Yes	208.00	214.00	6.00	2.9%	300
White light rehearsal per hour (includes 1 tech) - Not for Profit	Non Statutory Fee	Market price	Yes	164.00	-	(164.00)	(100.0%)	301
Theatre Hire (max 10 hours)	Non Statutory Fee	Market price	Yes	-	1,100.00	1,100.00	-	302
Studios (Combined Room) / Lakeview Extra - Corporate								
Expo rate (10 hours+) - Standard	Non Statutory Fee	Market price	Yes	897.00	-	(897.00)	(100.0%)	303
Expo rate (10 hours+) - Community Group	Non Statutory Fee	Market price	Yes	760.00	-	(760.00)	(100.0%)	304
8 hours - Standard	Non Statutory Fee	Market price	Yes	624.00	525.00	(99.00)	(15.9%)	305
8 hours - Community Group	Non Statutory Fee	Market price	Yes	537.00	-	(537.00)	(100.0%)	306
4 hours - Standard	Non Statutory Fee	Market price	Yes	361.00	350.00	(11.00)	(3.0%)	307
4 hours - Community Group	Non Statutory Fee	Market price	Yes	313.00	-	(313.00)	(100.0%)	308
Studios (Combined Room) / Lakeview Extra - Artists								
Expo rate (10 hours+) - Standard	Non Statutory Fee	Market price	Yes	897.00	-	(897.00)	(100.0%)	309
Expo rate (10 hours+) - Community Group	Non Statutory Fee	Market price	Yes	760.00	-	(760.00)	(100.0%)	310
8 hours - Standard	Non Statutory Fee	Market price	Yes	-	270.00	270.00	-	311
8 hours - Community Group	Non Statutory Fee	Market price	Yes	537.00	-	(537.00)	(100.0%)	312
4 hours - Standard	Non Statutory Fee	Market price	Yes	-	180.00	180.00	-	313
4 hours - Community Group	Non Statutory Fee	Market price	Yes	313.00	-	(313.00)	(100.0%)	314
When used as overflow Dressing Room (4 hours)	Non Statutory Fee	Market price	Yes	-	180.00	180.00	-	315
When used as overflow Dressing Room (8 hours)	Non Statutory Fee	Market price	Yes	-	270.00	270.00	-	316
Lakeview Large Room								
Expo rate (10 hours+) - Standard	Non Statutory Fee	Market price	Yes	1,804.00	-	(1,804.00)	(100.0%)	317
Expo rate (10 hours+) - Community Group	Non Statutory Fee	Market price	Yes	1,531.00	-	(1,531.00)	(100.0%)	318
8 hours - Standard	Non Statutory Fee	Market price	Yes	1,257.00	900.00	(357.00)	(28.4%)	319
8 hours - Community Group	Non Statutory Fee	Market price	Yes	1,067.00	-	(1,067.00)	(100.0%)	320
4 hours - Standard	Non Statutory Fee	Market price	Yes	722.00	600.00	(122.00)	(16.9%)	321
4 hours - Community Group	Non Statutory Fee	Market price	Yes	612.00	-	(612.00)	(100.0%)	322
Lakeview Room / Gallery								
Expo rate (10 hours+) - Standard	Non Statutory Fee	Market price	Yes	956.00	-	(956.00)	(100.0%)	323
Expo rate (10 hours+) - Community Group	Non Statutory Fee	Market price	Yes	820.00	-	(820.00)	(100.0%)	324
8 hours - Standard	Non Statutory Fee	Market price	Yes	677.00	570.00	(107.00)	(15.8%)	325
8 hours - Community Group	Non Statutory Fee	Market price	Yes	570.00	-	(570.00)	(100.0%)	326
4 hours - Standard	Non Statutory Fee	Market price	Yes	383.00	380.00	(3.00)	(0.8%)	327
4 hours - Community Group	Non Statutory Fee	Market price	Yes	329.00	-	(329.00)	(100.0%)	328
Waterfront Room								
Expo rate (10 hours+) - Standard	Non Statutory Fee	Market price	Yes	525.00	-	(525.00)	(100.0%)	329
Expo rate (10 hours+) - Community Group	Non Statutory Fee	Market price	Yes	437.00	-	(437.00)	(100.0%)	330
8 hours - Standard	Non Statutory Fee	Market price	Yes	366.00	315.00	(51.00)	(13.9%)	331
8 hours - Community Group	Non Statutory Fee	Market price	Yes	313.00	-	(313.00)	(100.0%)	332
4 hours - Standard	Non Statutory Fee	Market price	Yes	208.00	210.00	2.00	1.0%	333
4 hours - Community Group	Non Statutory Fee	Market price	Yes	181.00	-	(181.00)	(100.0%)	334
Pakenham Hall Operations								
Community Hall - Community Group - per hour	Non Statutory Fee	Market price	Yes	60.00	62.00	2.00	3.3%	335
Community Hall - Standard - per hour	Non Statutory Fee	Market price	Yes	74.00	76.00	2.00	2.7%	336
Community Hall and Kitchen - Community Group - per hour	Non Statutory Fee	Market price	Yes	67.00	69.00	2.00	3.0%	337
Community Hall and Kitchen - Standard - per hour	Non Statutory Fee	Market price	Yes	87.00	90.00	3.00	3.4%	338
Community Hall and Supper Room - Community Group - per hour	Non Statutory Fee	Market price	Yes	67.00	69.00	2.00	3.0%	339
Community Hall and Supper Room - Standard - per hour	Non Statutory Fee	Market price	Yes	82.00	84.00	2.00	2.4%	340
Community Hall, Supper Room and Kitchen - Community Group - per hour	Non Statutory Fee	Market price	Yes	82.00	84.00	2.00	2.4%	341
Community Hall, Supper Room and Kitchen - Standard - per hour	Non Statutory Fee	Market price	Yes	96.00	99.00	3.00	3.1%	342
Kitchen - Community Group - per hour	Non Statutory Fee	Market price	Yes	50.00	52.00	2.00	4.0%	343
Kitchen - Standard - per hour	Non Statutory Fee	Market price	Yes	67.00	69.00	2.00	3.0%	344
Supper Room - Community Group - per hour	Non Statutory Fee	Market price	Yes	50.00	52.00	2.00	4.0%	345
Supper Room - Standard - per hour	Non Statutory Fee	Market price	Yes	67.00	69.00	2.00	3.0%	346
Supper Room and Kitchen - Community Group - per hour	Non Statutory Fee	Market price	Yes	60.00	62.00	2.00	3.3%	347
Supper Room and Kitchen - Standard - per hour	Non Statutory Fee	Market price	Yes	77.00	79.00	2.00	2.6%	348
Governance								
Governance and Property								
Governance								
Community Liability Insurance								
Community Liability Insurance - for groups/individuals using Council facilities	Non Statutory Fee	Subsidised Price	Yes	25.48	26.00	0.52	2.0%	349
Statutory fees applicable under FOI								
Application Fee	Statutory Fee		No	30.10	30.10	-	-	350
Photocopy charge	Statutory Fee		No	0.20	0.20	-	-	351
Search Charge per hour or part thereof	Statutory Fee		No	22.22	22.22	-	-	352
Supervision Charge \$22.22 per hour charged per quarter hour	Statutory Fee		No	22.22	22.22	-	-	353

				2021-22 Adopted	2022-23 Proposed	Change 2021-22 to 22-23		
	Fee Classification	Pricing Method (Non Statutory Fees only)	GST Applicable	\$ (inc GST if applicable)	\$ (incl GST if applicable)	\$ Incr/(Decr)	% Incr/(Decr)	Ref#
Regulatory Services				As prescribed by State Government legislation	As prescribed by State Government legislation			
Compliance Services								
Animal Control								
Statutory Fines								
Animal-related fines	Statutory Fine		No					354
Non-Statutory Fees								
Animal Register inspection fees	Non Statutory Fee	Market price	No	40.50	42.00	1.50	3.7%	355
Animal Release Fee - Cat (as per contract)	Non Statutory Fee	Full Cost Recovery Price	Yes	177.63	500.00	322.37	181.5%	356
Animal Release Fee - Dog (as per contract)	Non Statutory Fee	Full Cost Recovery Price	Yes	228.38	500.00	271.62	118.9%	357
Permit - Animals - Excess numbers permit	Non Statutory Fee	Market price	No	85.00	88.00	3.00	3.5%	358
Permit - Animals – application to Fence off nature strip for grazing	Non Statutory Fee	Market price	No	179.00	184.00	5.00	2.8%	359
Permit - Animals – application to graze on nature strips	Non Statutory Fee	Market price	No	179.00	184.00	5.00	2.8%	360
Bonds/deposits on anti barking collars, cat traps, and possum traps	Non Statutory Fee	Market price	No	150.00	155.00	5.00	3.3%	361
Cat registration	Non Statutory Fee		No	134.00	138.00	4.00	3.0%	362
Daily Impound (Court hold only) as per contract (per day)	Non Statutory Fee	Full Cost Recovery Price	Yes	40.00	45.00	5.00	12.5%	363
Dog registration of Dangerous / Restricted / Menacing Breed	Non Statutory Fee	Market price	No	264.00	272.00	8.00	3.0%	364
Dog registration	Non Statutory Fee	Market price	No	134.00	138.00	4.00	3.0%	365
Domestic animal businesses - Licence to operate breeding establishment	Non Statutory Fee	Market price	No	533.00	549.00	16.00	3.0%	366
Dog registration - Member Canine Assoc (unsterilized)	Non Statutory Fee	Market price	No	43.50	45.00	1.50	3.4%	367
Reduced registration Fee Cat - (microchipped, sterilised, 10 years of age plus)	Non Statutory Fee	Market price	No	43.50	45.00	1.50	3.4%	368
Reduced registration fee Dog - (microchipped, sterilised, 10 years of age plus, working dog)	Non Statutory Fee	Market price	No	43.50	45.00	1.50	3.4%	369
Reduced registration Fee Sterilised Cat - Pensioner	Non Statutory Fee	Market price	No	24.00	25.00	1.00	4.2%	370
Reduced registration fee Sterilised Dog - Pensioner	Non Statutory Fee	Market price	No	24.00	25.00	1.00	4.2%	371
Reduced registration fee Unsterilized Cat - Pensioner	Non Statutory Fee	Market price	No	68.00	70.00	2.00	2.9%	372
Reduced registration fee Unsterilized Dog - Pensioner	Non Statutory Fee	Market price	No	68.00	70.00	2.00	2.9%	373
Livestock Impound fee (small and large animals)	Non Statutory Fee	market price	No	50.50	Fees as charged by contractor			374
Livestock Sustenance large animal (cattle, horses)	Non Statutory Fee	market price	No	15.20	16.00	0.80	5.3%	375
Livestock impound labour fee (business hours / out-of-business hours) as per officer hourly rate (per hour)	Non Statutory Fee	Full Cost Recovery Price	No	43.00	44.00	1.00	2.3%	376
Livestock Sustenance small animal (pig, sheep)	Non Statutory Fee	market price	No	13.00	13.00	-	-	377
Stock Transportation as per contract	Non Statutory Fee	Market price	Yes	Fees as charged by contractor	Fees as charged by contractor			378
Surrender of animal	Non Statutory Fee	Full Cost Recovery Price	Yes	150.00	155.00	5.00	3.3%	379
Local Laws								
Statutory Fines								
Local Law Fines	Statutory Fine		No	As per CSC Local Laws	As per CSC Local Laws			380
Parking Fines	Statutory Fine		No	As per CSC Local Laws	As per CSC Local Laws			381
General Local Laws Fines	Statutory Fine		No	As per CSC Local Laws	As per CSC Local Laws			382
Non-Statutory Fees								
Abandoned Vehicle Release (as per contract)	Non Statutory Fee	Full Cost Recovery Price	Yes	As per contract	As per contract			383
Permit Advertising Signs - A Frames	Non Statutory Fee	Market price	No	174.50	180.00	5.50	3.2%	384
Permit Advertising Signs - Real Estate Auction Boards (3 months)	Non Statutory Fee	Market price	No	229.00	236.00	7.00	3.1%	385
Permit Advertising Signs, Flags overhanging roads-3 metres (3 months)	Non Statutory Fee	Market price	No	229.00	236.00	7.00	3.1%	386
Permit Caravan/Motorhome Storage/Occupation	Non Statutory Fee	Market price	No	174.50	180.00	5.50	3.2%	387
Permit Charity bins	Non Statutory Fee	Market price	No	76.50	79.00	2.50	3.3%	388
Commercial Bins Business use e.g. restaurants, businesses in CBD per month	Non Statutory Fee	Market price	No	174.50	180.00	5.50	3.2%	389
Permit Community Temporary Advertising Signage	Non Statutory Fee	Market price		20.30	21.00	0.70	3.4%	390
Provide print copies of any local laws	Non Statutory Fee	Market price	No	31.00	32.00	1.00	3.2%	391
Permit - Footpath - Bali Flags	Non Statutory Fee	Market price	No	174.50	180.00	5.50	3.2%	392
Permit - Footpath - Display goods (per size)	Non Statutory Fee	Market price	No	174.50	180.00	5.50	3.2%	393
Permit - Footpath - Table and Chairs - Fee per chair	Non Statutory Fee	Market price	No	35.00	36.00	1.00	2.9%	394
Permit - Footpath - Table and Chairs - Fee per table	Non Statutory Fee	Market price	No	55.00	57.00	2.00	3.6%	395
Permit - Footpath - Umbrella	Non Statutory Fee	Market price	No	55.00	57.00	2.00	3.6%	396
Permit - Footpath - Windbreaker screen	Non Statutory Fee	Market price	No	54.00	56.00	2.00	3.7%	397
Any other permit not otherwise mentioned	Non Statutory Fee	Market price	No	174.50	180.00	5.50	3.2%	398
Permit - Heavy Vehicle – on land under 0.8ha (2 acres)	Non Statutory Fee	Market price	No	174.50	180.00	5.50	3.2%	399
Impounded Item Release	Non Statutory Fee	Market price	Yes	150.00	155.00	5.00	3.3%	400
Permit - Liquor - Consumption/Possession – within 500 metres of licensed premises	Non Statutory Fee	Market price	No	174.50	180.00	5.50	3.2%	401
Permit - Mobile Crane/Tower	Non Statutory Fee	Market price	No	174.50	180.00	5.50	3.2%	402
Permit - Real Estate Pointer Boards	Non Statutory Fee	Market price	No	485.00	500.00	15.00	3.1%	403
Recreational Vehicles	Non Statutory Fee	Market price	No	405.00	417.00	12.00	3.0%	404
Release of impounded recreational vehicle/monkey bike	Non Statutory Fee	Market price	Yes	348.00	358.00	10.00	2.9%	405
Permit - Roadside Trading (Highway Sites by Tender) - per day	Non Statutory Fee	Market price	No	100.00	103.00	3.00	3.0%	406
Permit - roadside Trading (Highway Sites by Tender) - per year	Non Statutory Fee	Market price	No	400.00	412.00	12.00	3.0%	407
Permit - Rubbish Containers - Skips Building Sites up to 3 months	Non Statutory Fee	Market price	No	124.50	128.00	3.50	2.8%	408
Permit - Rubbish Containers - Skips residential 1- 7 days	Non Statutory Fee	Market price	No	55.00	57.00	2.00	3.6%	409
Permit - Shipping container	Non Statutory Fee	Market price	No	174.50	180.00	5.50	3.2%	410
Special Abandoned Vehicle Release as per contract (Heavy vehicles/Caravans)	Non Statutory Fee	Full Cost Recovery Price	Yes	As per terms of contract	As per terms of contract			411
Permit - Street Stalls (inc. sausage sizzles) (No charge applicable to Community Groups) per day	Non Statutory Fee	Market price	No	54.00	56.00	2.00	3.7%	412
Vegetation/Firewood - removal/destruction per application	Non Statutory Fee	Market price	No	106.00	-	(106.00)	(100.0%)	413
Asset protection								
Asset protection blanket bond	Non Statutory Fee	Market price	No	10,150.00	10,500.00	350.00	3.4%	414
Asset protection bond	Non Statutory Fee	Market price	No	1,115.00	1,150.00	35.00	3.1%	415
Asset protection fee	Non Statutory Fee	Market price	No	278.00	285.00	7.00	2.5%	416
Parking Enforcement								
Parking fines	Statutory Fine		No	As per CSC Local Laws	As per CSC Local Laws			417

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	Fee Classification	Pricing Method (Non Statutory Fees only)	GST Applicable	\$ (inc GST if applicable)	\$ (incl GST if applicable)	\$ Incr/(Decr)	% Incr/(Decr)	Ref#
Development Services								
Building Services								
Statutory Fees								
Note that Council charge the maximum statutory fee as set out in the Building Regulations 2006								418
Building Inspection	Statutory Fee		No	185.80	185.80	-	-	419
Building Permit Lodgement (cost of building work \$5,000 or more)	Statutory Fee		No	123.73	123.73	-	-	420
Certificate of pool and spa barrier compliance lodgement	Statutory Fee		No	20.71	20.71	-	-	421
Certificate of pool and spa barrier non-compliance	Statutory Fee		No	390.78	390.78	-	-	422
Council Consent/Building over easement dispensation	Statutory Fee		No	294.76	294.76	-	-	423
Council Consent/Land liable to flood/inundation dispensation	Statutory Fee		No	294.76	294.76	-	-	424
Council Consent/Protection of the Public	Statutory Fee		No	299.12	299.12	-	-	425
Council Consent/Projections beyond street alignment	Statutory Fee		No			-	-	426
Council Consent/Siting dispensation	Statutory Fee		No	294.76	294.76	-	-	427
Heritage/Demolition Consent (Section 29a)	Statutory Fee		No	86.48	86.48	-	-	428
Property Information Request	Statutory Fee		No	47.91	47.91	-	-	429
Community Infrastructure Levy - Cardinia Rd DCP Cell 1,2,3,5,6	Statutory Fee		No	1,207.85	1,207.85	-	-	430
Community Infrastructure Levy - Cardinia Rd DCP Cell 4	Statutory Fee		No	687.15	687.15	-	-	431
Community Infrastructure Levy - Officer	Statutory Fee		No	1,207.85	1,207.85	-	-	432
Community Infrastructure Levy - Pakenham	Statutory Fee		No	687.15	687.15	-	-	433
Non-Statutory Fees								
Occupancy Permits - Place of Public Entertainment (POPE)	Non Statutory Fee	Market price	No	1,065.75	1,098.00	32.25	3.0%	434
Application to regularise non-compliant building	Non Statutory Fee	Market price	No		\$1,092.40 for domestic building work/structure, \$1,600.00 for commercial building work/structure			435
Temporary Public Structure Siting	Non Statutory Fee	Market price	No	382.85	394.00	11.15	2.9%	436
Search fee - building permits, plans and documents	Non Statutory Fee	Market price	No	-	27.00			437
Retrieval and provision (PDF) of Plans	Non Statutory Fee	Market price	No	Domestic \$116.00, Commercial \$139.25	Domestic \$92.50, Commercial \$115.75			438
Copy of Plans (printed copies)	Non Statutory Fee	Market price	No	In addition to retrieval - Domestic \$10, Commercial \$20.	In addition to retrieval - Domestic \$10.25, Commercial \$10.25			439
Retrieval and provision (PDF) of Documents	Non Statutory Fee	Market price	No	Domestic \$116.00, Commercial \$139.25	Domestic \$92.50, Commercial \$115.75			440
Copy of Documents (printed copies)	Non Statutory Fee	Market price	No	In addition to retrieval - Domestic \$10, Commercial \$20.	In addition to retrieval - Domestic \$10.25, Commercial \$10.25			441
Pool Registrations Fees								
Pool/Spa registration fee	Statutory Fee		No	80.19	80.19	-	-	442
Domestic Waste Water								
Domestic Waste Water								
Statutory Fees								
Report and consent for septic tanks systems	Statutory Fee	Market price	No	294.76	302.00	7.24	2.5%	443
Permit to construct/install/major alteration	Statutory Fee	Market price	No	597.18	-			444
Permit for minor alteration	Statutory Fee	Market price	No	380.78	-			445
Construct, install or alter onsite wastewater management system (minimum fee, up to assessment of 8.2 hours) - Reg 196(1)(b)(2) 48.88 fee units	Statutory Fee	Market price	No					446
Construct, install or alter onsite wastewater management system (additional fee per hour in excess of 8.2 hr assessment, up to 14.15 additional hours) Reg 196(1)(b)(2) - 6.12 fee units per hour	Statutory Fee	Market price	No					447
Construct, install or alter onsite wastewater management system (maximum fee 135.43 fee units)			No					448
Minor alteration to onsite wastewater management system - Reg 196(1)(a)(3) (37.25 fee units)	Statutory fee	Market price	No					449
Transfer of permit - reg 197 (9.93 fee units)	Statutory fee	Market price	No					450
Amend a permit - reg 198) (10.38 fee units)	Statutory fee	Market price	No					451
Renew a permit - Reg 200 (8.31 fee units)	Statutory fee	Market price	No					452
Exemption - reg 199 - minimum fee for assessments up to 2.6 hrs - 14.67 fee units	Statutory fee	Market price	No					453
Exemption - reg 199 - fee per hour for assessment over 2.6 hrs - 5.94 fee units	Statutory fee	Market price	No					454
Exemption - reg 199 - maximum fee payable - 61.41 fee units	Statutory fee	Market price	No					455
Statutory Fines								
Infringements (Septic tanks) currently 5 penalty units as prescribed by State Government	Statutory Fine		No	As prescribed by State Government legislation	As prescribed by State Government legislation			456
Non-Statutory Fees								
Reissue Septic permit	Non Statutory Fee	Market price	No	74.91	77.00	2.09	2.8%	457
Septic Tank Plan Search Fee	Non Statutory Fee	Market price	No	74.91	77.00	2.09	2.8%	458
Septic Tank written advice	Non Statutory Fee	Market price	No	74.91	77.00	2.09	2.8%	459
Emergency Management								
Fire Prevention								
Statutory Fines								
Fail to Comply with a Notice (Fire Prevention Notice)	Statutory Fine		No	As prescribed by State Government legislation	As prescribed by State Government legislation			460
Non-Statutory Fees								
Fire Prevention Works - Administration Fee	Non Statutory Fee	Full Cost Recovery Price	Yes	35.02	-	(35.02)	(100.0%)	461

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	Fee Classification	Pricing Method (Non Statutory Fees only)	GST Applicable	\$ (inc GST if applicable)	\$ (incl GST if applicable)	\$ Incr/(Decr)	% Incr/(Decr)	Ref#
Health								
Food Act								
Statutory Fines								
Infringements (Food Act 1984 and Public Health and Wellbeing Act 2008) as prescribed by State Government	Statutory Fee		No	As prescribed by State Government legislation	As prescribed by State Government legislation			462
Non-Statutory Fees								
Food Act Registered Premises - Up to 5 employees								
Class 1 (includes one routine inspection and assessment of audit)	Non Statutory Fee	Market price	No	582.61	600.00	17.39	3.0%	463
Class 2 (includes one routine inspection and compliance check)	Non Statutory Fee	Market price	No	582.61	600.00	17.39	3.0%	464
Class 3 (home based business, low risk)	Non Statutory Fee	Market price	No		210.00	210.00	-	465
Class 3 (includes one routine inspection)	Non Statutory Fee	Market price	No	319.42	329.00	9.58	3.0%	466
Class 3 Minor Community Group (Food served 1 day a week and less than 100 members)	Non Statutory Fee	Market price	No	126.88	131.00	4.12	3.2%	467
Audit fees - rate per hour.	Non Statutory Fee	Market price	Yes	92.57	95.00	2.43	2.6%	468
Fee for inspections pursuant to S.19 UA (per hour, Class 1, 2 and 3 premises)	Non Statutory Fee	Market price	Yes	92.57	95.00	2.43	2.6%	469
* Registration fee each additional effective full-time employee greater than 5.	Non Statutory Fee	Market price	No	30.15	31.00	0.85	2.8%	470
Maximum Fee (greater than 75 effective full time employees)	Non Statutory Fee	Market price	No	2,569.73	2,647.00	77.27	3.0%	471
Class 1 and 2 (Temporary or mobile Food Premises)	Non Statutory Fee	Market price	No	581.60	599.00	17.40	3.0%	472
Class 1 and 2 (Temporary or mobile Food Premises) Not for Profit organisation	Non Statutory Fee	Market price	No	69.73	72.00	2.27	3.3%	473
Class 3 (Temporary or mobile Food Premises)	Non Statutory Fee	Market price	No	320.44	330.00	9.56	3.0%	474
Class 3 (Temporary or mobile Food Premises) Not for Profit organisation	Non Statutory Fee	Market price	No	44.71	46.00	1.29	2.9%	475
Class 3 - Vending machine	Non Statutory Fee	Market price	No	320.44	330.00	9.56	3.0%	476
School canteen - Not for Profit	Non Statutory Fee	Market price	No	130.02	131.00	0.98	0.8%	477
PHWBA and Food Act premises								
Food Act Premises Establishment and PHWBA Fee	Non Statutory Fee	Market price	No	50% Annual Fee	50% Annual Fee			478
Inspection requests from Solicitors or proposed proprietors Express 2 day	Non Statutory Fee	Market price	Yes	353.73	364.00	10.27	2.9%	479
Inspection requests from Solicitors or proposed proprietors	Non Statutory Fee	Market price	Yes	236.19	243.00	6.81	2.9%	480
Pre application Site Consultation (per hour)	Non Statutory Fee	Market price	Yes	92.57	95.00	2.43	2.6%	481
After 1st July the Registration Fee will be 50% of the annual fee (plus the establishment fee).	Non Statutory Fee	Market price	No	50% Annual Fee	50% Annual Fee			482
After 1st Oct the Registration Fee will be 25% of the annual fee (plus the establishment fee)	Non Statutory Fee	Market price	No	25% Annual Fee	25% Annual Fee			483
Late fee for Registration- All premises (after 31st December)	Non Statutory Fee	Market price	No	50% Annual Fee	-			484
Health Act								
Statutory Fees								
Caravan Parks	Statutory Fee		No	\$14.81 per fee unit	\$14.81 per fee unit			485
Transfer of Caravan Park Registration currently 5 fee units	Statutory Fee		No	75.16	75.16	-	-	486
Non-Statutory Fees								
Prescribed accommodation - Registration renewal (4-10 persons)	Non Statutory Fee	Market price	No	179.96	185.00	5.04	2.8%	487
Prescribed accommodation - Registration renewal (11-20 persons)	Non Statutory Fee	Market price	No	270.50	279.00	8.50	3.1%	488
Prescribed accommodation - Registration renewal (21-30 persons)	Non Statutory Fee	Market price	No	369.36	380.00	10.64	2.9%	489
Prescribed accommodation - Registration renewal (more than 30 persons)	Non Statutory Fee	Market price	No	468.17	482.00	13.83	3.0%	490
Ongoing Registration of low risk beauty premises	Non Statutory Fee	Market price	No	327.74	338.00	10.26	3.1%	491
Registration of public swimming pools/spas	Non Statutory Fee	Market price	No	319.73	329.00	9.27	2.9%	492
Registration of public swimming pools/spas - per each additional pool or spa	Non Statutory Fee	Market price	No	121.80	125.00	3.20	2.6%	493
Registration fee high risk beauty premises - Skin Penetration, tattooing, colonic irrigation.	Non Statutory Fee	Market price	No	244.51	252.00	7.49	3.1%	494
Registration fee medium risk beauty premises - Beauty, waxing, threading, facials, nails, eyelash extensions, tinting.	Non Statutory Fee	Market price	No	228.88	236.00	7.12	3.1%	495
Transfer of Registration (Health Act premises)	Non Statutory Fee	Market price	No	50% Annual Fee	50% Annual Fee			496
Customer, People and Performance								
Finance								
Finance Management								
Finance Management								
Credit card surcharge	Non Statutory Fee	Full Cost Recovery Price	No	0.59% to 0.80%	0.59% to 0.80%			497
Rates and Revenue Services								
Rates and Property Services								
Statutory Fees								
Land information certificates (statutory fee)	Statutory Fee		No	27.00	27.00	-	-	498
Non-Statutory Fees								
Copy of Rates Notice/Rates Search	Non Statutory Fee	Full Cost Recovery Price	No	11.17	12.00	0.83	7.4%	499
Information Services								
Information Services								
Information Services								
Geographic Information System maps								
Setup fee per map	Non Statutory Fee	Full Cost Recovery Price	Yes	57.86	60.00	2.14	3.7%	500
A0 (per map)	Non Statutory Fee	Full Cost Recovery Price	Yes	65.47	67.00	1.53	2.3%	501
A1 (per map)	Non Statutory Fee	Full Cost Recovery Price	Yes	44.66	46.00	1.34	3.0%	502
A2 (per map)	Non Statutory Fee	Full Cost Recovery Price	Yes	28.93	30.00	1.07	3.7%	503
A3 Plotter (per map)	Non Statutory Fee	Full Cost Recovery Price	Yes	20.30	21.00	0.70	3.4%	504
Plan printing charges (per copy)								
SHIRE PLAN (AO)	Non Statutory Fee	Full Cost Recovery Price	Yes	37.56	39.00	1.44	3.8%	505
A0 SIZE PLAN	Non Statutory Fee	Full Cost Recovery Price	Yes	24.36	25.00	0.64	2.6%	506
A1 SIZE PLAN	Non Statutory Fee	Full Cost Recovery Price	Yes	13.20	14.00	0.80	6.1%	507
PLAN OF SUBDIVISION (A3)	Non Statutory Fee	Full Cost Recovery Price	Yes	5.18	5.00	(0.18)	(3.5%)	508
A4 PHOTOCOPIES	Non Statutory Fee	Full Cost Recovery Price	Yes	0.96	1.00	0.04	4.2%	509
Multiple Copies (10+)	Non Statutory Fee	Full Cost Recovery Price	Yes	0.96	1.00	0.04	4.2%	510
Infrastructure and Environment								
Community Infrastructure Delivery								
Community Infrastructure								
Engineering Services								
Development								
Drainage Levy	Statutory Fee		No	Set in accordance with Melbourne Water Area Drainage Levies	Set in accordance with Melbourne Water Area Drainage Levies			511

				2021-22 Adopted	2022-23 Proposed	Change 2021-22 to 22-23		
	Fee Classification	Pricing Method (Non Statutory Fees only)	GST Applicable	\$ (inc GST if applicable)	\$ (incl GST if applicable)	\$ Incr/(Decr)	% Incr/(Decr)	Ref#
Engineering Services								
Application For Works Within Road Reserve Inspection Fee not on Road	Statutory Fee		No	88.04	88.04	-	-	512
Application For Works Within Road Reserve Inspection Fee on Road	Statutory Fee		No	136.16	136.16	-	-	513
Road opening permits - works conducted on, or any part of, the roadway, shoulder, or pathway (minor works)	Statutory Fee		No	144.36	144.36	-	-	514
Road opening permits - works not conducted on, or any part of, the roadway, shoulder, or pathway	Statutory Fee		No	63.00	63.00	-	-	515
Infrastructure Services								
Development								
Landscape Development								
Statutory Fees								
Landscape design checking	Statutory Fee		No	0.75% of estimated cost	0.75% of estimated cost	-	-	516
Supervision of private landscape works	Statutory Fee		No	2.5% of actual cost	2.5% of actual cost			517
Non-Statutory Fees								
Tree planting	Non Statutory Fee	Full Cost Recovery Price	Yes	412.15	425.00	12.85	3.1%	518
Development								
Statutory Fees								
Design checking	Statutory Fee		No	0.75% of estimated cost	0.75% of estimated cost	-	-	519
Supervision of private works	Statutory Fee		No	2.5% of actual cost	2.5% of actual cost	-	-	520
Street Occupation (Hoarding) - 1 week	Statutory Fee		No	152.25	-	(152.25)	(100.0%)	521
Street Occupation (Hoarding) - 2 week	Statutory Fee		No	203.00	-	(203.00)	(100.0%)	522
Street Occupation (Hoarding) - 3 week	Statutory Fee		No	253.75	-	(253.75)	(100.0%)	523
Street Occupation (Hoarding) - 4 week	Statutory Fee		No	304.50	-	(304.50)	(100.0%)	524
Street Occupation (Hoarding) - 2 months	Statutory Fee		No	406.00	-	(406.00)	(100.0%)	525
Street Occupation (Hoarding) - 3 months	Statutory Fee		No	507.50	-	(507.50)	(100.0%)	526
Street Occupation (Hoarding) per sqm	Statutory Fee		No	10.15	-	(10.15)	(100.0%)	527
Street Occupation (Hoarding) Day Permit	Statutory Fee		No	\$50 plus sqm fee	-			528
Street Occupation (Hoarding) Permit - Less than 100m2 - Per month	Statutory Fee		No	-	\$500			529
Street Occupation (Hoarding) Permit - 101m2 - 500m2 - Per month	Statutory Fee		No	-	\$750			530
Street Occupation (Hoarding) Permit - Over 500m2 - Per month	Statutory Fee		No	-	\$1,000			531
Stormwater discharge points (LPD - legal point of discharge)	Statutory Fee		No	146.80	146.80	-	-	532
Build over Easement	Statutory Fee		No	294.70	294.70	-	-	533
Non-Statutory Fees								
Build Over Easement - S173 processing fee	Non Statutory Fee	Full Cost Recovery Price	Yes	315.00	540.00	225.00	71.4%	534
Drainage plan checking fees - 1 to 2 houses	Non Statutory Fee	Market price	Yes	-	150.00	150.00	-	535
Drainage plan checking fees - 3 to 10 houses	Non Statutory Fee	Market price	Yes	-	300.00	300.00	-	536
Drainage plan checking fees - 11-plus houses	Non Statutory Fee	Market price	Yes	-	500.00	500.00	-	537
Drainage plan checking fees - Industrial/Commercial	Non Statutory Fee	Market price	Yes	-	400.00	400.00	-	538
Drainage/stormwater inspection	Non Statutory Fee	Market price	Yes	-	150.00	150.00	-	539
General Garbage Charge								
Garbage Collection								
Litter and Waste Amenity Charge	Non Statutory Fee	Full Cost Recovery Price	No	133.20	140.00	6.80	5.1%	540
Community Event Bin Service	Non Statutory Fee	Full Cost Recovery Price	Yes	70.00	70.00	-	-	541
Hard and Green Waste Contract								
Additional Bundled Branch option - Green and Hard Waste service (being trialled)	Non Statutory Fee	Full Cost Recovery Price	No	72.00	75.00	3.00	4.2%	542
Garbage Rate Revenue								
Commercial Waste service	Non Statutory Fee	Full Cost Recovery Price	Yes	337.25	356.80	19.55	5.8%	543
Residential Garbage (1 x 120L garbage bin and 1 recycling bin)	Non Statutory Fee	Full Cost Recovery Price	No	307.25	326.80	19.55	6.4%	544
Residential Garbage (1 x 80L garbage bin and 1 recycling bin)	Non Statutory Fee	Full Cost Recovery Price	No	277.25	296.80	19.55	7.1%	545
Additional Commercial Garbage Bin	Non Statutory Fee	Full Cost Recovery Price	Yes	256.75	280.00	23.25	9.1%	546
Additional Residential Garbage Bin (120 litre bin only)	Non Statutory Fee	Full Cost Recovery Price	No	225.00	230.00	5.00	2.2%	547
Additional Commercial Recycling Bin	Non Statutory Fee	Full Cost Recovery Price	Yes	101.45	112.00	10.55	10.4%	548
Additional Residential Recycling Service	Non Statutory Fee	Full Cost Recovery Price	No	89.25	90.00	0.75	0.8%	549
Green Waste								
Green Waste Bin								
Green Waste Service 240L	Non Statutory Fee	Full Cost Recovery Price	No	126.60	129.00	2.40	1.9%	550
Green Waste Service 120L	Non Statutory Fee	Full Cost Recovery Price	No	99.00	99.00	-	-	551
Commercial Green Waste Service 240L	Non Statutory Fee	Full Cost Recovery Price	No	140.00	150.00	10.00	7.1%	552
Operations								
Parks and Gardens Operations								
Dangerous Tree Removal								
Arborist reports for private property planning applications	Non Statutory Fee	Subsidised Price	Yes	\$400 for the report and up to the first five trees. \$60 for each additional tree.	\$400 for the report and up to the first five trees. \$60 for each additional			553
Assessment of hazardous trees on private property	Non Statutory Fee	Subsidised Price	Yes	\$200 for first tree and \$87 for each additional tree.	\$200 for first tree and \$87 for each additional			554

6.2 Fees and charges schedule - Sports & Aquatics

This schedule presents the fees and charges of a statutory/non-statutory nature which will be charged in respect to various goods and services during the financial year 2022-23.

Fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy or legislation.

	2021-22 Adopted		2022-23 Proposed		Change 2021-22 to 2022-23	
	Including GST	Excluding GST	Including GST	Excluding GST	Including GST \$	Including GST %
Cardinia Life						
Aquatics (Casual)						
Adult Rec Swim	\$7.40	\$6.73	\$7.60	\$6.91	\$0.20	2.7%
Child Rec Swim	\$6.10	\$5.55	\$6.30	\$5.73	\$0.20	3.3%
Concession Rec Swim	\$6.10	\$5.55	\$6.30	\$5.73	\$0.20	3.3%
Family Rec Swim	\$19.90	\$18.09	\$20.60	\$18.55	\$0.70	3.5%
Spectator	\$2.00	\$1.82	\$2.00	\$1.82	\$0.00	0.0%
Casual Health Club	\$17.30	\$15.73	\$17.90	\$16.18	\$0.60	3.5%
Casual Health Club (Concession)	\$17.30	\$15.73	\$17.90	\$16.18	\$0.60	3.5%
Group Fitness						
Aqua Aerobics	\$16.20	\$14.73	\$16.80	\$15.18	\$0.60	3.7%
Aqua Aerobics (Concession)	\$13.10	\$11.91	\$13.50	\$12.27	\$0.40	3.1%
Group Fitness	\$16.20	\$14.73	\$16.80	\$15.18	\$0.60	3.7%
Group Fitness (Concession)	\$13.10	\$11.91	\$13.50	\$12.27	\$0.40	3.1%
Group Fitness Virtual	\$10.00	\$9.09	\$10.00	\$9.09	\$0.00	0.0%
Older Adults Programs						
Aqua Movers	\$8.30	\$7.55	\$8.60	\$7.82	\$0.30	3.6%
Gentle Exercise	\$8.30	\$7.55	\$8.60	\$7.82	\$0.30	3.6%
Memberships						
Health and Wellness Membership Fortnightly Fee	\$46.50	\$42.27	\$48.00	\$43.36	\$1.50	3.2%
Health and Wellness Membership Start-up Fee	\$99.00	\$90.00	\$99.00	\$90.00	\$0.00	0.0%
Health and Wellness Commitment Membership Start-up Fee	\$29.00	\$26.36	\$29.00	\$26.36	\$0.00	0.0%
Health and Wellness Membership (Concession) Fortnightly Fee	\$37.50	\$34.09	\$38.80	\$35.00	\$1.30	3.5%
Health and Wellness Membership (Concession) Start-up Fee	\$99.00	\$90.00	\$99.00	\$90.00	\$0.00	0.0%
Health and Wellness Membership (Concession/Restricted) Fortnightly	\$30.00	\$27.27	\$31.00	\$28.00	\$1.00	3.3%
Health and Wellness Membership (Concession/Restricted) Start-up	\$99.00	\$90.00	\$99.00	\$90.00	\$0.00	0.0%
Health and Wellness Membership (Family) Fortnightly Fee	\$37.50	\$34.09	\$38.80	\$35.00	\$1.30	3.5%
Health and Wellness Membership (Family) Start-up Fee	\$99.00	\$90.00	\$99.00	\$90.00	\$0.00	0.0%
Health and Wellness Membership (Concession / Family) Fortnightly	\$30.00	\$27.27	\$31.00	\$28.00	\$1.00	3.3%
Health and Wellness Membership (Concession / Family) Start-up Fee	\$99.00	\$90.00	\$99.00	\$90.00	\$0.00	0.0%
Aquatic Membership Fortnightly Fee	\$30.00	\$27.27	\$31.00	\$28.00	\$1.00	3.3%
Aquatic Membership Start-up Fee	\$99.00	\$90.00	\$99.00	\$90.00	\$0.00	0.0%
Aquatic Commitment Membership Start-up Fee	\$29.00	\$26.36	\$29.00	\$26.36	\$0.00	0.0%
Aquatic Membership Fortnightly Fee (Concession)	\$23.95	\$21.77	\$24.80	\$22.36	\$0.85	3.5%
Aquatic Membership Start-up Fee (Concession)	\$99.00	\$90.00	\$99.00	\$90.00	\$0.00	0.0%
Aquatic Membership Fortnightly Fee (Family)	\$23.95	\$21.77	\$24.80	\$22.36	\$0.85	3.5%
Aquatic Membership Start-up Fee (Family)	\$99.00	\$90.00	\$99.00	\$90.00	\$0.00	0.0%
Aquatic Membership Fortnightly Fee (Concession & Family)	\$19.10	\$17.36	\$19.80	\$17.82	\$0.70	3.7%
Aquatic Membership Start-up Fee (Concession & Family)	\$99.00	\$90.00	\$99.00	\$90.00	\$0.00	0.0%
Pryme Mover Membership (Restricted) Fortnightly Fee	\$30.00	\$27.27	\$31.00	\$28.00	\$1.00	3.3%
Pryme Mover Membership (Restricted) Start-up Fee	\$99.00	\$90.00	\$99.00	\$90.00	\$0.00	0.0%
Aquatic Education Membership Fortnightly Fee Month by Month	\$43.30		\$44.80		\$1.50	3.5%
Aquatic Education Membership Fortnightly Fee Month by Month (School Age - Adult Sibling Discount)	\$41.13		\$42.50		\$1.37	3.3%
Aquatic Education Membership UPFRONT TERM FEE (per class -	\$25.40		\$26.30		\$0.90	3.5%

	2021-22 Adopted		2022-23 Proposed		Change 2021-22 to 2022-23	
	Including GST	Excluding GST	Including GST	Excluding GST	Including GST \$	Including GST %
Aquatic Education Membership Fortnightly Fee Month by Month (Pre	\$38.90		\$40.20		\$1.30	3.3%
Aquatic Education Membership Fortnightly Fee Month by Month (Pre School Age - Sibling Discount)	\$36.95		\$38.20		\$1.25	3.4%
Aquatic Education Membership UPFRONT TERM FEE (per class -	\$22.40		\$23.20		\$0.80	3.6%
Aquatic Education Membership Fortnightly Fee month by month (Pre	\$52.50		\$54.30		\$1.80	3.4%
Aquatic Education UPFRONT TERM FEE (per class - Pre Squad)	\$31.50		\$32.60		\$1.10	3.5%
Aquatic Education Membership Fortnightly Fee month by month	\$61.60		\$63.80		\$2.20	3.6%
Aquatic Education Membership UPFRONT TERM FEE (per class -	\$36.80		\$38.00		\$1.20	3.3%
Aquatic Education Membership Fortnightly Fee month by month	\$78.60		\$81.20		\$2.60	3.3%
Aquatic Education Membership UPFRONT TERM FEE (per class -	\$43.20		\$44.70		\$1.50	3.5%
Aquatic Education Membership Fortnightly Fee month by month (Access & Inclusion)	\$51.00		\$53.20		\$2.20	4.3%
Aquatic Education Membership UPFRONT TERM FEE (per class - Access & Inclusion)	\$30.50		\$31.60		\$1.10	3.6%
Personal Training (Average Fee) - 1/2 hour session per fortnight	\$37.50	\$34.09	\$38.80	\$35.00	\$1.30	3.5%
Schools - Aquatic						
Aquatic Education (1:6) - Per Participant	\$8.90	\$8.09	\$9.20	\$8.36	\$0.30	3.4%
Aquatic Education (1:7) - Per Participant	\$8.60	\$7.82	\$8.90	\$8.09	\$0.30	3.5%
Aquatic Education (1:8) - Per Participant	\$8.30	\$7.55	\$8.60	\$7.82	\$0.30	3.6%
Aquatic Education (1:9) - Per Participant	\$8.00	\$7.27	\$8.30	\$7.45	\$0.30	3.8%
Aquatic Education (1:10) - Per Participant	\$7.70	\$7.00	\$8.00	\$7.18	\$0.30	3.9%
Kinder Group	\$13.80	\$12.55	\$14.30	\$12.91	\$0.50	3.6%
Homes School	\$15.15	\$13.77	\$16.00	\$14.18	\$0.85	5.6%
Carnival Hire	\$847.00	\$770.00	\$875.00	\$789.27	\$28.00	3.3%
Stadium						
Door Entry						
Casual Stadium Participant	\$4.50	\$4.09	\$5.00	\$4.27	\$0.50	11.1%
Basketball - Junior Teamsheet	\$71.00	\$64.55	\$73.50	\$66.18	\$2.50	3.5%
Basketball - Senior Teamsheet	\$79.00	\$71.82	\$81.50	\$73.64	\$2.50	3.2%
Basketball - VBA Teamsheet						
Basketball - Junior Registration	\$56.00	\$50.91	\$60.00	\$52.18	\$4.00	7.1%
Basketball - Senior Registration	\$82.50	\$75.00	\$88.00	\$76.91	\$5.50	6.7%
Late Registration Fee	\$25.00	\$22.73	\$25.00	\$22.73	\$0.00	0.0%
Average Referee Fee per game (Junior)	\$18.00	\$18.00	\$18.00	\$16.82	\$0.00	0.0%
Average Referee Fee per game (Senior)	\$20.50	\$20.50	\$20.50	\$19.18	\$0.00	0.0%
Average Referee Fee per game (VBA)	\$19.60	\$19.60	\$19.60	\$18.27	\$0.00	0.0%
Netball - Junior Teamsheet	\$71.00	\$64.55	\$73.50	\$66.18	\$2.50	3.5%
Netball - Senior Teamsheet	\$79.00	\$71.82	\$81.50	\$73.64	\$2.50	3.2%
Netball - Senior Teamsheet (Midweek Competition)	\$79.00	\$71.82	\$81.50	\$73.64	\$2.50	3.2%
Netball - Junior Registration	\$56.00	\$50.91	\$58.50	\$52.18	\$2.50	4.5%
Netball - Senior Registration	\$81.50	\$74.09	\$84.50	\$76.00	\$3.00	3.7%
Netball - Average Junior VNA payment	\$51.50	\$46.82	\$53.20	\$48.00	\$1.70	3.3%
Netball - Average Senior VNA payment	\$51.50	\$46.82	\$53.20	\$48.00	\$1.70	3.3%
Late Registration Fee	\$25.00	\$22.73	\$25.00	\$23.36	\$0.00	0.0%
Average Umpire Fee per game (Junior)	\$18.00	\$18.00	\$18.00	\$16.82	\$0.00	0.0%
Average Umpire Fee per game (Senior)	\$22.30	\$22.30	\$22.30	\$20.82	\$0.00	0.0%
Floorball / /Soccer / Volleyball - Teamsheet	\$79.00	\$71.82	\$79.00	\$73.64	\$0.00	0.0%
Floorball / Soccer / Volleyball Registration	\$81.50	\$74.09	\$81.50	\$76.00	\$0.00	0.0%
Average Floorball / Soccer / Volleyball Referee Fee per game	\$18.50	\$18.50	\$18.50	\$17.27	\$0.00	0.0%
Childcare - Members	\$7.60	\$6.91	\$10.65	\$7.09	\$3.05	40.1%
Childcare - Casuals	\$8.65	\$7.86	\$12.10	\$8.09	\$3.45	39.9%
Childcare - Members (Occasional)	\$7.60	\$6.91	\$10.65	\$7.09	\$3.05	40.1%

	2021-22 Adopted		2022-23 Proposed		Change 2021-22 to 2022-23	
	Including GST	Excluding GST	Including GST	Excluding GST	Including GST \$	Including GST %
Childcare - Casuals (Occasional)	\$10.50	\$9.55	\$14.70	\$9.82	\$4.20	40.0%
Children Birthday Parties (per participant) - Option A	\$29.80	\$27.09	\$30.80	\$27.82	\$1.00	3.4%
Children Birthday Parties (per participant) - Option B	\$30.80	\$28.00	\$31.80	\$28.73	\$1.00	3.2%
Children Birthday Parties (per participant) - Option C	\$31.90	\$29.00	\$33.00	\$29.73	\$1.10	3.4%
Court Rental - Teams	\$42.10	\$38.27	\$43.50	\$39.27	\$1.40	3.3%
Court Rental - Badminton	\$22.80	\$20.73	\$23.60	\$21.27	\$0.80	3.5%
Court Rental - Regular	\$58.90	\$53.55	\$60.80	\$54.91	\$1.90	3.2%
Court Rental - Casual	\$65.00	\$59.09	\$67.00	\$60.64	\$2.00	3.1%
Facility Rental	\$57.00	\$51.82	\$59.00	\$53.18	\$2.00	3.5%
Lane Hire	\$39.40	\$35.82	\$40.80	\$36.73	\$1.40	3.6%
IYU Recreation Reserve						
Futsal						
Team Sheet	\$56.30	\$51.18	\$0.00	\$52.55	(\$56.30)	-100.0%
Referee Cost	\$25.90	\$25.90	\$0.00	\$24.18	(\$25.90)	-100.0%
Program						
Soccer Program	\$5.10	\$4.64	\$0.00	\$4.82	(\$5.10)	-100.0%
Mini Roos Kick Off	\$14.10	\$12.82	\$0.00	\$13.18	(\$14.10)	-100.0%
Officer Community Hub						
Court Hire Casual						
Regular	\$45.80	\$41.64	\$47.40	\$42.73	\$1.60	3.5%
Casual	\$57.00	\$51.82	\$58.90	\$53.18	\$1.90	3.3%
Function						
Room Community Rate / hr	\$45.80	\$41.64	\$47.40	\$42.73	\$1.60	3.5%
Pakenham Regional Tennis Centre						
Court Hire Casual						
M-F No Lights	\$22.90	\$20.82	\$23.70	\$21.36	\$0.80	3.5%
M-F Lights	\$28.70	\$26.09	\$29.70	\$26.82	\$1.00	3.5%
WE No Lights	\$28.70	\$26.09	\$29.70	\$26.82	\$1.00	3.5%
WE Lights	\$34.30	\$31.18	\$35.50	\$32.00	\$1.20	3.5%
Racquet	\$3.90	\$3.55	\$4.00	\$3.64	\$0.10	2.6%
Ball	\$2.85	\$2.59	\$3.00	\$2.73	\$0.15	5.3%
Court Hire Members						
M-F No Lights	\$13.70	\$12.45	\$14.20	\$12.82	\$0.50	3.6%
M-F Lights	\$19.30	\$17.55	\$20.00	\$18.00	\$0.70	3.6%
WE No Lights	\$13.80	\$12.55	\$14.20	\$12.91	\$0.40	2.9%
WE Lights	\$19.30	\$17.55	\$20.00	\$18.00	\$0.70	3.6%
Club and School Court Hire (2 hours or less)	\$13.40	\$12.18	\$13.80	\$12.55	\$0.40	3.0%
Club and School Court Hire (2 - 4 hours)	\$21.10	\$19.18	\$21.70	\$19.73	\$0.60	2.8%
Tournament Court Hire (all day)	\$43.10	\$39.18	\$44.50	\$40.18	\$1.40	3.2%
Tournament Light Hire	\$12.90	\$11.73	\$13.30	\$12.09	\$0.40	3.1%
Racquet	\$3.65	\$3.32	\$3.80	\$3.45	\$0.15	4.1%
Ball	\$2.60	\$2.36	\$2.70	\$2.45	\$0.10	3.8%
Guest Fee	\$5.60	\$5.09	\$5.80	\$5.27	\$0.20	3.6%
Full Access Light Fee	\$9.15	\$8.32	\$9.50	\$8.55	\$0.35	3.8%
Full Access 12 Month Light Fee Per Year	\$107.50	\$97.73	\$111.00	\$100.18	\$3.50	3.3%
Equipment						
Used Tennis Balls	\$5.60	\$5.09	\$5.80	\$5.27	\$0.20	3.6%
Membership						
Family	\$457.00	\$415.45	\$472.00	\$425.91	\$15.00	3.3%
Single	\$206.00	\$187.27	\$213.00	\$192.00	\$7.00	3.4%
Concession	\$148.50	\$135.00	\$153.00	\$138.45	\$4.50	3.0%
Junior	\$115.00	\$104.55	\$119.00	\$107.18	\$4.00	3.5%

	2021-22 Adopted		2022-23 Proposed		Change 2021-22 to 2022-23	
	Including GST	Excluding GST	Including GST	Excluding GST	Including GST \$	Including GST %
Program Costs						
Tennis Hot Shots (Blue / Red)	\$11.20	\$10.18	\$11.60	\$10.45	\$0.40	3.6%
Tennis Hot Shots (Orange / Green)	\$13.20	\$12.00	\$13.60	\$12.36	\$0.40	3.0%
Hot Shot Match Play	\$11.20	\$10.18	\$11.60	\$10.45	\$0.40	3.6%
Hot Shots Squad	\$11.20	\$10.18	\$11.60	\$10.45	\$0.40	3.6%
BDTA Squad	\$11.20	\$10.18	\$11.60	\$10.45	\$0.40	3.6%
Youth Group Coaching	\$16.80	\$15.27	\$17.30	\$15.73	\$0.50	3.0%
Girls Squad	\$13.40	\$12.18	\$13.80	\$12.55	\$0.40	3.0%
Adult Beginners Coaching	\$16.80	\$15.27	\$17.30	\$15.73	\$0.50	3.0%
Holiday Program (Half Day)	\$33.40	\$30.36	\$34.40	\$31.18	\$1.00	3.0%
Holiday Program (Full Day)	\$55.30	\$50.27	\$57.00	\$51.55	\$1.70	3.1%
School Coaching Fee	\$55.30	\$50.27	\$57.00	\$51.55	\$1.70	3.1%
Wheelchair Tennis	\$11.20	\$10.18	\$11.60	\$10.45	\$0.40	3.6%
Cardio Tennis	\$13.40	\$12.18	\$13.80	\$12.55	\$0.40	3.0%
Outlook Coaching	\$5.50	\$5.00	\$6.00	\$5.18	\$0.50	9.1%
Schools Coaching (Coach per hour)	\$65.00	\$59.09	\$67.00	\$60.64	\$2.00	3.1%
Fast 4 Tennis	\$13.20	\$12.00	\$13.60	\$12.36	\$0.40	3.0%
Doubles	\$11.20	\$10.18	\$11.60	\$10.45	\$0.40	3.6%
Red Ball Comp	\$55.30	\$50.27	\$57.00	\$51.55	\$1.70	3.1%
Private 30 minutes	\$33.40	\$30.36	\$34.40	\$31.18	\$1.00	3.0%
Private 45 minutes	\$50.00	\$45.45	\$51.50	\$46.64	\$1.50	3.0%
Private 60 minutes	\$66.50	\$60.45	\$68.50	\$62.00	\$2.00	3.0%
Social	\$11.20	\$10.18	\$11.60	\$10.45	\$0.40	3.6%
Function Room Hire						
5 hour base rate (includes 2 staff, security additional)	\$1,195.00	\$1,086.36	\$1,235.00	\$1,113.55	\$40.00	3.3%
Full Room Meeting Rate / h	\$83.50	\$75.91	\$86.30	\$77.82	\$2.80	3.4%
Half Room Meeting Rate / h	\$59.50	\$54.09	\$61.20	\$55.45	\$1.70	2.9%
Full Room Party Hire Rate / h	\$107.50	\$97.73	\$111.00	\$100.18	\$3.50	3.3%
Half Room Party Hire Rate / h	\$75.00	\$68.18	\$77.50	\$69.91	\$2.50	3.3%
Coaching						
Average Fee	\$67.00	\$60.91	\$69.00	\$62.45	\$2.00	3.0%
Tournaments						
Entry Fee	\$45.70	\$41.55	\$47.00	\$42.64	\$1.30	2.8%
Outdoor Pools						
Aquatic Entry						
Adult Rec Swim	\$5.60	\$5.09	\$5.80	\$5.27	\$0.20	3.6%
Child Rec Swim	\$4.70	\$4.27	\$4.90	\$4.45	\$0.20	4.3%
Concession Rec Swim	\$4.70	\$4.27	\$4.90	\$4.45	\$0.20	4.3%
Family Rec Swim	\$17.50	\$15.91	\$18.00	\$16.36	\$0.50	2.9%
Spectator	\$2.00	\$1.82	\$2.00	\$1.91	\$0.00	0.0%
Season Passes						
Adult	\$132.00	\$120.00	\$136.00	\$123.00	\$4.00	3.0%
Concession/Child	\$109.60	\$99.64	\$113.00	\$102.18	\$3.40	3.1%
Family	\$304.00	\$276.36	\$315.00	\$283.27	\$11.00	3.6%
25 Visit Pass - Adult	\$103.50	\$94.09	\$107.00	\$96.45	\$3.50	3.4%
25 Visit Pass - Child	\$83.30	\$75.73	\$85.90	\$77.64	\$2.60	3.1%
Facility Hire						
Carnival Hire - Full Day	\$765.00	\$695.45	\$789.00	\$712.91	\$24.00	3.1%
Carnival Hire - Half Day	\$372.00	\$338.18	\$383.00	\$346.64	\$11.00	3.0%
Lane Hire (per hour)	\$34.50	\$31.36	\$35.50	\$32.18	\$1.00	2.9%
Lane Hire (paid individually, minimum 10 people)	\$8.70	\$7.91	\$9.00	\$8.18	\$0.30	3.4%

Appendix A - Capital Works Program by Project 2022/23 to 2025/26 - Gross Expenditure \$s

T1 #	Project Description	Forecast Y21/22	Y-1		Y-2	Y-3	Y-4
			21/22 Proposed carryover to 22/23	Budget Y22/23	Budget Y23/24	Budget Y24/25	Budget Y25/26
19005	Cochrane Park station platform works	16,452	-	-	-	-	-
P-1	Lang Lang Recreation Facility - Soccer Infrastructure	-	-	-	-	-	223,751
P-2	Lang Lang Recreation Facility - Soccer - Pavilion	-	-	-	-	-	-
13002	New playgrounds and recreation facilities for young people	42,880	-	216,320	221,648	136,264	151,256
P-3	Open Space Works - Devine Drive	30,000	-	-	-	-	-
P-4	Open Space Works - Vantage Drive Reserve	-	-	-	29,557	-	-
P-5	Open Space Works - Atkins Road	-	-	30,000	-	-	-
15002	Emerald Netball Pavilion/Courts-Building	15,000	-	-	-	-	-
20001	Emerald Netball Pavilion/Courts-Civil	605,000	-	-	-	-	-
00804	Public Toilets	85,400	100,000	150,000	440,090	-	199,554
16011	Cardinia Cultural Centre Stage 1 redevelopment Exhibition Space	-	-	-	-	-	-
P-6	Bunyip Community House	-	-	-	49,261	-	-
00290	PB Ronald Reserve - Masterplan	37,000	150,000	-	-	-	-
00004	Alma Treloar Masterplan implementation	100,000	371,956	-	-	524,094	111,876
18007	Design/Construct Stage 2 of Bunyip Stadium	50,000	200,000	-	-	-	-
18015	Koo Wee Rup Pavilion - football/cricket	130,864	-	-	-	-	-
18029	Koo Wee Rup Pavilion - netball	25,000	-	-	-	-	-
19006	Cockatoo Community Hall / Senior Citizens improvements	100,000	-	-	-	-	-
18004	Gembrook Reserve - Pavilion Upgrade	924,413	-	-	-	-	-
21001	Alma Treloar Car park Sealing	37,200	150,000	-	-	-	-
19007	IYU Recreation Reserve Athletics facility - Track and Field construction	1,196,000	-	1,892,800	110,824	-	-
20003	IYU Recreation Reserve Athletics facility - Roundabout	16,941	-	-	387,884	-	-
20004	IYU Recreation Reserve Athletics facility - Pavilion	28,869	-	300,000	-	1,644,461	1,863,696
P-7	IYU Recreation Reserve Athletics facility - Lighting Works	-	-	-	591,133	-	-
P-8	Cardinia Views Recreation Reserve - Infrastructure	-	-	-	-	-	-
P-9	Cardinia Views Recreation Reserve - Pavilion/s	-	-	-	-	-	-
19003	Cardinia Youth Facility - Building	2,000,000	3,075,511	850,000	-	-	-
20006	Cockatoo Tennis Courts new lights for 4 courts	202,260	-	-	-	-	-
20007	Officer Rec Reserve Sewage connection	106,810	-	-	-	-	-

Appendix A - Capital Works Program by Project 2022/23 to 2025/26 - Gross Expenditure \$s

T1 #	Project Description	Forecast Y21/22	Y-1		Y-2		Y-3		Y-4	
			21/22 Proposed carryover to 22/23	Budget Y22/23	Budget Y23/24	Budget Y24/25	Budget Y25/26			
19043	Multicultural Hub	183,994	-	-	-	-	-	-	-	-
21002	Upper Beaconsfield Reserve Masterplan	-	52,000	-	-	-	-	-	-	-
20008	Upper Beaconsfield Community Buildings masterplan	-	52,000	-	-	-	-	-	-	-
Sub Total New Cmnty & Rec		5,934,083	4,151,467	3,439,120	1,830,396	2,304,819	2,550,133			
00503	New plant program	258,400	-	156,060	156,829	315,203	158,378			
21003	Mobile CCTV camera	55,000	-	-	-	-	-	-	-	-
Sub Total New Plants		313,400	-	156,060	156,829	315,203	158,378			
00084	DCP-McGregor Road Duplication over Railway	260,000	- 200,000	-	1,477,833	2,038,390	-			
P-10	DCP-Pakenham Main Street Deviation	-	-	-	77,577	1,589,752	-			
00505	Traffic management devices	265,200	-	280,908	292,747	304,696	316,755			
13006	Pedestrian & Bicycle strategy - shared path linkages	-	-	308,160	221,648	283,884	232,701			
00499	Footpath Network Expansion	482,000	150,000	648,960	664,944	681,322	698,104			
12005	Lang Lang Bypass	-	-	50,000	1,428,571	-	2,390,792			
12007	Equestrian Trails strategy implementation	149,032	-	52,020	62,732	63,041	63,351			
19009	Local Area Traffic Improvements	32,000	280,000	150,000	462,945	482,745	503,356			
Sub Total New Roads & Pathways		1,188,232	230,000	1,490,048	4,688,996	5,443,829	4,205,060			
17003	Special Charge Scheme	-	-	-	277,060	170,331	203,614			
P-11	Provision for Roads Program	-	-	-	-	-	-			
P-12	Ivory Drive, Pakenham	-	-	-	-	106,773	-			
Sub Total New Special charge schemes & Roads Program		-	-	-	277,060	277,103	203,614			
00696	Tree planting program	51,000	-	52,020	52,276	52,534	52,793			
00800	Open Space Program	60,270	-	103,176	190,548	191,605	158,378			
P-13	Open Space renewal provision	-	-	-	-	-	284,207			
21004	Elephant Rock Surround Works	35,950	-	-	-	-	-			
18000	Landscape renewal	51,000	-	52,020	52,276	52,534	52,793			
19010	Shade tree program	66,300	-	67,626	67,959	68,294	68,630			
00798	Installation of new lighting	139,515	-	114,444	125,463	136,588	147,819			
14005	Energy and Water strategies implementation	158,000	-	232,928	295,567	291,199	286,895			
Sub Total New Streetscapes		562,035	-	622,214	784,089	792,753	1,051,514			
12010	Purton Road Depot Development	100,000	353,000	-	1,190,021	-	-			

Appendix A - Capital Works Program by Project 2022/23 to 2025/26 - Gross Expenditure \$s

T1 #	Project Description	Forecast Y21/22	Y-1		Y-2		Y-3		Y-4	
			21/22 Proposed carryover to 22/23	Budget Y22/23	Budget Y23/24	Budget Y24/25	Budget Y25/26			
14006	Tree management at high risk sites	102,000	-	104,040	104,553	105,068	105,585			
20002	Pakenham Tennis Club Relocation - Club Room Renovation	73,533	655,000	-	-	-	-			
15004	SRV Minor Grants matching funding	-	-	52,020	52,276	63,041	63,351			
13008	Emerald Lake Park Strategic Plan Implementation	226,400	-	364,000	372,966	109,186	111,876			
P-14	Emerald Lake Park Play Space Renewal	-	-		492,611	485,331				
21005	Beaconsfield Streetscape/Traffic upgrades	40,000	376,000	432,640	-	-	-			
21022	Pakenham Main Street Revitalisation	150,000	- 150,000	770,400	1,379,203	738,099	-			
19031	Electronic Access Control and Master Key Systems	200,000	-	190,740	187,921	185,144	-			
Sub Total New Other projects		891,933	1,234,000	1,913,840	3,779,551	1,685,868	280,812			
TOTAL NEW PROJECTS		8,889,683	5,615,467	7,621,282	11,516,921	10,819,575	8,449,511			
00497	Cardinia Cultural Centre minor equipment	81,600	-	93,636	88,670	94,561	95,027			
18001	Implementation of Arts and Culture Strategy	139,000	-	104,040	104,553	105,068	105,585			
00361	Public Art Program	50,100	-	133,636	4,926	94,561	5,279			
Sub Total R&U General		270,700	-	331,312	198,149	294,189	205,891			
00506	Bridges - Replacement/Upgrade	199,565	-	669,500	760,837	749,060	737,990			
20030	Simpson Road Vervale Bridge Works	600,000								
Sub Total R&U Bridges		799,565	-	669,500	760,837	749,060	737,990			
00516	Buildings Renewal Program	652,600	600,000	1,819,211	2,166,809	2,239,707	2,267,738			
19013	Furniture and Equipment renewal	25,000	-	52,020	52,276	52,534	52,793			
19014	Shade structures renewals	90,000	78,000	-	-	-	-			
18006	Toomuc Reserve south oval (junior) pavilion upgrade	3,143,702	-	125,000	-	-	-			
19015	Toomuc Reserve north oval (senior) pavilion upgrade - netball changerooms	2,278,479	-	125,000	-	-	-			
17005	Library facilities improvement works	3,200	-	41,616	41,821	-	-			
20044	Emerald Library Upgrade	37,600								
20009	Worrell Reserve Recreation car park	713,367	-	-	-	-	-			
00598	Disability Access Works	260,683	-	186,436	194,701	203,333	212,348			
18002	Universal Design Rec Facilities Upgrade	61,593	100,000	561,800	216,749	582,397	219,953			
16013	Officer Recreation Reserve Pavilion extension	-	390,000	-	-	-	-			
P-15	O'Neill Road Reserve - Pavilion	-	-	-	218,742	1,384,185	-			
21006	O'Neill Road Reserve - Civil	104,000	-	500,000	1,593,708	-	-			

Appendix A - Capital Works Program by Project 2022/23 to 2025/26 - Gross Expenditure \$s

T1 #	Project Description	Forecast Y21/22	Y-1		Y-2		Y-3		Y-4	
			21/22 Proposed carryover to 22/23	Budget Y22/23	Budget Y23/24	Budget Y24/25	Budget Y25/26	Budget Y26/27	Budget Y27/28	Budget Y28/29
17013	Koo Wee Rup High School sports facilities upgrade	587,947	-	-	-	-	-	-	-	-
Sub Total R&U Buildings		7,958,171	1,168,000	3,411,082	4,484,806	4,462,156	2,752,832			
00017	Carpark resurfacing	15,000	-	127,000	130,049	132,981	135,797			
Sub Total R&U Carparks		15,000	-	127,000	130,049	132,981	135,797			
00518	Drainage replacement	422,000	-	300,000	522,824	526,746	530,437			
21010	Water Sensitive Urban Design (WSUD) Assets Renewal Program	500,000	-	512,500	517,549	522,648	527,798			
Sub Total R&U Drainage		922,000	-	812,500	1,040,374	1,049,394	1,058,235			
00510	Concrete footpaths	668,000	-	486,720	498,708	510,992	523,578			
00801	Gravel pathway resheeting	-	68,000	104,000	105,419	70,858	107,108			
14008	Equestrian Trails	51,000	-	52,020	52,276	63,041	52,793			
Sub Total R&U Footpaths		719,000	68,000	642,740	656,403	644,890	683,478			
00517	Netball/Tennis courts resurfacing	800	-	692,000	53,281	109,186	246,126			
20013	Pakenham regional tennis court resurfacing	200,000	-	-	-	-	-			
19016	Cricket practice net renewal program	172,028	-	145,600	149,186	120,105	123,063			
14007	BMX Facility Asset renewal	130,820	-	114,400	117,218	-	-			
12008	Netball pavilion upgrades	131,663	-	2,347,642	24,631	660,288	674,438			
20014	Koo Wee Rup Skate Park (located in Cochrane Park)	332,800	-	-	-	-	-			
21007	Skatepark asset renewal	-	31,200	156,000	-	-	-			
Sub Total R&U Courts & Skate parks		968,111	31,200	3,455,642	344,315	889,578	1,043,627			
00515	Plant replacement	1,325,000	2,000,000	2,675,000	2,927,470	2,634,972	2,567,868			
Sub Total R&U Plant replacement		1,325,000	2,000,000	2,675,000	2,927,470	2,634,972	2,567,868			
19017	Associated playspace infrastructure renewal	7,400	-	84,872	-	-	-			
00511	Playground renewals	834	-	260,000	379,310	383,411	387,308			
P-16	Basketball court renewal	-	-	-	23,976	-	25,172			
Sub Total R&U Playgrounds		8,234	-	344,872	403,287	383,411	412,481			
00513	Recreation reserve resurfacing	187,887	-	881,674	55,412	794,876	58,175			
14000	Recreation Reserve lighting and power upgrade - rolling program	-	-	312,000	-	218,373	-			
21008	Windermere Open Space works	45,000	-	-	-	-	-			
21009	PB Ronald Pool Plant fencing works	20,000	-	-	-	-	-			
20023	Garfield North Cannibal Creek Reserve Building	8,000	70,000	1,637,000	-	-	-			
Sub Total R&U Rec Reserves		260,887	70,000	2,830,674	55,412	1,013,249	58,175			

Appendix A - Capital Works Program by Project 2022/23 to 2025/26 - Gross Expenditure \$s

T1 #	Project Description	Forecast Y21/22	Y-1		Y-2	Y-3	Y-4
			21/22 Proposed carryover to 22/23	Budget Y22/23	Budget Y23/24	Budget Y24/25	Budget Y25/26
00507	Resurfacing-VGC part	2,548,000	-	2,945,450	3,290,529	3,584,025	3,631,124
00508	Resurfacing Preparation	653,000	-	753,851	844,594	915,359	929,095
00509	Unsealed Road Resheeting	1,206,000	-	1,375,259	1,481,401	1,746,974	1,771,733
00654	Pavement Renewals (reconstruction)-RTR	1,725,000	-	1,992,172	2,227,906	2,419,688	2,456,919
19001	Avon Road (Woori-Yallock Rd) Blackspot	577,850					
19033	Sealing the Hills	6,949,970	-	10,000,000	26,206,897	25,819,603	24,481,715
18003	Roads Sealing Program-Connect Cardinia Stage 2	542,062	7,000,000	-	6,896,552	-	-
Sub Total R& U Roads		14,201,882	7,000,000	17,066,732	40,947,879	34,485,649	33,270,587
00512	Swimming facilities	271,039	-	144,040	65,144	115,574	116,144
19019	Cardinia Life extension	139,932	650,000	-	4,693,659	-	7,000,000
Sub Total R&U Swimming facilities		410,971	650,000	144,040	4,758,803	115,574	7,116,144
TOTAL ASSET RENEWAL & UPGRADE		27,859,521	10,987,200	32,511,094	56,707,784	46,855,103	50,043,103
00520	IT Strategy	662,984	-	520,200	522,763	525,338	527,926
21012	IT Hybrid work	100,000	-	-	-	-	-
18027	Conquest System Upgrade	75,000	-				
20018	Salary capitalisation provision	-	-	500,000	492,611	485,331	860,685
21013	3 Year Old Kindergarten Works	50,000	150,000	-	-	-	-
00278	Land Acquisition	7,557,500	-	7,773,090	1,477,833	1,455,993	1,434,475
18030	Finance system	682,000	318,000	500,000	-	-	-
20020	Princes Highway (South Side) Shared Pathway	900,000	-				
20028	Local Councils Outdoor Eating & Entertainment Package	10,000	-				
20045	Footpath Works - Denham Rd KWR	150,000	-				
20100	Boundary Drain Road	10,000	-				
20102	Main Drain Road	15,000	-				
20103	Huxtable Road	180,000	-				
20104	Bessie Creek Road	15,000	-				
20105	Dore Road	15,000	-				
20106	LL and Armytage Road	1,200,000	-				
20108	McGregor Road	3,100,000	-				
20109	Thewlis Road	15,000	-				

Appendix A - Capital Works Program by Project 2022/23 to 2025/26 - Gross Expenditure \$s

T1 #	Project Description	Forecast Y21/22	Y-1		Y-2		Y-3		Y-4	
			21/22 Proposed carryover to 22/23	Budget Y22/23	Budget Y23/24	Budget Y24/25	Budget Y25/26			
21015	Recreation Asset Renewal & Condition Audit	173,450	-							
21016	Barker Road Playground	80,000	-							
21017	Bayles Flora and Fauna Park	130,000	-							
21018	Dutton Place Playground	115,000	-	-						
21019	Ray Canobie Playground	120,000	-							
20025	Community Safety Infrastructure Grant	200,000	-							
21024	Toomuc Netball Courts Construction	265,000	-							
21020	Walnut Way Playground	120,000	-							
TOTAL ORGANISATION		15,940,934	468,000	9,293,290	2,493,206	2,466,661	2,823,086			
TOTAL CAPITAL WORKS BEFORE STRUCTURE PLANS		52,690,138	17,070,667	49,425,666	70,717,911	60,141,340	61,315,700			
P-17	Integrated Children's Facility - Thewlis Road Cardinia Rd DCP Open Jan 24 - Design	-	-	-	-	-	113,899			
16001	Comely Banks Recreation Reserve	150,000	-	-	-	-	-			
20016	Comely Banks Reserve sports fields and car parking	1,865,260	-	-	-	-	-			
19201	Officer District Park Masterplan implementation-Civil	329,903	2,800,000	500,000	3,436,453	-	-			
20022	Officer District Park Masterplan implementation-Building	50,000	-	-	-	-	-			
Sub Total Cardinia Rd PSP		2,395,163	2,800,000	500,000	3,436,453	-	113,899			
17006	Integrated Children's Facility - Timbertop (double)	2,413,833	2,500,000	-	-	-	-			
17020	Princes Hwy Intersections-Officer	205,488	8,600,000	7,400,000	8,765,075	3,591,448	-			
P-18	McMullen Recreation Reserve - Sports Fields	-	-	-	53,281	-	-			
P-19	McMullen Recreation Reserve - Pavilion	-	-	-	53,281	-	-			
17007	Gin Gin Bin Recreation Reserve - Sports Fields	47,871	-	-	-	-	430,291			
P-20	Gin Gin Bin Recreation Reserve - Pavilion	-	-	-	-	936,147	-			
20029	Brunt Road Integrated Children's Facility - Officer precinct - open January 2024 - design(Triple)	170,000	200,000	3,000,000	2,955,665	-	-			
19024	Integrated Children's Facility - Officer Rix Road DCP Open Jan 22 - Design(Triple)	2,806,737	-	-	-	-	-			
P-21	Officer Library - construction	-	-	-	-	-	-			
	Integrated Children's Facility McMullen Road DCP Opens Jan 28 - Design(Triple)	-	-	-	-	-	-			
P-22	Construction of Integrated Child and Family Centre Community Facility - Starling Rd - Officer PSP - 2027	-	-	-	-	-	330,886			
19034	DCP-Beaconsfield Ave / Glismann Rd Intersection	10,000	-	-						
19035	DCP-O'Neil Road Intersection	200,000	-	-						

Appendix A - Capital Works Program by Project 2022/23 to 2025/26 - Gross Expenditure \$s

T1 #	Project Description	Forecast Y21/22	Y-1		Y-2	Y-3	Y-4
			21/22 Proposed carryover to 22/23	Budget Y22/23	Budget Y23/24	Budget Y24/25	Budget Y25/26
19036	DCP-Brunt Rd / Whiteside Rd Intersection	150,000	-	-			
19037	DCP-Bayview Road Intersection	1,500,000	-	-			
19038	DCP-Tivendale Road / Station Street Intersection	1,300,000	-	-			
19039	DCP-McMullen Road Intersection	50,000	-	-			
19040	DCP-Arena Parade Intersection	50,000	-	-			
19041	DCP-Thewlis Road Intersection	50,000	-	-			
P-23	Brunt Rd DCP - Road Works	-	-	1,120,021	1,103,469		
P-24	Brunt Rd Roundabout DCP	-	-	1,489,784			
P-25	Pioneer Way DCP	-	-	1,378,820			
Sub Total Officer PSP		8,953,929	11,300,000	14,388,625	12,930,771	4,527,595	761,177
P-26	Integrated Children's Facility P.East ICP Opens Jan 28 - Build (Triple)	-	-	-	-	-	454,251
P-27	Construction of Integrated Child and Family Centre Community Facility - P.East PSP - Open 2030	-	-	-	-	-	-
P-28	Construction of Integrated Child and Family Centre Community Facility - P.East PSP - Open 2032	-	-	-	-	-	-
Sub Total Pakenham East PSP		-	-	-	-	-	454,251
20033	Bicycle and Walking Paths: Kenilworth Avenue shared path - LRCI Round 2	450,000	-	-	-	-	-
20034	Reconstruction: Soldiers Road - LRCI Round 2	1,600,000	-	-	-	-	-
20027	Street lighting equipment - Outside Orchard Park Primary School - LRCI Round 2	100,000	-	-	-	-	-
20033	Bicycle and Walking Paths- Brunt Road (Kenilworth Avenue to Rix Road) - LRCI Round 2		-	-	-	-	-
20037	Bicycle and Walking Paths- Cardinia Road (Kaduna Park connection) - LRCI Round 2	105,731	-	-	-	-	-
20038	Bicycle and Walking Paths- Toomuc Valley Road (Pomegranate Way to Browns Road) - LRCI Round 2	400,000	-	-	-	-	-
20039	Bicycle and Walking Paths - Princes Highway (Grandvue Boulevard to Majestic Drive) - LRCI Round 2	250,000	-	-	-	-	-
20043	Worrell Reserve Toilet - LRCI Round 2	260,000	-	-	-	-	-
20042	Jack Russell Park – Gembrook Toilets - LRCI Round 2	260,000	-	-	-	-	-
20032	Cardinia Youth Facility - Carpark (James St carpark) - LRCI Round 3	42,500	-	500,000	-	-	-
21027	Alma Treloar Reserve- new public toilets - LRCI Round 3	-	-	350,000			
20110	Timbertop-Pinkhill Boulevard intersection - LRCI Round 3	-	-	825,000			
21026	Streetlight upgrades - Mercury Vapour Lights to LED's - Part LRCI Round 3	-	-	2,350,000			
19045	Cockatoo Cottages- LRCI Round 3	347,350	-	185,000		-	-

Appendix A - Capital Works Program by Project 2022/23 to 2025/26 - Gross Expenditure \$s

T1 #	Project Description	Forecast Y21/22	Y-1		Y-2	Y-3	Y-4
			21/22 Proposed carryover to 22/23	Budget Y22/23	Budget Y23/24	Budget Y24/25	Budget Y25/26
13005	Deep Creek Reserve - LRCI Round 3	400,139	-	175,000	-	-	-
21028	Parman Avenue reserve playspace - LRCI Round 3	-	-	62,278	-	-	-
TOTAL LRCI Projects		4,215,720	-	4,447,278	-	-	-
P-29	PB Ronald Master plan Implementation	-	-	-	484,729	477,566	579,528
P-30	Business improvement Program	-	-	500,000	492,611	485,331	478,158
P-31	Officer District Master Plan_Stage 2	-	-	-	-	-	-
TOTAL Projects Proposed additions by SLT		-	-	500,000	977,340	962,896	1,057,687
TOTAL Projects		15,564,812	14,100,000	19,835,903	17,344,564	5,490,492	2,387,013
TOTAL CAPITAL WORKS (Excl Operating Initiatives)		68,254,950	31,170,667	69,261,569	88,062,475	65,631,832	63,702,713

OPERATING INITIATIVES PROJECTS			Y-1		Y-2	Y-3	Y-4
T1#	Project Description	Forecast Y21/22	21/22 Proposed carryover to 22/23	Budget Y22/23	Budget Y23/24	Budget Y24/25	Budget Y25/26
20019	Significant Reserve Works	75,000	-	76,125	77,267	78,426	79,602
P-32	Tynong Changing Rooms universal upgrade	-	-	-	-	-	300,000
21023	Bunyip Soccer Sportsfield Redevelopment	92,477	1,000,000	500,000	-	-	-
17002	Cora Lynn Reserve - Pavilion Design/Construct	327,512	2,300,000	-	-	-	-
20005	Koo Wee Rup Bowls & Community Facility	259,778	300,000	3,294,167	-	-	-
19022	Upper Beaconsfield Recreation Reserve	357,301	100,000	-	300,000	291,199	-
Various	Community Grants	666,941	206,344	400,000	400,000	400,000	400,000
21014	Nar Nar Goon & Tynon Inf Planning Funding	140,000	-	-	-	-	-
P-33	Playspace Program - Design	-	-	90,000	90,000	90,000	-
P-34	Engineering Design Costs	-	-	90,000	90,000	90,000	-
P-35	Concept and Design - Special Charge Scheme	-	-	-	37,500	37,500	-
P-36	Community Safety Initiative	-	-	100,000	-	-	-
P-37	Heritage Review	-	-	-	100,000	70,000	-
P-38	Climate Change Adaptation Strategy	-	-	-	147,783	150,000	300,000
P-39	Section of Southern rail trail	-	-	-	50,000	-	-
P-40	BioLinks Program	-	-	65,000	55,000	65,000	65,000
P-41	Traffic Management Works	-	-	200,000	-	-	-
P-42	Garfield and Bunyip Township Strategies	-	-	-	50,000	50,000	-
P-43	Active Cardinia Strategy	-	-	30,000	-	-	-
TOTAL OPERATING INITIATIVES		1,919,009	3,906,344	4,845,292	1,397,550	1,322,124	1,144,602
TOTAL GROSS CAPITAL EXPENDITURE (INCL OP. INITIATIVES)		70,173,959	35,077,011	74,106,861	89,460,025	66,953,956	64,847,315